# **Auditing Procedures Report**

Issued under Public Act 2 of 1968, as amended				
Unit Name Jackson County	County JACKSON	Type COUNTY		MuniCode 380000
Opinion Date June 27, 2008	Audit Submitted June 30, 2008		Fiscal Year	2007

If a local unit of government (authorities & commissions included) is operating within the boundaries of the audited entity and is NOT included in this or any other audit report, nor do they obtain a stand-alone audit, enclose the name(s), address(es), and a description(s) of the authority and/or commission.

# Place a check next to each "Yes" or non-applicable question below. Questions left unmarked should be those you wish to answer "No".

1. Are all required component units/funds/agencies of the local unit included in the financial statements and/or disclosed in the reporting entity notes to the financial statements?  2. Does the local unit have a positive fund balance in all of its unreserved fund balances/unrestricted net assets?  3. Were the local unit's actual expenditures within the amounts authorized in the budget?  4. Is this unit in compliance with the Uniform Chart of Accounts issued by the Department of Treasury?  5. Did the local unit adopt a budget for all required funds?  6. Was a public hearing on the budget held in accordance with State statute?  7. Is the local unit in compliance with the Revised Municipal Finance Act, an order issued under the Emergency Municipal Loan Act and other guidance as issued by the Local Audit and Finance Division?  8. Has the local unit distributed tax revenues, that were collected for another taxing unit, timely as required by the general property tax act?  9. Do all deposits/investments comply with statutory requirements including the adoption of an investment policy?  10. Is the local unit free of illegal or unauthorized expenditures that came to your attention as defined in the Bulletin for Audits of Local Units of Government in Michigan, as revised (see Appendix H of Bulletin).  11. Is the unit free of any indications of fraud or illegal acts that came to your attention during the course of audit that have not been previously communicated to the Local Audit and Finance Division? (If there is such activity, please submit a separate report under separate cover.)  12. Is the local unit free of repeated reported deficiencies from previous years?  13. Is the audit opinion unqualified?  14. If not, what type of opinion is it? NA  15. Has the local unit complied with GASB 34 and other generally accepted accounting principles (GAAP)?  16. Has the board or council approved all disbursements prior to payment as required by charter or statute?  17. To your knowledge, were the bank reconciliations that were r	INO	•					
3. Were the local unit's actual expenditures within the amounts authorized in the budget?  4. Is this unit in compliance with the Uniform Chart of Accounts issued by the Department of Treasury?  5. Did the local unit adopt a budget for all required funds?  6. Was a public hearing on the budget held in accordance with State statute?  7. Is the local unit in compliance with the Revised Municipal Finance Act, an order issued under the Emergency Municipal Loan Act and other guidance as issued by the Local Audit and Finance Division?  8. Has the local unit distributed tax revenues, that were collected for another taxing unit, timely as required by the general property tax act?  9. Do all deposits/investments comply with statutory requirements including the adoption of an investment policy?  10. Is the local unit free of illegal or unauthorized expenditures that came to your attention as defined in the Bulletin for Audits of Local Units of Government in Michigan, as revised (see Appendix H of Bulletin.)  11. Is the unit free of any indications of fraud or illegal acts that came to your attention during the course of audit that have not been previously communicated to the Local Audit and Finance Division? (If there is such activity, please submit a separate report under separate cover.)  12. Is the local unit free of repeated reported deficiencies from previous years?  13. Is the audit opinion unqualified?  14. If not, what type of opinion is it? NA  15. Has the local unit complied with GASB 34 and other generally accepted accounting principles (GAAP)?  16. Has the board or council approved all disbursements prior to payment as required by charter or statute?  17. To your knowledge, were the bank reconciliations that were reviewed performed timely?  18. Are there reported deficiencies?  19. If so, was it attached to the audit report?	X	·					
<ul> <li>4. Is this unit in compliance with the Uniform Chart of Accounts issued by the Department of Treasury?</li> <li>5. Did the local unit adopt a budget for all required funds?</li> <li>6. Was a public hearing on the budget held in accordance with State statute?</li> <li>7. Is the local unit in compliance with the Revised Municipal Finance Act, an order issued under the Emergency Municipal Loan Act and other guidance as issued by the Local Audit and Finance Division?</li> <li>8. Has the local unit distributed tax revenues, that were collected for another taxing unit, timely as required by the general property tax act?</li> <li>9. Do all deposits/investments comply with statutory requirements including the adoption of an investment policy?</li> <li>10. Is the local unit free of illegal or unauthorized expenditures that came to your attention as defined in the Bulletin for Audits of Local Units of Government in Michigan, as revised (see Appendix H of Bulletin.)</li> <li>11. Is the unit free of any indications of fraud or illegal acts that came to your attention during the course of audit that have not been previously communicated to the Local Audit and Finance Division? (If there is such activity, please submit a separate report under separate cover.)</li> <li>12. Is the local unit free of repeated reported deficiencies from previous years?</li> <li>13. Is the audit opinion unqualified?</li> <li>14. If not, what type of opinion is it? NA</li> <li>15. Has the local unit complied with GASB 34 and other generally accepted accounting principles (GAAP)?</li> <li>16. Has the board or council approved all disbursements prior to payment as required by charter or statute?</li> <li>17. To your knowledge, were the bank reconciliations that were reviewed performed timely?</li> <li>18. Are there reported deficiencies?</li> <li>19. If so, was it attached to the audit report?</li> </ul>		2. Does the local unit have a positive fund balance in all of its unreserved fund balances/unrestricted net assets?					
<ul> <li>5. Did the local unit adopt a budget for all required funds?</li> <li>★ 6. Was a public hearing on the budget held in accordance with State statute?</li> <li>7. Is the local unit in compliance with the Revised Municipal Finance Act, an order issued under the Emergency Municipal Loan Act and other guidance as issued by the Local Audit and Finance Division?</li> <li>8. Has the local unit distributed tax revenues, that were collected for another taxing unit, timely as required by the general property tax act?</li> <li>▼ 9. Do all deposits/investments comply with statutory requirements including the adoption of an investment policy?</li> <li>10. Is the local unit free of illegal or unauthorized expenditures that came to your attention as defined in the Bulletin for Audits of Local Units of Government in Michigan, as revised (see Appendix H of Bulletin.)</li> <li>11. Is the unit free of any indications of fraud or illegal acts that came to your attention during the course of audit that have not been previously communicated to the Local Audit and Finance Division? (If there is such activity, please submit a separate report under separate cover.)</li> <li>★ 12. Is the local unit free of repeated reported deficiencies from previous years?</li> <li>★ 13. Is the audit opinion unqualified?</li> <li>14. If not, what type of opinion is it? NA</li> <li>★ 15. Has the local unit complied with GASB 34 and other generally accepted accounting principles (GAAP)?</li> <li>★ 16. Has the board or council approved all disbursements prior to payment as required by charter or statute?</li> <li>★ 17. To your knowledge, were the bank reconciliations that were reviewed performed timely?</li> <li>★ 18. Are there reported deficiencies?</li> <li>★ 19. If so, was it attached to the audit report?</li> </ul>		3. Were the local unit's actual expenditures within the amounts authorized in the budget?					
<ul> <li>6. Was a public hearing on the budget held in accordance with State statute?</li> <li>7. Is the local unit in compliance with the Revised Municipal Finance Act, an order issued under the Emergency Municipal Loan Act and other guidance as issued by the Local Audit and Finance Division?</li> <li>8. Has the local unit distributed tax revenues, that were collected for another taxing unit, timely as required by the general property tax act?</li> <li>9. Do all deposits/investments comply with statutory requirements including the adoption of an investment policy?</li> <li>10. Is the local unit free of illegal or unauthorized expenditures that came to your attention as defined in the Bulletin for Audits of Local Units of Government in Michigan, as revised (see Appendix H of Bulletin.)</li> <li>11. Is the unit free of any indications of fraud or illegal acts that came to your attention during the course of audit that have not been previously communicated to the Local Audit and Finance Division? (If there is such activity, please submit a separate report under separate cover.)</li> <li>12. Is the local unit free of repeated reported deficiencies from previous years?</li> <li>13. Is the audit opinion unqualified?</li> <li>14. If not, what type of opinion is it? NA</li> <li>15. Has the local unit complied with GASB 34 and other generally accepted accounting principles (GAAP)?</li> <li>16. Has the board or council approved all disbursements prior to payment as required by charter or statute?</li> <li>17. To your knowledge, were the bank reconciliations that were reviewed performed timely?</li> <li>18. Are there reported deficiencies?</li> <li>19. If so, was it attached to the audit report?</li> </ul>	X	4. Is this unit in compliance with the Uniform Chart of Accounts issued by the Department of Treasury?					
7. Is the local unit in compliance with the Revised Municipal Finance Act, an order issued under the Emergency Municipal Loan Act and other guidance as issued by the Local Audit and Finance Division?  8. Has the local unit distributed tax revenues, that were collected for another taxing unit, timely as required by the general property tax act?  9. Do all deposits/investments comply with statutory requirements including the adoption of an investment policy?  10. Is the local unit free of illegal or unauthorized expenditures that came to your attention as defined in the Bulletin for Audits of Local Units of Government in Michigan, as revised (see Appendix H of Bulletin.)  11. Is the unit free of any indications of fraud or illegal acts that came to your attention during the course of audit that have not been previously communicated to the Local Audit and Finance Division? (If there is such activity, please submit a separate report under separate cover.)  12. Is the local unit free of repeated reported deficiencies from previous years?  13. Is the audit opinion unqualified?  14. If not, what type of opinion is it?  NA  15. Has the local unit complied with GASB 34 and other generally accepted accounting principles (GAAP)?  16. Has the board or council approved all disbursements prior to payment as required by charter or statute?  17. To your knowledge, were the bank reconciliations that were reviewed performed timely?  18. Are there reported deficiencies?  19. If so, was it attached to the audit report?	X	5. Did the local unit adopt a budget for all required funds?					
and other guidance as issued by the Local Audit and Finance Division?  8. Has the local unit distributed tax revenues, that were collected for another taxing unit, timely as required by the general property tax act?  9. Do all deposits/investments comply with statutory requirements including the adoption of an investment policy?  10. Is the local unit free of illegal or unauthorized expenditures that came to your attention as defined in the Bulletin for Audits of Local Units of Government in Michigan, as revised (see Appendix H of Bulletin.)  11. Is the unit free of any indications of fraud or illegal acts that came to your attention during the course of audit that have not been previously communicated to the Local Audit and Finance Division? (If there is such activity, please submit a separate report under separate cover.)  12. Is the local unit free of repeated reported deficiencies from previous years?  13. Is the audit opinion unqualified?  14. If not, what type of opinion is it? NA  15. Has the local unit complied with GASB 34 and other generally accepted accounting principles (GAAP)?  16. Has the board or council approved all disbursements prior to payment as required by charter or statute?  17. To your knowledge, were the bank reconciliations that were reviewed performed timely?  18. Are there reported deficiencies?  19. If so, was it attached to the audit report?	X	6. Was a public hearing on the budget held in accordance with State statute?					
property tax act?  9. Do all deposits/investments comply with statutory requirements including the adoption of an investment policy?  10. Is the local unit free of illegal or unauthorized expenditures that came to your attention as defined in the Bulletin for Audits of Local Units of Government in Michigan, as revised (see Appendix H of Bulletin.)  11. Is the unit free of any indications of fraud or illegal acts that came to your attention during the course of audit that have not been previously communicated to the Local Audit and Finance Division? (If there is such activity, please submit a separate report under separate cover.)  12. Is the local unit free of repeated reported deficiencies from previous years?  13. Is the audit opinion unqualified?  14. If not, what type of opinion is it? NA  15. Has the local unit complied with GASB 34 and other generally accepted accounting principles (GAAP)?  16. Has the board or council approved all disbursements prior to payment as required by charter or statute?  17. To your knowledge, were the bank reconciliations that were reviewed performed timely?  18. Are there reported deficiencies?  19. If so, was it attached to the audit report?	X	3. <b>7</b>					
<ul> <li>10. Is the local unit free of illegal or unauthorized expenditures that came to your attention as defined in the Bulletin for Audits of Local Units of Government in Michigan, as revised (see Appendix H of Bulletin.)</li> <li>11. Is the unit free of any indications of fraud or illegal acts that came to your attention during the course of audit that have not been previously communicated to the Local Audit and Finance Division? (If there is such activity, please submit a separate report under separate cover.)</li> <li>12. Is the local unit free of repeated reported deficiencies from previous years?</li> <li>13. Is the audit opinion unqualified?</li> <li>14. If not, what type of opinion is it? NA</li> <li>15. Has the local unit complied with GASB 34 and other generally accepted accounting principles (GAAP)?</li> <li>16. Has the board or council approved all disbursements prior to payment as required by charter or statute?</li> <li>17. To your knowledge, were the bank reconciliations that were reviewed performed timely?</li> <li>18. Are there reported deficiencies?</li> <li>19. If so, was it attached to the audit report?</li> </ul>	X						
Local Units of Government in Michigan, as revised (see Appendix H of Bulletin.)  11. Is the unit free of any indications of fraud or illegal acts that came to your attention during the course of audit that have not been previously communicated to the Local Audit and Finance Division? (If there is such activity, please submit a separate report under separate cover.)  12. Is the local unit free of repeated reported deficiencies from previous years?  13. Is the audit opinion unqualified?  14. If not, what type of opinion is it? NA  15. Has the local unit complied with GASB 34 and other generally accepted accounting principles (GAAP)?  16. Has the board or council approved all disbursements prior to payment as required by charter or statute?  17. To your knowledge, were the bank reconciliations that were reviewed performed timely?  18. Are there reported deficiencies?  19. If so, was it attached to the audit report?	X	9. Do all deposits/investments comply with statutory requirements including the adoption of an investment policy?					
been previously communicated to the Local Audit and Finance Division? (If there is such activity, please submit a separate report under separate cover.)  12. Is the local unit free of repeated reported deficiencies from previous years?  13. Is the audit opinion unqualified?  14. If not, what type of opinion is it? NA  15. Has the local unit complied with GASB 34 and other generally accepted accounting principles (GAAP)?  16. Has the board or council approved all disbursements prior to payment as required by charter or statute?  17. To your knowledge, were the bank reconciliations that were reviewed performed timely?  18. Are there reported deficiencies?  19. If so, was it attached to the audit report?	X	· · · · · · · · · · · · · · · · · · ·					
<ul> <li>Is the audit opinion unqualified?</li> <li>14. If not, what type of opinion is it?</li> <li>If not, w</li></ul>	X	been previously communicated to the Local Audit and Finance Division? (If there is such activity, please submit a separate report					
<ul> <li></li></ul>	X	12. Is the local unit free of repeated reported deficiencies from previous years?					
<ul> <li>16. Has the board or council approved all disbursements prior to payment as required by charter or statute?</li> <li>17. To your knowledge, were the bank reconciliations that were reviewed performed timely?</li> <li>18. Are there reported deficiencies?</li> <li>19. If so, was it attached to the audit report?</li> </ul>	X	13. Is the audit opinion unqualified?  14. If not, what type of opinion is it? NA					
<ul> <li>17. To your knowledge, were the bank reconciliations that were reviewed performed timely?</li> <li>18. Are there reported deficiencies?</li> <li>19. If so, was it attached to the audit report?</li> </ul>	X	15. Has the local unit complied with GASB 34 and other generally accepted accounting principles (GAAP)?					
18. Are there reported deficiencies?	X	16. Has the board or council approved all disbursements prior to payment as required by charter or statute?					
	X	17. To your knowledge, were the bank reconciliations that were reviewed performed timely?					
General Fund Revenue: 40,056,073 General Fund Balance: 9,215,927	X	18. Are there reported deficiencies?					
		General Fund Revenue: 40,056,073 General Fund Balance: 9,215,927					

General Fund Revenue:	40,056,073	General Fund Balance:	9,215,927
General Fund Expenditure:	38,116,090	Governmental Activities Long-Term Debt (see	
Major Fund Deficit Amount:		instructions):	20,353,338

We affirm that we are certified public accountants (CPA) licensed to practice in Michigan. We further affirm the above responses have been disclosed in the financial statements, including the notes, or in the Management Letter (Reported deviations).

CPA (First Name)	David	Last Fisher Name	Ten Digit Lice	ense Number 1101	010337	
CPA Street Address	675 Robinson Road	City Jackson	State MI	Zip Code 49203	Telephone	(517) 841-4214
CPA Firm Name	REHMANN ROBSON	Unit's Street 120 W Address	/ Michigan 6th FI City	Jackson		Zip Code 49201

# **COUNTY OF JACKSON, MICHIGAN**



# **Comprehensive Annual Financial Report**

For the Fiscal Year Ended December 31, 2007

Prepared by:

Randall Treacher, Interim County Administrator/Controller Gerard Cyrocki, CPA, Finance Officer

# INTRODUCTORY SECTION

# TABLE OF CONTENTS

	<b>PAGE</b>
INTRODUCTORY SECTION	
Table of Contents.	i-iv
Letter of Transmittal	V-iX
County Officials	X
Organizational Chart	xi
Certificate of Achievement for Excellence	
in Financial Reporting	xii
FINANCIAL SECTION	
Independent Auditors' Report	1-2
Management's Discussion and Analysis	3-12
Basic Financial Statements:	3 1 <b>2</b>
Government-wide Financial Statements:	
Statement of Net Assets	13
Statement of Activities	14-15
Fund Financial Statements:	1110
Balance Sheet – Governmental Funds.	16-17
Reconciliation of Fund Balances on the Balance Sheet for Governmental	10 17
Funds to Net Assets of Governmental Activities on the Statement of	
Net Assets	18
Statement of Revenues, Expenditures and Changes in Fund	10
Balances – Governmental Funds	19
Reconciliation of the Statement of Revenues, Expenditures and Changes	17
in Fund Balances of Governmental Funds to the Statement of	
Activities	20
Statement of Revenue, Expenditures and Changes in Fund Balance –	20
Amended Budget and Actual:	
General Fund	21
Health Department Special Revenue Fund	22
Revenue Sharing Reserve Fund	23
Medical Care Facility Maintenance of Effort Special Revenue Fund	24
Statement of Net Assets - Proprietary Funds	25-26
Statement of Revenues, Expenses, and Changes in Fund Net Assets –	20 20
Proprietary Funds	27
Statement of Cash Flows – Proprietary Funds	28-29
Statement of Fiduciary Net Assets – Fiduciary Funds	30
Statement of Changes in Fiduciary Net Assets – Fiduciary Funds	31
Combining Statement of Net Assets – Component Units	32
Combining Statement of Net Assets – Component Units	33-34
Notes to the Financial Statements	35-34
1,000 to the I manetar batterness.	33 17
GASB Required Supplementary Information	
Employees' Retirement System – Schedule of Funding Progress and	
Schedule of Employer Contributions	75-76
Retiree Health Plan – Schedule of Funding Progress and Schedule	
of Employee Contributions	77

# **TABLE OF CONTENTS (Continued)**

	<b>PAGE</b>
Combining and Individual Fund Statements and Schedules:	
Combining Balance Sheet – Nonmajor Governmental Funds	78
Combining Statement of Revenue, Expenditures and Changes in Fund Balances– Nonmajor Governmental Funds	79
Nonmajor Special Revenue Funds	
Combining Balance Sheet	80-85
Combining Statement of Revenue, Expenditures and	06.01
Changes in Fund Balance	86-91
in Fund Balance - Amended Budget and Actual	92-112
in I and Balance Timended Budget and Hetdai	<i>72</i> 112
Nonmajor Capital Projects Funds	
Combining Balance Sheet	113
Combining Statement of Revenue, Expenditures and	114
Changes in Fund Balance	114
Nonmajor Permanent Funds	
Combining Balance Sheet	115
Combining Statement of Revenue, Expenditures and	
Changes in Fund Balances	116
Nonmajor Enterprise Funds	
Combining Statement of Net Assets	117
Combining Statement of Revenue, Expenses, and	
Changes in Fund Net Assets	118
Combining Statement of Cash Flows	119-120
Internal Service Funds	
Combining Statement of Net Assets	121
Combining Statement of Revenue, Expenses, and	121
Changes in Fund Net Assets	122
Changes in Fund Net Assets  Combining Statement of Cash Flows	123-124
Fiduciary Funds	
Combining Balance Sheet – Agency Funds	125
Combining Statement of Changes in Assets and Liabilities –	
All Agency Funds	126-129

# **TABLE OF CONTENTS (Continued)**

	<b>PAGE</b>
General Fund	
Detailed Schedule of Revenue, Expenditures, and Changes in Fund Balance – Amended Budget and Actual	130-136
Health Department Fund Detail Schedule of Expenditures – Budget and Actual	137
Land Bank Authority Fund	
Statement of Net Assets Statement of Revenues, Expenses and Changes in Net Assets	138 139
<b>Drain Commission Component Unit</b>	
Statement of Net Assets and Governmental Funds Balance Sheet	140-143 144
Expenditures and Changes in Fund Balances	145-148
Reconciliation of the Governmental Fund Revenues, Expenditures and Changes in Fund Balance to the Statement of Activities	149
<b>Brownfield Redevelopment Authority Fund</b>	
Statement of Activities and Governmental Fund Revenues, Expenditures	150
and Changes in Fund Balance	151
Board of Public Works Component Unit	
Statement of Net Assets and Governmental Funds Balance Sheet	152-155
Reconciliation of Governmental Fund Balance Sheet to Statement of Net Assets	156
Expenditures and Changes in Fund Balance	157-160
Changes in Fund Balance to the Statement of Activities	161
STATISTICAL SECTION	
FINANCIAL TRENDS	
Net Assets by Component – Schedule 1	162
Changes in Net Assets – Schedule 2	163-164
Fund Balances – Governmental Funds – Schedule 3	165
Changes in Fund Balances – Governmental Funds – Schedule 4	166
Changes in Fund Balances – General Fund – Schedule 5	167
REVENUE CAPACITY	4.50
Assessed Taxable Property – Schedule 6	168
Direct and Overlapping Property Tax Rates – Schedule 7	169 170
Property Tax Levies and Collections – Schedule 9	170 171

# **TABLE OF CONTENTS (Concluded)**

	<b>PAGE</b>
DEBT CAPACITY	
Ratios of General Bonded Debt Outstanding – Schedule 10	172
Computation of Net Direct and Overlapping Debt – Schedule 11	173
Legal Debt Margin – Schedule 12	174
DEMOGRAPHIC AND ECONOMIC INFORMATION	
Demographic and Economic Statistics – Schedule 13	175
Principal Employers – Schedule 14	176
Full-Time Equivalent County Government Employees by	
Function/Program – Schedule 15	177
OPERATING INFORMATION	
Operating Indicators by Function/Program – Schedule 16	178
Capital Asset Statistics by Function/Program – Schedule 17	179
cupina rissee Santistics by Lanction 110gram Somewhee 17	1//
SINGLE AUDIT ACT COMPLIANCE	
Schedule of Expenditures of Federal Awards	180-183
Notes to the Schedule of Expenditures of Federal Awards	184
Independent Auditors' Report on Internal Control Over	
Financial Reporting and on Compliance and Other	
Matters Based on an Audit of Financial Statements Performed	
in Accordance with Government Auditing Standards	185-186
in Accordance with Government Auditing Standards	165-160
Independent Auditors' Report on Compliance	
with Requirements Applicable to Each Major	
Program and Internal Control Over Compliance	
in Accordance with OMB Circular A-133	187-188
Schedule of Findings and Questioned Costs	189-192

\* \* \* \* \* \*



# Jackson County ADMINISTRATOR/CONTROLLER

Randall W. Treacher, Administrator/Controller

June 27, 2008

### To the Board of Commissioners and the Citizens of Jackson County:

Transmitted herein is Jackson County's Comprehensive Annual Financial Report of the fiscal year ended December 31, 2007. Jackson County's financial reporting requirements are mandated by Michigan Act 2 of the Public Acts of 1968, as amended. This Act requires that Jackson County issue an annual financial report, and that this report be audited by certified public accountants.

This report consists of management's representation concerning the finances of Jackson County. Consequently, management assumes full responsibility for the completeness and reliability of all the information presented in this report. To provide a reasonable basis for making these representations, management has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of Jackson County's financial statements in conformity with generally accepted accounting principles (GAAP). Because the cost of internal controls should not outweigh their benefits, our framework of internal controls has been designed to provide reasonable rather the absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

Jackson County's financial statements have been audited by Rehmann Robson, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of Jackson County for the fiscal year ended December 31, 2007 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that Jackson County's financial statements for the fiscal year ended December 31, 2007, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The County is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act Amendments of 1996 and U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments and Non-Profit Organizations.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. Jackson County's MD& A can be found immediately following the report of the independent auditors.

### PROFILE OF JACKSON COUNTY GOVERNMENT

Jackson County, 707 miles square and with a current population of approximately 163,851, is located in the south-central portion of Michigan's Lower Peninsula. The County was incorporated on August 1, 1832.

Jackson County is governed by a twelve-member Board of Commissioners. Each Commissioner is elected on a partisan basis for terms of two years from single-member districts. The board annually elects from its ranks a Chairperson and a Vice Chairperson by majority vote. The administration of the County, other than as delegated to elected officials, is guided by the County Administrator/Controller who is appointed by a majority vote of the Board of Commissioners and serves at its pleasure. Primary functions of the Board include determination of the type and level of County services, adoption of the County Budget, equalization of County property values, legislative oversight of County services and the appointment of various boards, commissions and County officials.

Judges of the 4<sup>th</sup> Judicial Circuit, Probate Court, and 12<sup>th</sup> District Court are elected at large for six-year terms. Operation of the court system is under the auspices of the Michigan Supreme Court and the respective presiding Judges, while the County government primarily provides financial support.

Administration of the county is divided by the Michigan Constitution among various constitutional or statutory County officials, including the County Treasurer, County Clerk, Register of Deeds, Prosecuting Attorney, Drain Commissioner and Sheriff, who are elected at-large for four-year terms. The County Treasurer is the custodian of all funds, administers the collection of delinquent property taxes, and performs other duties concerned with interrelated fiscal affairs of County departments and agencies. The duties of the County Clerk include keeping and maintaining records of births, marriages and discharges of military personnel, and serving as Clerk of the Board of Commissioners as well as the Clerk of the Circuit Court. The duties of the Register of Deeds include the recording of deeds, mortgages, surveys, plats, notices of liens and bills of sales. The Prosecuting Attorney prosecutes violations of State criminal law within the County and may represent the County in appropriate Courts. The Drain Commissioner administers the location, construction and maintenance of drains in the County. The Sheriff's duties involve the charge and custody of the County Jail, the serving of processes and primary law enforcement response in areas of the County without local police functions.

In addition, the Board of Commissioners appoints several County officials, including the Administrator/Controller, Health Officer, Medial Examiner, and Equalization Director. The Administrator/Controller's responsibilities include direction of central administrative functions of the County government and acting as a liaison on behalf of the Board of Commissioners between County offices, appointed officials and the general public. The Health Officer directs the operation of the County Health Department in accordance with Board of Commissioner's directions and as authorized by State Law. The Medical Examiner performs the statutory duties of Medical Examiner. The Equalization Director oversees the equalization process of the County as prescribed by law.

The Board of Commissioners also appoints various boards and commissions to oversee specific County services and to advise the Board on certain matters of interest. Appointments to boards overseeing specific County functions include the Department of Human Services Board, the Board of County Road Commissioners, the Parks Commission, the Airport Board, the Fair Board and the Economic Development Corporation Board among many others.

The business of the County is carried out on a daily basis by some 550 Full Time Equivalents located at several different locations throughout the County, providing a diverse array of services in the areas of human services, law enforcement, justice, administration, recreation, education, elections, and record keeping.

## FACTORS AFFECTING FINANCIAL CONDITION

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which Jackson County operates.

### Local Economy

Jackson County, located at the hub of Interstate 94 and U.S. 127 in Central Michigan's Lower Peninsula, enjoys a rich human and technical resource data base. The economic status of Jackson and the City of Jackson (County Seat) is heavily influenced by its geographic location and continues to diversify its economy in the areas of health care, manufacturing, service/professional, arts, and tourism related opportunities.

A significant factor contributing to the area's economic strength is the presence of the headquarters of Consumers Energy, one of the largest public utilities in the State of Michigan; the State Prison of Southern Michigan (SPSM), the State's largest correctional institution; and Foote Health System, the County's premier health care facility and largest employer. These major employers provide a secure foundation for the area's economy.

In December 2006, the Board of Commissioners entertained a proposal to sell 68 acres of surplus airport property to a national retail developer for the construction of a major shopping center. This development would lead to almost \$100 million in new construction, 1,000 new jobs, and provide some financial security for the operation of the airport by dedicating the proceeds of the sale to that purpose. The sale of the above property is currently in the "due diligence phase" of the process.

Additionally, the Airport's runway realignment project, which began in 2006, is currently in phase II construction. The total estimated construction budget is \$33 million. When completed this project will enhance the viability of an "Aviation Business Park" located on surplus airport property.

The tax base for Jackson County has grown steadily over the past several years. Property values for the County are estimated at \$12.0 billion based on the 2007 Equalization Report. The value of real property increased in 2007 by 4.06% despite a slow economy. The estimated "True Cash Value" translates into a State Equalized Value of \$6.0 billion. The total change in the Equalized Value was 3.81% for 2007 or \$221,791,697.

The local economy in Jackson County continued to have some success throughout 2007 even as the local economy continued to be sluggish. Seventeen firms increased their local investment by \$34,000,000. This investment resulted in the retention of 987 jobs and the creation of 367 additional jobs. Plans are underway to develop 1,000 acres of previously state owned prison property into a new industrial park. Local Downtown Development Authorities (DDA) and Local Development Financing Authorities (LDFA) continue to receive requests to expand their districts to include new developments.

### Long-Term Financial Planning

Unreserved/undesignated fund balance in the general fund (18.7) percent of total general fund expenditures and transfers out) is within policy guidelines set by the Board of Commissioners for budgetary and planning purposes. In 2007, the Board expanded the guideline to18%-24%, due to uncertain financial conditions with the State of Michigan.

The county continues to adhere to its plan to reduce FTE's in anticipation of State Revenue Sharing elimination that was approximately \$3,000,000 annually. As of December 31, 2007 the county has an achieved a net reduction of 31 FTE's since inception of the "reduction plan. This reduction has been

The county continues to adhere to its plan to reduce FTE's in anticipation of State Revenue Sharing elimination that was approximately \$3,000,000 annually. As of December 31, 2007 the county has an achieved a net reduction of 31 FTE's since inception of the "reduction plan. This reduction has been achieved via attrition (retirements & terminations) and departmental reorganizations in conjunction with a new compensation plan discussed below.

The Board of Commissioners adopted a 4-year conceptual financial plan in August of 2005 to provide a targeted \$6.0 million financial adjustment to meet major uncertainties in the local, regional, and State economic markets. This financial plan is based on sound management and budget policies for the stewardship of public funds. This concept is defined more narrowly with "budget issues" that the County Board has adopted as integral in achieving this target. In addition to the staffing level mentioned above, some of the other issues that have been addressed since inception of that plan were:

- Compensation Plan
- Fringe Benefits Adjustments
- Implementation of 5 year CIP (capital improvement plan) and CERP (capital equipment replacement plan) plans.
- Revenue initiatives

In 2007 the County Board enhanced the above plan by including the following additional issues:

- Pharmacy Benefit Manager- is a third party administrator of prescription drug programs. They are primarily responsible for processing and paying prescription drug claims. They also are responsible for developing and maintaining the formulary, contracting with pharmacies, and negotiating discounts and rebates with drug manufacturers on behalf of their client
- Health Care Dependent Eligibility Audit-is a means of making sure that the dependent spouses and children enrolled for coverage under the benefits plan are actually eligible for coverage.
- Medi-Gap Policy Analysis-Because the County is "self-insured", the Board is exploring cost savings opportunities for its retirees who are medicare eligible.
- Analysis of Department Operations- During the upcoming 2008 budget process, County departments will be asked to analyze their operational procedures and benchmark the cost of their operations to private sector providers.

### Cash Management

Jackson County has been consistently conservative in its cash management. It is the policy of the County Treasurer to invest first for safety of the principal and second to maximize the interest earnings. These investments are consistent with State statutes and guidelines adopted by the Board of Commissioners. Investments are generally limited to certificates of deposit, high interest savings accounts and, United States or federal agency obligations. Because only a small portion of the County's portfolio can be covered by the FDIC insurance, it is essential that the County Treasurer continually evaluate the quality of the instruments purchased and the financial stability of the banks and other financial institutions with which investments are placed. In addition, the pension and post employment benefits trust funds may also invest in common and preferred stocks, corporate bonds, and mutual funds in accordance with state statute.

### Risk Management

The County is self-insured (up to certain limits) for employees medical expenses and workers' compensation. The County contracts with Blue Cross/Blue Shield and RTW Inc. respectively, to administer these programs for its employees.

The County is covered for liability with traditional insurance through the Michigan Municipal Risk Management Authority (MMRMA). The coverage includes loss protection for general and automobile liability, motor vehicle physical damage, and property.

## Pension and Other Post Employment Benefits

The County maintains two benefits plans that provide pension and post employment healthcare benefits to county retirees. These are a defined benefit pension plan and a retiree healthcare plan. The actuarial valuations applicable to the defined benefit pension plan continue to reflect positive funding ratios. Total assets in the post employment retiree health care fund showed a small increase from prior year as advocated by Board of Commissioners as part of their ongoing effort to fund future retirees' health care costs. In 2007, an actuarial valuation was performed to determine the full extent of the County's obligation to fund Other Post Employment Benefits (OPEB). The Board is currently exploring funding options with respect to that liability.

### AWARDS AND ACKNOWLEDGMENTS

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Jackson County for its comprehensive annual financial report (CAFR) for the year ended December 31, 2006. In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized comprehensive annual financial report. Such CAFR must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report would not have been possible without the efficient and dedicated services of the entire staff of the County of Jackson. I would like to express my appreciation to all members of the departments who assisted and contributed to the preparation of this report and in particular to Finance Officer Gerard Cyrocki. Credit also must be given to the Chairman of the Board and the County Commissioners for their unfailing support for maintaining the highest standards of professionalism in the management of the County of Jackson's finances.

Respectfully submitted,

Randall W. Treacher

Randall W. Treacher Administrator/Controller

# 2007 COUNTY OF JACKSON

# **BOARD OF COMMISSIONERS**

District #1	Clifford Herl	<b>Board Member</b>
District #2	David Lutchka	<b>Board Member</b>
District #3	Todd Brittain	<b>Board Member</b>
District #4	Phillip Duckham, III	<b>Board Member</b>
District #5	Earl J. Poleski, Vice-Chairman	<b>Board Member</b>
District #6	James Videto	<b>Board Member</b>
District #7	James Shotwell, Jr., Chairman	<b>Board Member</b>
District #8	Gail Mahoney	<b>Board Member</b>
District #9	Mike Brown	<b>Board Member</b>
District #10	Patricia Smith	<b>Board Member</b>
District #11	Michael Way	<b>Board Member</b>
District #12	David K. Elwell	<b>Board Member</b>

# **ELECTED OFFICIALS**

COUNTY CLERK COUNTY TREASURER COUNTY SH	<b>ERIFF</b>
---	--------------

Amanda Riska Janet Rochefort Dan Heyns

# DRAIN COMMISSIONERREGISTER OF DEEDSPROSECUTORGeoffrey SnyderMindy ReillyHank Zavislak

COUTY SURVEYOR
Dean R. Gutekunst, R.I.S.

# **JUDICIARY**

# 4TH CIRCUIT /FAMILY12TH DISTRICTPROBATECOURT JUDGESCOURT JUDGESCOURT JUDGESChad Schmucker, Chief JudgeMichael J. KlaerenDiane Rappleye, Chief Judge

(Also in Family Court)

Chad Schmucker, Chief Judge
Edward Grant
Joseph Filip
John McBain
James Justin
P. Darryl Mazur, Chief I

Thomas Wilson R. Darryl Mazur, Chief Judge Diane Rappleye

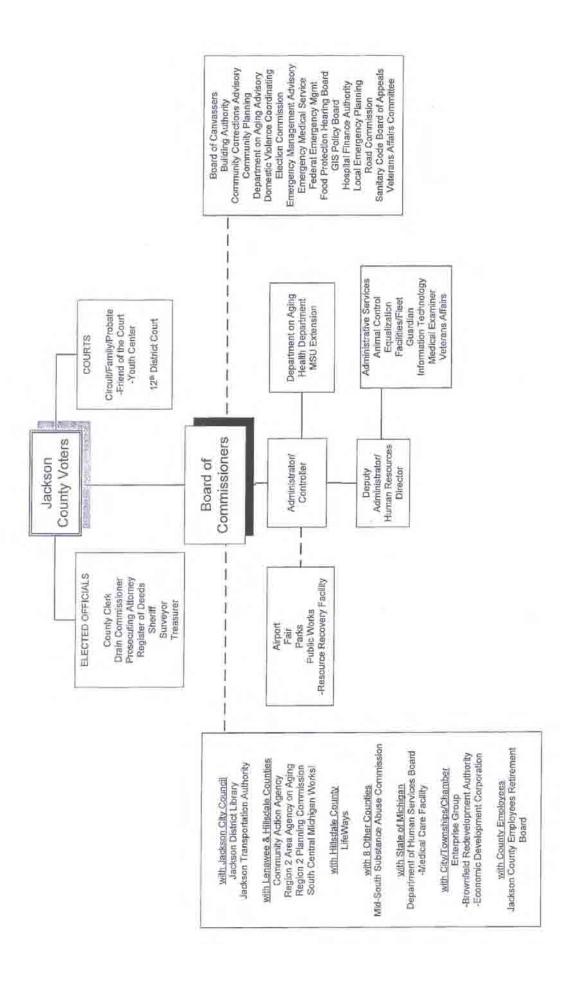
# **ADMINISTRATION**

### ACTING ADMINISTRATOR/HUMAN RESOURCES DIRECTOR

Randall W. Treacher

## **FINANCE OFFICER**

Gerard Cyrocki



# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# County of Jackson Michigan

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
December 31, 2006

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

WE OFFI STATE STATES CHARLES STATES Olme S. Cox

President

**Executive Director** 

# FINANCIAL SECTION



### INDEPENDENT AUDITORS' REPORT

June 27, 2008

Board of Commissioners County of Jackson, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the *COUNTY OF JACKSON*, *MICHIGAN*, as of and for the year ended December 31, 2007, which collectively comprise the County's basic financial statements, as listed in the table of contents. These financial statements are the responsibility of the County's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Medical Care Facility, which is a major fund, and therefore a separate opinion unit. In addition, we did not audit the financial statements of the Road Commission and the Economic Development Corporation, which represent 64%, 92% and 87%, respectively, of the assets, net assets and revenues of the discretely presented component units. Those financial statements were audited by other auditors whose reports were furnished to us, and our opinion, in so far as it relates to the amounts included for the Medical Care Facility, Road Commission and Economic Development Corporation, is based solely on the reports of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. The financial statements of the Medical Care Facility were not audited in accordance with *Government Auditing Standards*. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the reports of other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the County of Jackson, Michigan, as of December 31, 2007, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparisons for the General and Major Special Revenue Funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated June 27, 2008, on our consideration of the *County of Jackson, Michigan's* internal controls over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis and GASB Statements 25 and 45 supplementary information as listed in the table of contents, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We and the other auditors have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Jackson County's basic financial statements. The introductory section, combining and individual fund financial statements and schedules, statistical section, and the schedule of expenditures of federal awards, as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual fund financial statements and schedules, and the schedule of expenditures of federal awards have been subjected to the auditing procedures applied by us and the other auditors in the audit of the basic financial statements and, in our opinion, based on our audit and the reports of other auditors, are fairly presented in all material respects in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied by us and the other auditors in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Rehmann Loham

# MANAGEMENT'S DISCUSSION and ANALYSIS

### MANAGEMENT'S DISCUSSION and ANALYSIS

As management of the County of Jackson, we offer readers of Jackson County's financial statements this narrative overview and analysis of the financial activities of Jackson County for the fiscal year ended December 31, 2007. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages ii-xii of this report.

### I. FINANCIAL HIGHLIGHTS

- The assets of Jackson County exceeded its liabilities at the close of the most recent fiscal year by \$79.1 million (net assets). Of this amount, \$51.2 million (unrestricted net assets) may be used to meet the County's ongoing obligations to citizens and creditors. Governmental activities contain \$29.1 million of the unrestricted net assets. The Delinquent Tax Revolving Fund accounts for 72.4% of the business-type unrestricted net assets.
- The County showed an increase in total net assets of \$1.7 million dollars.
- At the close of 2007, Jackson County's governmental funds (this includes the general fund, special revenue, debt service and capital projects funds) reported combined ending fund balances of \$31.9 million, a decrease of \$1.0 million in comparison with the prior year. Most of this total is comprised of fund balances of funds created for a specific purpose. The general fund has an *unreserved/undesignated* fund balance of \$8.3 million.
- The general fund had a surplus of \$2,229,494 for 2007. At the end of the year, fund balance for the general fund was 20.7 percent of total general fund expenditures and transfers out.
- Jackson County's total Primary Government net bonded debt decreased by \$2.6 million.

### II. OVERVIEW of the FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the County of Jackson's basic financial statements. The Jackson County basic financial statements contain three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements**. The government-wide financial statements are designed to provide readers with a broad overview of Jackson County's finances, in a manner similar to a private-sector business. These statements use the accrual basis of accounting to report transactions.

The statement of net assets presents information on all of Jackson County's assets and liabilities. The difference between assets and liabilities is reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of Jackson County is improving or deteriorating.

The statement of activities presents information showing how Jackson County's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g. uncollected taxes and earned but unused paid-time-off leave).

Both of the government-wide financial statements distinguish functions of Jackson County that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of Jackson County include legislative, judicial, elections, general government, public safety, health & welfare, recreation & cultural, community development, and others. The business-type activities of Jackson County include a Medical Care Facility that provides long-term skilled nursing care, the Delinquent Tax Revolving Fund, and the Resource Recovery Facility, which provides waste to energy production, and landfill monitoring.

The government-wide financial statements include not only Jackson County itself, but also 6 legally separate entities, the Road Commission, an Economic Development Corporation, the Drain Commission, the Board of Public Works, Brownfield Redevelopment Authority, and the Land bank Authority for which Jackson County is financially accountable. Financial information for these *component units* is reported separately from the financial information presented for the primary government itself. The Building Authority, although legally separate, functions for all practical purposes as a Department of the County, and therefore has been included as an integral part of the primary government.

The government-wide financial statements can be found on pages 13-15 of this report.

**Fund financial statements.** The fund financial statements provide detailed information about the most significant funds- not the County as a whole. Some funds are required to be established by State law and by bond covenants. However, the County establishes many other funds to help it control and manage money for particular purposes or to show that it is meeting legal responsibilities for using certain taxes, grants, and other money. The County's two primary kinds of funds-*governmental and proprietary*- use different accounting approaches.

**Governmental Funds.** Most of the County's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called the modified accrual basis of accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the County's general government operations and the basic services it provides.

Governmental fund information helps one determine whether there are more or fewer financial resources that can be spent in the near future to finance the County's programs. Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions.

Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Jackson County maintains 33 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, the Health Department, the Revenue Sharing Reserve Fund, Building Authority Debt Service Fund, and the Maintenance of Effort Fund each of which are considered to be major funds. Data from the other 28 governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of *combining statements* elsewhere in this report.

The basic governmental fund financial statements can be found on pages 16-26 of this report.

**Proprietary funds.** Jackson County maintains two different types of proprietary funds. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. Jackson County uses seven enterprise funds to account for its business-type activities. *Internal service funds* are an accounting device used to accumulate and allocate costs internally among Jackson County's various functions. Jackson County uses internal service funds to account for its self-funded managed care, workers' compensation insurances, land use planning, geographic information system and city/county telephone system. Because these services predominantly benefit governmental rather than business-type functions, they have been included within *governmental activities* in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Resource Recovery Facility, Medical Care Facility and the Delinquent Tax Revolving Fund, which are considered major funds of Jackson County. Data from the other four enterprise funds are combined into a single aggregated presentation. Detailed financial information for each of the nonmajor enterprise funds is provided in the form of *combining statements* elsewhere in this report. Conversely, all internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of *combining statements* elsewhere in this report.

The basic proprietary fund financial statements can be found on pages 27-29 of this report.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statement because the resources of those funds are *not* available to support Jackson County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds. The County is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

The basic fiduciary fund financial statements can be found on pages 30-31 of this report.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 35-74 of this report.

**Other Information.** In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information* concerning Jackson County's progress in funding its obligation to provide pension benefits to its employees

The combining statements referred to earlier in connection with nonmajor governmental funds, nonmajor enterprise funds and internal service funds are presented immediately following the required supplementary information on pensions. Combining and individual fund statements and schedules can be found on pages 78-161 of this report.

### **County-wide Financial Analysis**

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. The following schedule is a summary presentation of Jackson County's assets, liabilities, and net assets at December 31, 2007. The schedule shows the County's assets exceeded liabilities by \$79.1 million.

### **Jackson County's Net Assets**

	Governmental activities		Business-ty	Business-type activities		Total		
	2007	2006	2007	2006	2007	<u>2006</u>		
Current and other assets	\$47,652,287	\$49,572,037	\$26,213,660	\$25,099,802	\$73,865,947	\$74,671,839		
Capital assets	27,987,254	27,806,214	32,551,810	33,506,001	60,539,064	61,312,215		
Total assets	75,639,541	77,378,251	58,765,470	58,605,803	134,405,011	135,984,054		
Long-term liabilities outstanding	19,653,338	20,256,473	21,317,505	23,762,219	40,970,843	44,018,692		
Other liabilities	8,171,397	8,123,883	6,142,294	6,412,906	14,313,691	14,536,789		
Total liabilities	27,824,735	28,380,356	27,459,799	30,175,125	55,284,534	58,555,481		
Net assets: Invested in capital assets, net								
of related debt	16,662,254	16,131,214	9,254,305	8,506,892	25,916,559	24,638,106		
Restricted	1,999,818	2,248,154	-	-	1,999,818	2,248,154		
Unrestricted	29,152,734	30,618,527	22,051,366	19,923,786	51,204,100	50,542,313		
Total net assets	\$47,814,806	\$48,997,895	\$31,305,671	\$28,430,678	\$79,120,477	\$77,428,573		

Jackson County has a net investment of \$25.9 million in capital assets. This represents 32 percent of total net assets. Our investment in capital assets (e.g., land, buildings, machinery, and equipment) is shown less any related debt used to acquire those assets that is still outstanding. Jackson County uses these capital assets to provide service to citizens; consequently, these assets are **not** available for future spending. Although Jackson County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of Jackson County's net assets \$1.9 million (2 percent) represents resources that are subject to external restrictions on how they may be used. Jackson County's *unrestricted net assets*, \$51.2 million are the largest portion (66 percent) of total net assets. These assets may be used to meet the County's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, Jackson County is able to report positive balances in all three net asset categories (invested in capital assets-net of related debt, restricted and unrestricted) both for the government as a whole, as well as for its separate governmental and business-type activities. The same situation held true for the prior year.

### **Jackson County's Changes in Net Assets**

	Governmental activities		Business-ty	pe activities	Total	
	2007	2006	2007	2006	2007	2006
Revenue:						
Program revenue:						
Charges for services	\$ 9,156,733	\$ 9,208,333	\$ 30,063,817	\$ 29,232,470	\$ 39,220,550	\$ 38,440,803
Operating grants and contributions	20,002,956	19,605,978	427,996	945,108	20,430,952	20,551,086
General revenues:						
Property taxes	26,632,998	30,548,572	-	-	26,632,998	30,548,572
Other	2,892,825	2,646,218	-	-	2,892,825	2,646,218
Total revenue	58,685,512	62,009,101	30,491,813	30,177,578	89,177,325	92,186,679
Expenses						
Legislative	240,045	204,724	-	-	240,045	204,724
Judicial	11,741,690	11,097,366	-	-	11,741,690	11,097,366
Elections	130,180	180,696	-	-	130,180	180,696
General government	11,665,390	10,018,348	-	-	11,665,390	10,018,348
Public safety	16,944,208	16,090,197	-	-	16,944,208	16,090,197
Health & Welfare	9,878,983	9,687,103	-	-	9,878,983	9,687,103
Recreation and Culture	1,732,731	1,666,183	-	-	1,732,731	1,666,183
Community Development	8,253,892	8,225,733	-	=	8,253,892	8,225,733
Debt service-interest	856,277	570,535	-	-	856,277	570,535
Delinquent tax revolving	-	-	543,975	582,566	543,975	582,566
Foreclosure tax	-	-	233,853	382,099	233,853	382,099
Medical Care Facility	-	-	15,375,425	14,950,198	15,375,425	14,950,198
Fair	-	-	1,127,027	1,175,428	1,127,027	1,175,428
Resource Recovery	-	-	8,602,557	7,682,790	8,602,557	7,682,790
Soil erosion	-	-	98,247	108,442	98,247	108,442
Public works			70,351	59,534	70,351	59,534
Total expenses	61,443,396	57,740,885	26,051,435	24,941,057	87,494,831	82,681,942
Increase (decrease) in net assets before transfers	(2,757,884)	4,268,216	4,440,378	5,236,521	1,682,494	9,504,737
Transfers	1,574,795	592,990	(1,565,385)	(663,226)	9,410	(70,236)
Increase (decrease) in net assets	(1,183,089)	4,861,206	2,874,993	4,573,295	1,691,904	9,434,501
Net assets - beginning of year	48,997,895	44,136,689	28,430,678	24,436,675	77,428,573	68,573,364
Adjustments		<u> </u>		(579,292)		(579,292)
Net assets - end of year	\$ 47.814.806	\$ 48.997.895	\$ 31.305.671	\$ 28.430.678	\$ 79.120.477	\$ 77.428.573

**Governmental activities.** Jackson County's expenses exceeded revenue by approximately \$2.8 million which combined with the transfers in from business activities of \$1.6 million resulted in a decrease in net assets of \$1.2 million for 2007. Key elements of this change are as follows:

 Property taxes decreased by approximately \$3.9 million (13 percent) during the year. This decrease is attributed to the final levy of Revenue Sharing Reserve Fund in the amount of \$6 million, which ended in 2006 and an increase in 2007 general property tax revenue of \$2.1 million.

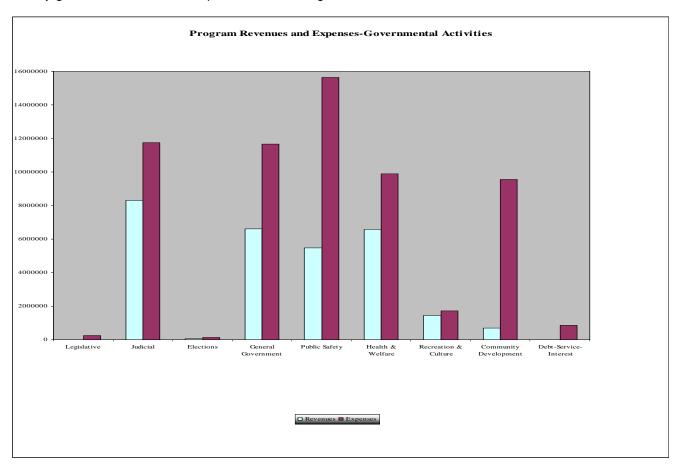
- Operating grants and contributions increase is primarily due to an increase in Friend of the Court Incentive payments of \$200,000, and an increase in Medicaid reimbursement of nearly \$400,000 as a result of State of Michigan audit settlement with Federal government.
- The other revenue category increased by \$246,607 which is almost entirely attributed to investment interest earnings.

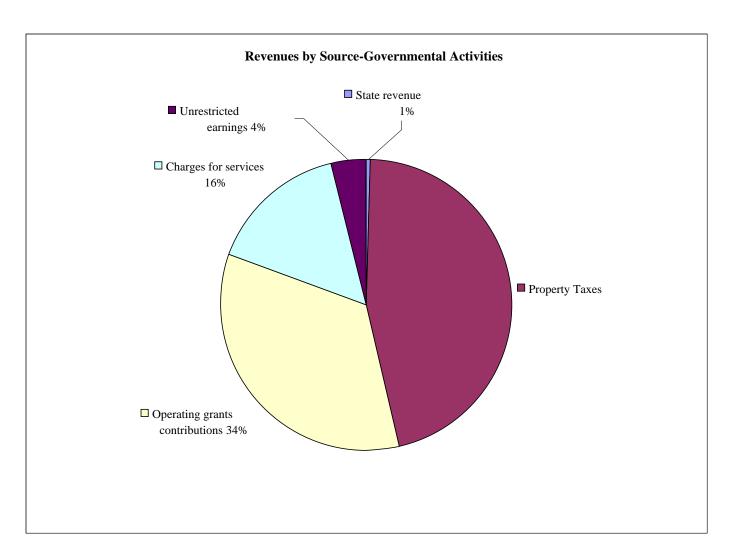
Overall, total expenses for governmental activities increased by \$3.7 million from 2006. Even though full time equivalents decreased from 2006 to 2007, an average increase of 3% in wages and an average increase of 12% in fringe benefits accounted for a significant portion of total expenses. Additionally, the county as whole increased spending on maintenance of buildings and equipment for the year by nearly \$500,000.

**Business-type activities** of Jackson County increased the net assets by \$2.9 million. Key elements of the current year increase are as follows:

- All the major business activities continued to show increases in net assets before transfers. The net increases reported for Delinquent Tax-\$543,000, Resource Recovery (waste disposal)-\$2,701,531, and Medical Care Facility-\$1,139,000. Service revenue for delinquent tax activity decreased by \$200,000 compared to prior year and service revenue for Resource Recovery and Medical Care Facility increased by \$400,000 and \$300,000 respectively from the prior year.
- Business-type expenses increased by over \$1.1 million from the prior year which was mostly attributed to wage and fringe benefit increases of \$700,000 and an increase in maintenance of equipment costs by nearly \$400,000.

**Transfers-** net transfers of \$1,565,385 from business-type activities to governmental activities were almost entirely generated from the Delinquent Tax Revolving fund.





### Financial Analysis of the Government's Funds

As noted earlier Jackson County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** The focus of Jackson County's *governmental funds* is to provide information on nearterm inflows, and balances of spendable resources. Such information is useful in assessing Jackson County's financing requirements. In particular, *unreserved fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the fiscal year, Jackson County's governmental funds reported combined ending fund balances of \$31.9 million, a decrease of \$1.0 million in comparison with the prior year. Most of this total amount (more than \$30.9 million) constitutes *unreserved fund balance*, which is available for spending for specific purposes and government discretion. The remainder of fund balance is *reserved* to indicate that is not available for new spending because it has already been committed 1) for prepaid items & inventory (\$192,830), and 2) loaned to other funds or component units (\$827,500).

The general fund is the chief operating fund of Jackson County. At the end of the fiscal year, the unreserved fund balance of the general fund was \$8.3 million, while total fund balance approached \$9.2 million. As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 18.7 percent of total general fund expenditures and transfers, while total fund balance represents 20.6 percent of that same amount.

The fund balance of the County's general fund increased by \$2,229,494 during the fiscal year. This is primarily attributed to increases in growth of property taxes, transfers in from other funds, and interest income. Wages and fringe benefits accounted for most of the increases in general fund expenditures.

The health department's fund balance increase of \$253,579 was attributed to settlement of a questioned costs audit for Medicaid Cost Reimbursement the Federal government had against the State of Michigan. The settlement amount totaled nearly \$400,000. Health fund operating expenditures in total were about the same comparing 2006 to 2007. Capital outlay costs were \$131,000 in 2007.

The revenue sharing reserve fund had a total fund balance of \$7,891,815 a decrease of \$3.2 million during 2007. This fund is mandated by the State of Michigan and accounts for accelerated property tax collections to serve as a substitute for state revenue sharing payments. Three annual payments, each equal to 1/3 of the annual property tax levy (2004) were transferred in accordance with state statue. Beginning in late 2004 and continuing until the fund balance is exhausted, the County will be able to draw monies from this fund equal to fiscal 2004 state revenue sharing payments adjusted for inflation. This fund will decline by approximately \$3,000,000 per year and is expected to be exhausted by 2010.

The Building Authority Debt Service had a fund balance of \$139,381 at the end of the year. This fund accounts for the debt payments of projects constructed thru Jackson County Building Authority. In 2006, the Building Authority issued bonds for a local health care organization in the amount of \$7,045,000 which was recorded as a receivable with a corresponding entry for deferred revenue. This is the reason this fund became a "major" fund. The county invoices LifeWays (a mental health agency) annually for principal and interest payments paid by Jackson County.

The Medical Care Facility Maintenance of Effort Fund ("MOE Fund") is a new major fund for 2007. The purpose of this fund is to make payments to the State of Michigan for county residents being treated in the Medical Care Facility, a long term health care facility owned and operated by Jackson County. Revenue for the MOE fund is generated by a county wide millage. The State of Michigan, Department of Community Health, will invoice the county based on a formula of operational costs and Medicaid reimbursement of the medical Care Facility. Net assets increased by \$433,000 resulting in a fund balance of \$5.1 million.

**Proprietary funds.** Jackson County's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net assets of the delinquent tax, resource recovery, and medical care facility funds were \$15,974,432, \$2,458,651, and \$3,042,527 respectively. The above funds had increases in net assets of \$119,457, \$2,337,831, and \$483,901 respectively.

Internal service funds ended the year with net assets of \$1,570,637, a decrease of \$45,310 from the prior year.

## **General Fund Budgetary Highlights**

General Fund revenue (including transfers in) increased by \$722,500 from the original to the final budget. This was primarily attributed to an increase in investment earnings of \$800,000 due to a favorable interest rate environment and a decrease in property tax revenue of \$225,000 as a result of increased property tax recapture programs countywide.

There was a corresponding \$1.0 million increase between the original and final amended expenditure budget (including transfers out). The judicial, general government and public safety budgets were amended upward by \$90,000, \$250,000, and \$280,000 respectively. The original budgets were prepared using 2006 wage and fringe benefit rates because a new compensation plan had not been approved by the Board of Commissioners at the time of budget preparation. The original budget did include a contingency (transfer from fund balance) for the wage and fringe benefit increases.

The "other functions" budget was amended upward by \$260,000, primarily attributed to an increase in termination costs of \$100,000 and a tax tribunal award for prior year personal property taxes of \$130,000. Additionally, transfer outs original budget was increased by \$210,000. This increase was mostly attributed to an increase to a \$120,000 increase transfer to the Youth Home Fund as a result of a new financing arrangement for services consummated with the local Intermediate School District, and a \$50,000 increase transfer to the Airport Fund for a study involving the sale of property.

Overall, during the year, the final budget for revenue including transfers-in exceeded actual general fund revenues and transfers by \$531. Actual general fund expenditures, including other financing uses were \$737,216 less than the final budget. Actual revenues were higher than actual expenditures. This resulted in an increase in the actual fund balance of \$2,229,494 which was more than the final amended budget increase of \$1,492,809.

### **Capital Assets and Debt Administration**

**Capital assets.** Jackson County's investment in capital assets for its governmental and business-type activities as of December 31, 2007, amounts to \$60.5 million (net of accumulated depreciation). This investment in capital assets includes land, construction in progress, buildings, vehicles and equipment.

Major capital asset events during the fiscal year included the following:

- Began construction of the Falling Water Trail a 10.5 mile linear non-motorized trail
- Purchase of property for a new Animal Shelter
- Decrease in county vehicles

## **JACKSON COUNTY'S Capital Assets**

(Net of depreciation)

	Governmental activities		Busines activi	• •	Total		
	2007	2006	2007 2006		2007	2006	
Land	\$1,258,548	\$1,258,548	\$469,572	\$469,572	\$1,728,120	\$1,728,120	
Construction in progress	1,956,877	52,689	-	-	1,956,877	\$52,689	
Buildings	21,628,462	22,848,013	25,410,170	26,050,902	47,038,632	48,898,915	
Equipment and vehicles	<u>3,143,367</u>	<u>3,646,964</u>	<u>6,672,069</u>	<u>6,985,527</u>	<u>9,815,436</u>	<u>10,632,491</u>	
	\$27.987.254	<u>\$27.806.214</u>	<b>\$32.551.811</b>	\$33.506.001_	\$60.539.065	<u>\$61.312.215</u>	

Additional information on the Jackson County's capital assets can be found in note III-C on pages 50-52 of this report.

**Long-term debt.** At the end of the 2007 fiscal year, Jackson County had net outstanding debt of \$38.6 million. This entire amount comprises debt backed by the full faith and credit of Jackson County and payable from the primary government's net assets.

Jackson County's gross outstanding debt decreased by \$4.9 million during the fiscal year.

Jackson County maintains an "A1" rating by Moody's and an "A+" rating by Standard &Poor's for our general obligation debt. State statutes limit the amount of general obligation debt a governmental entity may issue to 10 percent of its total assessed valuation (i.e., State Equalized Value). The current debt limitation for Jackson County is \$ 522.4 million, which is significantly in excess of Jackson County's outstanding general obligation debt.

Additional information on the Jackson County's long-term debt can be found in note III-G on pages 56-65 of this report.

### **JACKSON COUNTY'S Outstanding Debt**

		2007		2006				
	Gross Debt Outstanding	Paid by Benefited Entity	Net Amount Outstanding	Gross Debt Outstanding	Paid by Benefited Entity	Net Amount Outstanding		
Building Authority Water & Sewer Solid Waste General Obligation	\$33,805,000 37,945,000 5,200,000	\$6,845,000 37,945,000 -	\$26,960,000 - 5,200,000	\$34,815,000 40,240,000 6,255,000	\$7,045,000 40,240,000 \$0	\$27,770,000 \$0 6,255,000		
Solid Waste Revenue Compensated Absences	4,045,000 1,458,338	<u>-</u>	4,045,000 1,458,338	4,570,000 1,471,473	\$0 \$0	4,570,000 1,471,473		
	<u>\$82,453,338</u>	\$44,790,000	\$37,663,338	<u>\$87,351,473</u>	<u>\$47,285,000</u>	\$40,066,473		

## **Economic Factors and Next Year's Budgets**

The following factors were considered in preparing the County's annual budget for the 2008 fiscal year:

- The economic downturn from previous years continues to hamper the County's finances. Taxable property values grew at a 1.8% rate, the smallest year to year increase since 2000.
- Unemployment in Jackson County at the end of 2007 stood at 7.56%, which is up from 2006 at 7.16%. This rate continued to be above the State and national averages.
- The County has initiated several cost savings plans that are effective for years beginning in 2007 and 2008. Changes such as increased co-pay for health insurance, and short term disability, elimination of spousal health insurance for retirees hired after 1/1/2007, and approval of a defined contribution plan for new hires effective 1/1/2008, will have significant long term savings.
- The planned reduction of full time staffing started in 2004 continues for 2008. Projected FTE are expected to decrease by 10-18 thru the end of 2008. This reduction has been accomplished via retirements & terminations.
- The State of Michigan has been dealing with projected budgetary shortfalls for the past three years and is projected to continue into the future, at least until 2010. The State has passed legislation that provides a funding mechanism to serve as a substitute for state revenue sharing payments. Annually, the County may make use of amounts equal to 2003/04 state revenue sharing payments adjusted for inflation. For Jackson County, this mechanism will last until FY2010. During the next three years, the County intends to implement budgets in anticipation of the elimination of revenue sharing.
- The County has budgeted to increase the General Fund balance by \$1,500,000 and increase the Budget Stabilization Fund by \$500,000 in preparation for the total elimination of revenue sharing discussed above.
- Negotiated contracts and planned wage increases of 1% are in place for 2008 and 2009.

## **Requests for Information**

The financial report is designed to provide a general overview of the Jackson County's finances for all those with an interest in the government's finances. Questions concerning any information provided in this report or requests for additional financial information should be addressed to the office of the County Administrator/Controller, 120 West Michigan Avenue, Jackson, Michigan 49201.

# BASIC FINANCIAL STATEMENTS

# GOVERNMENT-WIDE FINANCIAL STATEMENTS

### COUNTY OF JACKSON, MICHIGAN

# Statement of Net Assets DECEMBER 31, 2007

**Primary Government Governmental Business-type** Component **Activities** Activities Units **Total** Assets Cash and cash equivalents 31,461,967 \$ 12,519,991 43,981,958 5,261,689 Receivables, net 15,652,644 11,189,033 26,841,677 42,146,150 Prepaid items and other assets 537,676 2,504,636 3,042,312 1,977,986 Capital assets not being depreciated 3,684,997 3,215,425 469,572 16,587,452 Capital assets being depreciated, net 24,771,829 32,082,238 56,854,067 58,187,381 Total assets 75,639,541 58,765,470 134,405,011 124,160,658 Liabilities Accounts payable and accrued expenses 3,056,108 3,107,315 6,163,423 2,139,397 Unearned revenue 3,673,593 544,713 4,218,306 Net other postemployment benefit liability 741,696 189,980 931,676 Long-term liabilities: Due within one year 2,158,338 2,300,286 4,458,624 2,789,162 Due in more than one year 18,195,000 21,317,505 39,512,505 35,404,712 Total liabilities 27,824,735 27,459,799 55,284,534 40,333,271 **Net assets** Invested in capital assets, net of related debt 16,662,254 9,254,305 25,916,559 74,485,347 Restricted for: Debt service 139,381 139,381 Capital projects 1,710,492 1,710,492 Endowments - nonexpendable 149,945 149,945 Unrestricted 29,152,734 9,342,040 22,051,366 51,204,100 Total net assets 47,814,806 \$ 31,305,671 \$ 79,120,477 83,827,387

The accompanying notes are an integral part of these financial statements.

# COUNTY OF JACKSON, MICHIGAN Statement of Activities FOR THE YEAR ENDED DECEMBER 31, 2007

			Program Revenues						
Functions/Programs	Expenses	f	Charges or Services		Operating Grants and Contributions		Capital Grants and ontributions	N	et (Expense) Revenue
D:									
Primary government									
Governmental activities:	¢ 240.045	ď		d.		¢.		d.	(240.045)
Legislative	\$ 240,045	\$	2.552.002	\$		\$	-	\$	(240,045)
Judicial	11,741,690		3,553,002		4,763,903		-		(3,424,785)
Elections	130,180		-		57,515		-		(72,665)
General government	11,665,390		2,366,616		4,250,286		-		(5,048,488)
Public safety	16,944,208		1,225,488		4,241,205		-		(11,477,515)
Health and welfare	9,878,983		803,243		5,768,181		-		(3,307,559)
Recreation and cultural	1,732,731		870,466		561,855		-		(300,410)
Community development	8,253,892		337,918		360,011		-		(7,555,963)
Interest on long-term debt	856,277		-		_				(856,277)
Total governmental activities	61,443,396		9,156,733		20,002,956		<u> </u>		(32,283,707)
Business-type activities:									
Delinquent tax collections/forfeitures	543,975		2,115,532		96,039		_		1,667,596
Foreclosure tax	233,853		229,487		-		-		(4,366)
Medical Care Facility	15,375,425		15,754,525		104,801		-		483,901
Fair	1,127,027		905,402		78,171		-		(143,454)
Resource recovery	8,602,557		10,825,070		115,318		-		2,337,831
Soil erosion	98,247		78,915		308		_		(19,024)
Public works projects	70,351		154,886		33,359		_		117,894
Total business-type activities	26,051,435		30,063,817		427,996		-		4,440,378
Total primary government	\$ 87,494,831	\$	39,220,550	\$	20,430,952	\$	_		(27,843,329)
Total primary government	\$ 67,494,631	Ψ	39,220,330	ψ	20,430,932	Ψ			(21,043,329)
Component units									
County roads	\$ 16,744,530	\$	2,731,536	\$	14,822,149	\$	_	\$	809,155
Economic development	46,115		=		42,506		_		(3,609)
Land bank	8,714		30,000		-		_		21,286
County drains	2,085,418		-		-		1,099,856		(985,562)
Brownfield redevelopment	58,413		-		63,197		-		4,784
County board of public works	1,752,790		-		-		1,388,311		(364,479)
Total component units	\$ 20,695,980	\$	2,761,536	\$	14,927,852	\$	2,488,167	\$	(518,425)

continued...

# COUNTY OF JACKSON, MICHIGAN Statement of Activities (Concluded)

# FOR THE YEAR ENDED DECEMBER 31, 2007

	Primary Government						
	Governmental		Business-type Activities		_	Component Units	
Functions/Programs		Activities			Total		
Changes in net assets							
Net (expense) revenue	\$	(32,283,707)	\$	4,440,378	\$ (27,843,329)	\$	(518,425)
General revenues:							
Property taxes		26,632,998		-	26,632,998		-
State shared revenue -unrestricted		686,772		-	686,772		-
Unrestricted investment earnings		2,206,053		-	2,206,053		266,236
Transfers - internal activities		1,574,795		(1,565,385)	9,410		
Total general revenues							
and transfers		31,100,618		(1,565,385)	29,535,233		266,236
Change in net assets		(1,183,089)		2,874,993	1,691,904		(252,189)
Net assets, beginning of year, as restated		48,997,895		28,430,678	77,428,573	8	34,079,576
Net assets, end of year	\$	47,814,806	\$	31,305,671	\$ 79,120,477	\$ 8	33,827,387

The accompanying notes are an integral part of these financial statements.

# FUND FINANCIAL STATEMENTS

# COUNTY OF JACKSON, MICHIGAN

# BALANCE SHEET GOVERNMENTAL FUNDS DECEMBER 31, 2007

			Special Revenue	e	Debt Service			
<u>ASSETS</u>	General	Health Department	Revenue Sharing Reserve	MCF Maintenance of Effort	Building Authority	Other Governmental Funds	Total	
ASSETS								
Pooled cash and cash equivalents	\$ 5,758,259	\$ 1,909,590	\$ 7,891,815	\$ 5,315,500	\$ 139,381	\$ 8,190,465	\$ 29,205,010	
Cash and cash equivalents	23,950	1,750	-	-	-	55,958	81,658	
Receivables:								
Accounts	678,265	173,037	-	-	-	17,571	868,873	
Taxes	1,942,574	-	-	563,526	-	2,955,960	5,462,060	
Accrued interest	550,470	-	-	-	-	-	550,470	
Due from other governmental units	357,601	-	-	-	7,570,000	516,140	8,443,741	
Advances to component units	327,500	-	-	-	-	-	327,500	
Advances to other funds	500,000	-	-	-	-	-	500,000	
Inventory	-	-	-	-	-	138,387	138,387	
Prepaid items	54,443	-	-	-	-	-	54,443	
TOTAL ASSETS	\$ 10,193,062	\$ 2,084,377	\$ 7,891,815	\$ 5,879,026	\$ 7,709,381	\$ 11,874,481	\$ 45,632,142	

The accompanying notes are an integral part of these financial statements.

# COUNTY OF JACKSON, MICHIGAN BALANCE SHEET GOVERNMENTAL FUNDS DECEMBER 31, 2007

	Special Revenue			Debt			
			Revenue	MCF	Service	Other	
LIABILITIES		Health	Sharing	Maintenance	Building	Governmental	
AND FUND BALANCES	General	Department		of Effort	Authority	Funds	Total
AND FUND BALANCES	General	<u>Department</u>	Reserve	of Enort	Authority	Fullus	Total
LIABILITIES							
Accounts payable	\$ 607,709	\$ 30,451	\$ -	\$ 190,081	\$ -	\$ 406,009	\$ 1,234,250
Accrued payroll	369,426		_	_	_	129,466	584,802
Due to other governmental units	_	-	-	_	-	118,492	118,492
Advances from other funds	-	-	-	_	-	500,000	500,000
Deferred revenue	-	6,250	-	587,000	7,570,000	3,080,343	11,243,593
Total liabilities	977,135	122,611		777,081	7,570,000	4,234,310	13,681,137
FUND BALANCES							
Reserved							
Inventory and							
prepaid items	54,443	-	-	_	_	138,387	192,830
Advances	827,500	-	-	_	_	-	827,500
Unreserved:							
Designated for future							
expenditures	-	147,404	3,161,116	192,000	-	-	3,500,520
Designated for future							
expenditures, reported							
in nonmajor -							
Special revenue funds	-	-	-	_	_	996,322	996,322
Undesignated	8,333,984	1,814,362	4,730,699	4,909,945	139,381	-	19,928,371
Undesignated, reported in nor	ımajor:						
Special revenue funds	-	-	-	-	-	4,645,025	4,645,025
Capital projects funds	-	-	-	-	-	1,710,492	1,710,492
Permanent funds						149,945	149,945
Total fund balances	9,215,927	1,961,766	7,891,815	5,101,945	139,381	7,640,171	31,951,005
TOTAL LIABILITIES AND							
FUND BALANCES	\$ 10,193,062	\$ 2,084,377	\$ 7,891,815	\$ 5,879,026	\$ 7,709,381	\$ 11,874,481	\$ 45,632,142

# **Reconciliation of Fund Balances on the Balance Sheet** for Governmental Funds to Net Assets of Governmental Activities on the Statement of Net Assets **DECEMBER 31, 2007**

Fund balances - total governmental funds	\$31,951,005
Amounts reported for <i>governmental activities</i> in the statement of net assets are different because:	
Capital assets used in governmental activities are not financial resources, and therefore not reported in the funds.	
Add -capital assets	50,459,870
Subtract - accumulated depreciation	(22,472,616)
Other long-term assets are not available to pay for current-period expenditures	
and therefore not included in the funds.	
Add - long term receivable included in deferred revenues	7,570,000
Internal service funds are used by management to charge the costs of certain activities, such as insurance and other centralized costs, to individual funds. The assets and liabilities of certain internal service funds are included in governmental activities in the statement of net assets.	
Add - net assets of governmental activities accounted for in internal service funds	1,570,637
Certain liabilities, such as bonds payable, are not due and payable in the current period, and therefore are not reported in the funds.	
Subtract - bonds payable	(18,895,000)
Subtract - compensated absences	(1,458,338)
Subtract - other postemployment beneft obligation	(741,696)
Subtract - accrued interest on long-term liabilities	(169,056)
Net assets of governmental activities	\$47,814,806

# Statement of Revenue, Expenditures and Changes in Fund Balances Governmental Funds

# FOR THE YEAR ENDED DECEMBER 31, 2007

					Debt		
			Special Revenue		Service	Oil	
		Health	Revenue	MCF Maintenance	Duilding	Other Governmental	
	General	Department	Sharing Reserve	of Effort	Building Authority	Funds	Total
REVENUE	General	Department	Kesei ve	or Enort	Authority	Funus	10141
Taxes	\$23,036,819	\$ -	\$ -	\$ 571,437	\$ -	\$ 3,024,742	\$ 26,632,998
Licenses and permits	119,539	365,485	Ψ -	φ 5/1,45/	Ψ -	12,863	497,887
Intergovernmental	6,153,948	2,037,469	_	_	_	5,957,609	14,149,026
Contributions	0,133,540	2,037,407	_		1,552,157	5,757,007	1,552,157
Charges for services	6,218,903	370,677	_	_	-	1,416,789	8,006,369
Fines and forfeits	941,868	-	_	_	_	269,415	1,211,283
Interest and rents	2,255,763	_	_	51,942	5,382	535,354	2,848,441
Donations	2,233,763	_	_	51,712	5,562	249,512	249,512
Other revenue	1,329,233	601,669	-	-	-	1,581,113	3,512,015
Tatal	40.056.072	2 275 200		622.270	1.557.520	12.047.207	50,650,600
Total revenue	40,056,073	3,375,300		623,379	1,557,539	13,047,397	58,659,688
EXPENDITURES							
Current:							
Legislative	222,134	-	-	-	-	-	222,134
Judicial	6,051,352	-	-	-	-	5,218,384	11,269,736
Elections	127,981	-	-	-	-	-	127,981
General government	10,062,268	-	-	-	-	119,177	10,181,445
Public safety	12,745,940	-	-	-	-	2,833,776	15,579,716
Health and welfare	3,232,085	3,762,663	-	190,081	-	2,262,085	9,446,914
Recreation and cultural	-	-	-	-	-	2,080,699	2,080,699
Community development						2,693,914	2,693,914
Other functions	5,674,330	-	-	-	1,085,400	10,296	6,770,026
Debt service:							
Principal	-	-	-	-	600,000	-	600,000
Interest	-	-	-	-	860,645	-	860,645
Capital outlay		131,040				1,428,436	1,559,476
Total expenditures	38,116,090	3,893,703		190,081	2,546,045	16,646,767	61,392,686
Revenue over (under) expenditures	1,939,983	(518,403)		433,298	(988,506)	(3,599,370)	(2,732,998)
OTHER FINANCING SOURCES (USES)							
Transfers in	6,599,333	771,982	_	_	987,848	7,293,122	15,652,285
Transfers (out)	(6,309,822)		(3,148,923)	_	707,040	(4,405,168)	(13,863,913)
Transfers (out)	(0,307,022)		(3,140,723)			(4,403,100)	(13,003,713)
Total other financing sources (uses)	289,511	771,982	(3,148,923)		987,848	2,887,954	1,788,372
Net change in fund balances	2,229,494	253,579	(3,148,923)	433,298	(658)	(711,416)	(944,626)
FUND BALANCES, Beginning of year	6,986,433	1,708,187	11,040,738	4,668,647	140,039	8,351,587	32,895,631
FUND BALANCES, End of year	\$ 9,215,927	\$1,961,766	\$ 7,891,815	\$ 5,101,945	\$ 139,381	\$ 7,640,171	\$ 31,951,005

# Reconciliation of the Statement of Revenue, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities FOR THE YEAR ENDED DECEMBER 31, 2007

Net change in fund balances - total governmental funds	\$ (944,626)
Amounts reported for <i>governmental activities</i> in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as	
Add - capital outlay Subtract - depreciation expense	2,633,806 (2,452,766)
Subtract net effect of principal recognized as revenue at the fund level for long-term receivable collection	(250,000)
Bond proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net assets. Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Add - principal payments on long-term liabilities	600,000
Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.	·
Add - increase in accrued interest on bonds	4,368
Subtract - increase in other postemployment benenfit obligation	(741,696)
Add - decrease in the accrual of compensated absences	13,135
Internal service funds are used by management to charge the costs of certain activities, such as insurance and other centralized costs, to individual funds. The net revenue (expense) of internal service funds is reported with governmental activities.	
Add - interest revenue from governmental internal service funds	25,824
Add - net operating income from governmental activities accounted for in internal service funds	142,443
Subtract - internal activities (transfers) accounted for in internal service funds	(213,577)
Change in net assets of governmental activities	\$ (1,183,089)

# COUNTY OF JACKSON, MICHIGAN GENERAL FUND STATEMENT OF REVENUE, EXPENDITURES,

# AND CHANGES IN FUND BALANCE AMENDED BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2007

	Original Budget	Amended Budget	Actual	Variance - Positive (Negative)			
REVENUE	Duaget	Duuget	Actual	(11	legative)		
Taxes	\$ 23,430,806	\$23,203,806	\$ 23,036,819	\$	(166,987)		
Licenses and permits	126,975	126,975	119,539	_	(7,436)		
Intergovernmental	6,207,052	6,289,897	6,153,948		(135,949)		
Charges for services	6,475,543	6,303,438	6,218,903		(84,535)		
Fines and forfeits	934,605	934,605	941,868		7,263		
Interest and rentals	1,223,141	2,023,141	2,255,763		232,622		
Other revenue	969,812	1,174,742	1,329,233		154,491		
Total revenue	39,367,934	40,056,604	40,056,073		(531)		
EXPENDITURES							
Current:							
Legislative	212,606	226,106	222,134		3,972		
Judicial	6,082,531	6,171,231	6,051,352		119,879		
Elections	140,315	147,715	127,981		19,734		
General government	10,269,206	10,402,650	10,062,268		340,382		
Public safety	12,635,137	12,911,198	12,745,940		165,258		
Health and welfare	3,186,359	3,260,292	3,232,085		28,207		
Other functions	5,472,653	5,734,072	5,674,330		59,742		
Total expenditures	37,998,807	38,853,264	38,116,090		737,174		
Revenue over (under) expenditures	1,369,127	1,203,340	1,939,983		736,643		
OTHER FINANCING SOURCES (USES):							
Transfers in	6,565,498	6,599,333	6,599,333		-		
Transfers (out)	(6,087,025)	(6,309,864)	(6,309,822)		42		
Total other financing (uses)	478,473	289,469	289,511		42		
Net change in fund balances	1,847,600	1,492,809	2,229,494		736,685		
FUND BALANCE, Beginning of year	6,986,433	6,986,433	6,986,433				
FUND BALANCE, End of year	\$ 8,834,033	\$ 8,479,242	\$ 9,215,927	\$	736,685		

# COUNTY OF JACKSON, MICHIGAN HEALTH DEPARTMENT FUND STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - AMENDED BUDGET AND ACTUAL FOR THE YEAR ENDED SEPTEMBER 30, 2006

	Original Budget	Amended Budget	Actual	Variance - Positive (Negative)			
REVENUE							
Licenses and permits	\$ 421,461	\$ 421,461	\$ 365,485	\$ (55,976)			
Intergovernmental	2,079,321	2,057,189	2,037,469	(19,720)			
Charges for services	480,249	430,249	370,677	(59,572)			
Reimbursements and miscellaneous	355,789	587,798	601,669	13,871			
Total revenue	3,336,820	3,496,697	3,375,300	(121,397)			
EXPENDITURES							
Health and welfare (see detail in Combining and Individual Fund Financial Statements							
and Schedules)	4,058,850	4,111,119	3,762,663	348,456			
Capital outlay	137,733	147,733	131,040	16,693			
Total expenditures	4,196,583	4,258,852	3,893,703	365,149			
Revenue over (under) expenditures	(859,763)	(762,155)	(518,403)	243,752			
OTHER FINANCING SOURCES							
Transfer in	760,630	760,630	771,982	11,352			
Net change in fund balances	(99,133)	(1,525)	253,579	255,104			
FUND BALANCE, Beginning of year	1,708,187	1,708,187	1,708,187				
FUND BALANCE, End of year	\$1,609,054	\$ 1,706,662	\$ 1,961,766	\$ 255,104			

# COUNTY OF JACKSON, MICHIGAN REVENUE SHARING RESERVE FUND STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - AMENDED BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2007

	Original Budget	Amended Budget	Actual	Variance - Positive (Negative)		
REVENUE			¢.	, , , ,		
Property tax revenue	\$ 6,053,527	\$ 6,053,527	\$ -	\$ (6,053,527)		
OTHER FINANCING SOURCES (USES) Transfers (out)	(3,148,923)	(3,148,923)	(3,148,923)	_		
. ,						
Net change in fund balances	2,904,604	2,904,604	(3,148,923)	(6,053,527)		
FUND BALANCE, Beginning of year	11,040,738	11,040,738	11,040,738	<u> </u>		
FUND BALANCE, End of year	\$ 13,945,342	\$ 13,945,342	\$ 7,891,815	\$ (6,053,527)		

# COUNTY OF JACKSON, MICHIGAN MEDICAL CARE FACILITY MAINTENANCE OF EFFORT FUND STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - AMENDED BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2007

	Original Amended Budget Budget					Actual	P	riance - Positive (egative)
REVENUE	Φ.	570,000	ф	570,000	ф	571 427	ф	1 427
Property taxes Interest and rentals	\$	570,000	\$	570,000	\$	571,437 51,942	\$	1,437 51,942
Total revenue		570,000		570,000		623,379		53,379
EXPENDITURES		220,000		220,000		100 001		20.010
Health and welfare		220,000		220,000		190,081		29,919
Net change in fund balances		350,000		350,000		433,298		83,298
FUND BALANCE, Beginning of year		4,668,647		4,668,647		4,668,647		
FUND BALANCE, End of year	\$	5,018,647	\$	5,018,647	\$	5,101,945	\$	83,298

# Statement of Net Assets Proprietary Funds DECEMBER 31, 2007

**Enterprise Funds** 

	Delinquent Tax Revolving	Resource Recovery	Medical Care Facility	Other Enterprise Funds	Total	Internal Service Funds
Assets						
Current assets:						
Pooled cash and cash equivalents	\$ 7,019,680	\$ 514,007	\$1,324,156	\$ 858,979	\$ 9,716,822	\$ 2,175,299
Cash and cash equivalents	900	200	142,954	1,024	145,078	-
Receivables:						
Accounts	1,085,000	1,159,095	2,650,540	24,093	4,918,728	-
Taxes	4,924,999	-	-	-	4,924,999	-
Accrued interest	1,095,306	-	-	-	1,095,306	-
Due from other funds	1,877,107	-	-	-	1,877,107	-
Advances to component units	-	-	-	250,000	250,000	-
Inventory	-	1,649,080	-	-	1,649,080	-
Prepaid items	-	279,681	-	-	279,681	344,846
Total current assets	16,002,992	3,602,063	4,117,650	1,134,096	24,856,801	2,520,145
Noncurrent assets						
Deferred expenses	-	450,704	125,171	-	575,875	-
Restricted assets -						
Cash and cash equivalents	-	1,985,222	672,869	-	2,658,091	-
Capital assets, net	50,298	14,797,890	16,566,813	1,136,809	32,551,810	-
Total noncurrent assets	50,298	17,233,816	17,364,853	1,136,809	35,785,776	
Total assets	16,053,290	20,835,879	21,482,503	2,270,905	60,642,577	2,520,145

# Statement of Net Assets Proprietary Funds DECEMBER 31, 2007

**Enterprise Funds** 

				Linc	i prise runu	19					
		inquent Revolving	Resource Recovery		dical Care Facility	Other Enterprise Funds		Total		5	nternal Service Funds
Liabilities											
Current liabilities											
Accounts payable	\$	8,619	\$ 329,925	\$	323,230	\$	17,787	\$	679,561	\$	4,075
Estimated claims payable		-	-		-		-		-		945,433
Accrued payroll		4,324	434		245,493		4,275		254,526		-
Performance bonds		-	-		-		34,200		34,200		-
Accrued compensated absences		15,617	-		299,030		5,639		320,286		-
Accrued interest payable		-	68,772		110,764		-		179,536		-
Due to other governmental units		-	_		_		8,383		8,383		-
Due to other funds		-	1,405,707		-	4	471,400		1,877,107		-
Unearned revenue		-	4,500		-		16,656		21,156		-
Deferred capital lease		-	-		523,557		-		523,557		-
Other liabilities		-	-		181,109		-		181,109		-
Current portion of long-term debt		-	1,570,000		410,000		-		1,980,000		-
Estimated closure and post closure					-						
monitoring costs - current		-	205,000		-		-		205,000		-
Total current liabilities		28,560	3,584,338		2,093,183		558,340		6,264,421		949,508
Non-current liabilities:						-					
Net other postemployment benefit liability		-	-		189,980		-		189,980		-
Estimated closure and post closure											
monitoring costs		-	1,565,000		-		-		1,565,000		-
General obligation bonds payable		-	7,675,000	1.	3,642,505		-	2	21,317,505		-
Total non-current liabilities		-	9,240,000	1:	3,832,485			- 2	23,072,485		-
Total liabilities		28,560	12,824,338	1:	5,925,668		558,340	2	29,336,906		949,508
Net assets											
Investment in capital assets, net of											
related debt		50,298	5,552,890		2,514,308	1,	136,809		9,254,305		-
Unrestricted	15	,974,432	2,458,651		3,042,527		575,756		22,051,366		1,570,637
Total net assets	\$16	,024,730	\$8,011,541	\$:	5,556,835	\$1,	712,565	\$3	31,305,671	\$ 1	1,570,637

## Statement of Revenue, Expenses and Changes in Fund Net Assets Proprietary Funds FOR THE YEAR ENDED DECEMBER 31, 2007

**Enterprise Funds** 

			Enterprise runus			
	Delinquent Tax Revolving	Resource Recovery	Medical Care Facility	Other Enterprise Funds	Total	Internal Service Funds
OPERATING REVENUE Charges for services -						
interest on taxes Charges for services Other revenue	\$ 430,701 1,684,831	\$ - 10,845,446 -	\$ - 15,754,525 88,029	\$ 154,886 1,213,804 97,321	\$ 585,587 29,498,606 185,350	\$ - 10,481,203 -
Total operating revenue	2,115,532	10,845,446	15,842,554	1,466,011	30,269,543	10,481,203
OPERATING EXPENSES Personnel services Cost of services Depreciation Administration and other	335,343 86,470 19,421 102,741	29,595 5,639,041 1,071,316 1,403,963	7,676,632 6,460,737 565,232	400,240 767,314 82,883 264,406	8,441,810 12,953,562 1,738,852 1,771,110	9,949,780 - 388,980
Total operating expenses	543,975	8,143,915	14,702,601	1,514,843	24,905,334	10,338,760
Operating income (loss)	1,571,557	2,701,531	1,139,953	(48,832)	5,364,209	142,443
NON-OPERATING REVENUE (EXPENSES) Interest income Interest expense	96,039	94,942 (458,642)	16,772 (672,824)	14,517 (14,635)	222,270 (1,146,101)	25,824
Total non-operating revenue (expenses)	96,039	(363,700)	(656,052)	(118)	(923,831)	25,824
Net income (loss) before transfers	1,667,596	2,337,831	483,901	(48,950)	4,440,378	168,267
TRANSFERS IN (OUT) Transfers in Transfers (out)	70,066 (1,618,205)	<u> </u>	<u>-</u>	32,754 (50,000)	102,820 (1,668,205)	(213,577)
Total transfers in (out)	(1,548,139)			(17,246)	(1,565,385)	(213,577)
Change in net assets	119,457	2,337,831	483,901	(66,196)	2,874,993	(45,310)
NET ASSETS, Beginning of year, as restated	15,905,273	5,673,710	5,072,934	1,778,761	28,430,678	1,615,947
NET ASSETS, End of year	\$ 16,024,730	\$ 8,011,541	\$ 5,556,835	\$ 1,712,565	\$ 31,305,671	\$ 1,570,637

# Statement of Cash Flows Proprietary Funds FOR THE YEAR ENDED DECEMBER 31, 2007

**Business-type Activities - Enterprise Funds** Other **Medical Care** Delinquent Resource **Enterprise** Internal Tax Revolving **Facility Funds** Service Funds Recovery **Total** Cash flows from operating activities Cash received from customers, residents and users 1,418,009 10,666,816 13,515,677 1,232,614 \$ 26,833,116 \$ 10,811,062 97,321 175,791 Other operating receipts 78,470 Cash received from Quality Assurance Supplement Program 1,582,602 1,582,602 Cash paid to employees (334,943) (29,527)(7,637,059)(411,603) (8,413,132)(10,307,151)Cash paid to suppliers (81,851) (6,231,346)(6,151,238) (1,034,610)(13,499,045)Payments for interfund services used (1,640,664) (1,640,664)Receipts for interfund services provided (88,659)201,478 112,819 Net cash provided by operating activities 912,556 2,765,279 1,388,452 85,200 5,151,487 503,911 Cash flows from capital and related financing activities Principal payments on long-term debt (1,580,000)(410,000)(1,990,000)Interest payments on long-term debt (458,642)(637,869) (14,635)(1,111,146)Purchase of capital assets (8,125) (659,567) (103,970) (12,999) (784,661) Payments for benefit obligation (263, 266)(263, 266)Net cash (used in) capital and (8,125) (1,415,105) related financing activities (2,698,209) (4,149,073) (27,634)Cash flows from non-capital financing activities Transfers from other funds 70,066 32,754 102,820 Transfers to other funds (50,000) (1,618,205)(1,668,205) (213,577) Net cash (used in) non-capital financing activities (1,548,139)(17,246)(1,565,385)(213,577) Cash flows from investing activities Resident trust deposits (7,900)(7,900)Interest income received 96,039 94,942 16,772 14,517 222,270 25,824 Net cash provided by investing activities 96,039 94,942 8,872 14,517 214,370 25,824 Net increase (decrease) in cash and cash equivalents (547,669) 162,012 (17,781)54,837 (348,601) 316,158 Cash and cash equivalents, beginning of year 7,568,249 2,337,417 2,157,760 805,166 12,868,592 1,859,141

Continued...

2 175 299

7 020 580

2,499,429

2 139 979

860,003

12.519.991

Cash and cash equivalents, end of year

# $Statement\ of\ Cash\ Flows\ (Concluded)$

# Proprietary Funds FOR THE YEAR ENDED DECEMBER 31, 2007

	Enterprise Funds											
		Delinquent Tax Revolving		Resource Recovery		Medical Care Facility		Other Enterprise Funds		Total		Internal vice Funds
Statement of Net Assets Classification of Cash												
Current assets - Cash and cash equivalents	\$	7,020,580	\$	514,207	\$	1,467,110	\$	860,003	\$	9,861,900	\$	2,175,299
Restricted assets - Cash and cash equivalents	_	-		1,985,222		672,869	_	-		2,658,091		-
Total	\$	7,020,580	\$	2,499,429	\$	2,139,979	\$	860,003	\$	12,519,991	\$	2,175,299
Reconciliation of operating income (loss) to net cash provided by operating activities												
Operating income (loss)	\$	1,571,557	\$	2,701,531	\$	1,139,953	\$	(48,832)	\$	5,364,209	\$	142,443
Adjustments to reconcile operating income (loss)	_	-,,	-	_,,,,,,,,,	-	-,,	_	(10,00-)	-	-,,	-	- 1-, 1 10
to net cash provided by operating activities:												
Amortization income - capital lease		_		_		(9,559)		_		(9,559)		_
Amortization expense - bond issue costs		_		_		5,605		_		5,605		_
Amortization of benefit obligation		_		_		453,246		_		453,246		_
Depreciation		19,421		1,071,316		565,232		82,883		1,738,852		_
Provision for bad debts				-		3,485		-		3,485		_
(Increase) decrease in:						-,				-,		
Accounts receivable		(203,719)		64,608		(638,747)		(5,018)		(782,876)		217
Taxes receivable		(493,804)				-		-		(493,804)		
Inventory		-		(243,238)		_		_		(243,238)		_
Prepaid itesm				46,615				1,755		48,370		_
Due from other governments		_		_		_		_		-		329,642
Due from other funds		14,082		_		_		_		14,082		-
Increase (decrease) in:		,								,		
Accounts payable		4,619		(543,240)		(170,336)		(10,536)		(719,493)		31,609
Accrued wages and benefits		400		68		39,573		(11,363)		28,678		· -
Accrued expenses and deposits		-		(10,430)		_		-		(10,430)		-
Performance bonds		-		-		-		(15,250)		(15,250)		-
Unearned revenue		-		(250)		-		(1,893)		(2,143)		-
Estimated closure/monitoring costs		-		(85,000)		-		-		(85,000)		-
Due to other agencies		-		-		-		93,454		93,454		-
Due to other funds	_			(236,701)		-				(236,701)		-
Net cash provided by operating												
activities	\$	912,556	\$	2,765,279	\$	1,388,452	\$	85,200	\$	5,151,487	\$	503,911

# Statement of Fiduciary Net Assets Fiduciary Funds DECEMBER 31, 2007

	Pension and Other Employee Benefit Trust Funds		Agency Funds		
Assets					
Cash and cash equivalents	\$ 771,590	\$	5,577,290		
Investments, at fair value:					
Money market funds	7,086,189		_		
U.S. Government Obligations	15,849,745		-		
Domestic corporate bonds	24,784,876		-		
Domestic stocks	46,169,059		-		
Index stock fund	27,701,435		-		
International bonds	1,355,795		-		
International stocks	27,083,741		-		
Receivables:					
Accounts	575,097		-		
Other	449,323		1,093,867		
Prepaid expenses	586,275				
Total assets	152,413,125	\$	6,671,157		
Liabilities					
Undistributed receipts and payables	-		6,671,157		
Accrued expenses	11,189	- —			
Total liabilities	11,189	\$	6,671,157		
Net Assets					
Held in trust for pension					
benefits and other purposes	\$ 152,401,936	=			

# Statement of Changes in Fiduciary Net Assets Fiduciary Funds

# FOR THE YEAR ENDED DECEMBER 31, 2007

	Pension and Other Employee Benefit Trust Funds
Additions	
Contributions:	
Employees	\$ 1,888,860
Employer	2,324,801
Other	1,212,210
Total contributions	5,425,871
Investment earnings:	
Interest and dividends	3,425,307
Net appreciation in fair value of investments	9,624,730
Less investment expenses	(715,702)
Net investment earnings	12,334,335
Total additions	17,760,206
Deductions	
Pension benefit payments	9,685,144
Contribution refunds	506,969
Administrative expenses	299,033
Total deductions	10,491,146
Change in net assets	7,269,060
Net assets, beginning of year	145,132,876
Net assets, end of year	\$ 152,401,936

## COUNTY OF JACKSON, MICHIGAN COMPONENT UNITS COMBINING STATEMENT OF NET ASSETS DECEMBER 31, 2007

	_(	Road Commission	De	Economic evelopment orporation	A	Land Bank authority	Drain Commission	R	Brownfield edevelopment Authority	Pu	Board of blic Works	Totals
ASSETS												
Pooled cash and cash equivalents	\$	2,561,986	\$	-	\$	115,742	\$ 1,677,443	\$	-	\$	166,982	\$ 4,522,153
Cash and cash equivalents		37,000		632,604		-	14,208		31,991		23,733	739,536
Receivables, net		2,801,270		771,644		73,019	19,244,412		800,924	1	18,454,881	42,146,150
Prepaid items and other assets		1,977,986		-		-	-		-		-	1,977,986
Capital assets not being depreciated		16,504,733		-		82,719	-		-		-	16,587,452
Capital assets being depreciated, net		53,699,314		-		-	4,488,067		-		-	58,187,381
Total assets		77,582,289		1,404,248		271,480	25,424,130		832,915	1	18,645,596	124,160,658
LIABILITIES  Accounts payable and accrued expenses  Long-term liabilities:  Due within one year  Due in more than one year		1,466,375 71,540 480,712		12,864		250,194	273,570 1,664,622 17,499,000		131,113	1	5,281 1,053,000 17,425,000	2,139,397 2,789,162 35,404,712
Total liabilities		2,018,627		12,864		250,194	19,437,192		131,113	1	18,483,281	40,333,271
NET ASSETS Invested in capital assets, net of related debt Restricted for construction Unrestricted		69,914,561 - 5,649,101		- - 1,391,384		82,719 - (61,433)	4,488,067 1,498,871 -		- - 701,802		- 162,315 -	74,485,347 1,661,186 7,680,854
Total net assets	\$	75,563,662	\$	1,391,384	\$	21,286	\$ 5,986,938	\$	701,802	\$	162,315	\$ 83,827,387

# COUNTY OF JACKSON, MICHIGAN COMPONENT UNITS COMBINING STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2007

		Program Revenues						
Functions/Programs	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Net (Expense) Revenue			
Road Commission Governmental Activities: Public Works	\$16,744,530	\$ 2,731,536	\$ 14,822,149	\$ -	\$ 809,155			
Economic Development Corporation Governmental Activities: Other	46,115		42,506		(3,609)			
Land Bank Authority Governmental Activities: Other	8,714	30,000		<u>-</u>	21,286			
Drain Commission Governmental Activities: Public Works Interest on long-term debt	1,271,945 813,473	- -	- -	1,099,856	(172,089) (813,473)			
Total Drain Commission	2,085,418			1,099,856	(985,562)			
Brownfield Redevelopment Authority Governmental Activities: Public Works	58,413		63,197	<u>-</u>	4,784			
Board of Public Works Governmental Activities: Public Works Interest on long-term debt	1,058,195 694,595			1,388,311	330,116 (694,595)			
Total Board of Public Works	1,752,790			1,388,311	(364,479)			
Total component units	\$ 20,687,266	\$ 2,731,536	\$ 14,927,852	\$ 2,488,167	\$ (518,425)			

(continued)

# COUNTY OF JACKSON, MICHIGAN COMPONENT UNITS COMBINING STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2007

			Componer	nt Units			
		Economic			Brownfield	Board	
	Road	Development	Land	Drain	Redevelopmen	t of	
	Commission	Corporation	Bank	Commission	Authority	Public Works	Total
Change in net assets							
net (expense) revenue	\$ 809,155	\$ (3,609)	\$ 21,286	\$ (985,562)	\$ 4,784	\$ (364,479)	\$ (518,425)
General revenues:							
Interest income	149,691	7,453		95,812	1,340	11,940	266,236
Change in net assets	958,846	3,844	21,286	(889,750)	6,124	(352,539)	(252,189)
Net assets, beginning of year, as restated	74,604,816	1,387,540		6,876,688	695,678	514,854	84,079,576
Net assets, end of year	\$ 75,563,662	\$ 1,391,384	\$ 21,286	\$ 5,986,938	\$ 701,802	\$ 162,315	\$ 83,827,387

# NOTES to the FINANCIAL STATEMENTS

# NOTES TO FINANCIAL STATEMENTS

# **INDEX**

<b>NOTE</b>			<b>PAGE</b>
I	SUMM	MARY OF SIGNIFICANT ACCOUNTING POLICIES	
	A.	Reporting Entity	36
	В.	Measurement Focus, Basis of Accounting and Financial	
		Statement Presentation	37
	C.	Assets, Liabilities and Net Assets or Equity	40
П	STEW	ARDSHIP, COMPLIANCE AND ACCOUNTABILITY	
	A.	Budgetary Information	43
	B.	Budget Violations	43
	C.	Fund Deficit	44
III	DETA	ILED NOTES ON ALL FUNDS AND ACCOUNT GROUPS	
	A.	Deposits, Investments and Securities Lending	44
	B.	Receivables/Deferred Revenue	49
	C.	Capital Assets	50
	D.	Interfund Receivables, Payables and Transfers	53
	E.	Payables	54
	F.	Property Taxes	55
	G.	Long-Term Debt	56
IV	OTHE	CR INFORMATION	
	A.	Risk Management / Self Insurance Programs	65
	B.	Commitments and Contingencies	67
	C.	Post-Employment Health Care and Life	
		Insurance Benefits and Employee Retirement System and Plan	68
	D.	Municipal Solid Waste Landfill Closure and	
		Postclosure Care Costs	74
	E.	Restatements	74

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

Continued

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of Jackson County, Michigan (the "County" or "government") have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the County's accounting policies are described below.

#### A. Reporting Entity

As required by generally accepted accounting principals, these financial statements present the government and its component units, entities for which the government is considered to be financially accountable. Blended component units, although legally separate entities, are, in substance, part of the government's operations and so data from these units are combined with data of the primary government. Discretely presented component units, on the other hand, are reported in separate columns in the government-wide financial statements to emphasize that they are legally separate from the government.

#### **Blended Component Unit**

*Jackson County Building Authority* - The Building Authority is governed by a three-member board appointed by the Jackson County Board of Commissioners. Its sole function is to oversee the financing and construction, if any, of the County's public buildings; therefore, it is reported as if it were part of the primary government.

#### Discretely Presented Component Units

Jackson County Road Commission (the "Road Commission") - The Road Commission maintains local, state and federal trunklines within Jackson County. The Road Commission operations are financed primarily from the State distribution of gas and weight taxes, federal financial assistance and contributions from other local governmental units within the County. The three (3) member Board of Road Commissioners are appointed by the County Board of Commissioners. The Road Commission is financially accountable to the County because all general long-term debt issuances, excluding capital lease purchase agreements, require County authorization.

Jackson County Economic Development Corporation (the "EDC") - The County Economic Development Corporation, which was established pursuant to the provisions of Public Act 338 of 1974, as amended, is governed by a 9-person Board of Directors appointed by the County Board of Commissioners. The EDC may not issue debt without the County's approval and administers a significant amount of Federal economic development grant money which is received by the County.

Land Bank Authority - The Land Bank Authority is a public corporation, organized pursuant to Michigan Land Bank Fast Track Public Act 258 and an Intergovernmental Agreement entered into between the Michigan Land Bank Fast Track Authority and the Jackson County Treasurer. The Land Bank Authority is governed by an eleven-member board including the Jackson County Treasurer, who is, by law, its Chairperson, and 10 other members including 4 Commissioners. The Land Bank Authority was created to acquire, hold, manage and develop tax-foreclosed properties, as well as other vacant and abandoned properties. The County Board of Commissioners can significantly influence the operations of the Land Bank Authority.

Jackson County Drain Commission (the "Drain Commission") - Each of the drainage districts established pursuant to the Drain Code of 1956 are separate legal entities, with the power to contract, to sue and be sued, to hold, manage and dispose of real and personal property, etc. The County Drain Commissioner, an elected position, has sole responsibility to administer the drainage district established pursuant to Chapters 3 and 4 of the Drain Code. The drainage board or drain commissioner, on behalf of the drainage district, may issue debt

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

**Continued** 

and levy special assessments authorized by the Drain Code without the prior approval of the County Board of Commissioners. The full faith and credit of the County may be given for the debt of the drainage district. The nature of the Drain Commission's significance of their relationship to the County is such that exclusion as a component unit would cause the County's financial statements to be misleading.

**Brownfield Redevelopment Authority of Jackson County** - Pursuant to the provisions of Public Act 381 of 1996, the County created a brownfield redevelopment authority (the "Authority") in order to revitalize environmentally distressed areas within a brownfield redevelopment area. The five-member Board is appointed by the Jackson County Board of Commissioners. The Authority budget must be approved by the Jackson County Board of Commissioners.

Jackson County Board of Public Works (the "BPW") - Pursuant to Michigan Complied Law 123.732, the County entered into a program of water supply and sanitary sewer facility construction. The Board of Public Works is under the general control of the County Board of Commissioners and under the immediate control of a Board of Public Works, which includes the County Drain Commissioner. The BPW is governed by a seven-member board with six appointed members and the Drain Commissioner, an elected position. The Board of Public Works is considered a component unit of the County. The Board manages water supply and sanitary sewer system construction projects that are bonded by the County. Bonds issued are authorized by an ordinance or a resolution approved by the Board of Public Works and adopted by the County Board of Commissioners.

Complete financial statements of the individual component units, where reports are separately provided, can be obtained from their respective administrative offices or from the County Clerk's Office at the Courthouse.

#### **Administrative Offices**

**Jackson County Road Commission** 2400 North Elm Road Jackson MI 49201 Jackson County Economic
Development Corp.
One Jackson Square, Suite 1100
Jackson MI 49201

#### Funds With Other Year End

The Jackson County Health Department and the Friend of the Court Special Revenue Funds are reported on a fiscal year ended September 30, 2007. The Land Bank Authority Component Unit is also reported on a fiscal year ended September 30, 2007.

#### B. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

**Continued** 

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include: 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund and fiduciary fund financial statements, except for agency funds which do not have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period, or within one year for reimbursement based grants. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, state revenue, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The County reports the following major governmental funds:

The *general fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *County health fund* accounts for the delivery of a vast array of health services to the residents of Jackson County. This fund is accounted for on a September 30 fiscal year end, which coincides with the Health Department's primary funding source.

The *revenue sharing reserve fund* accounts for accelerated property tax collections which are held for the replacement of future State shared revenues.

The *medical care facility maintenance of effort fund* accounts for payments made to the State of Michigan for county residents being treated in the Medical Care Facility, a long term health care facility owned and operated by Jackson County. Revenue is generated by a county wide millage.

The *Building Authority debt service fund* is used to account for the payment of bonds related to construction projects managed by the Building Authority Board. Funding for these payments can come from rents, millages and interfund transfers.

#### NOTES TO FINANCIAL STATEMENTS

#### For The Fiscal Year Ended December 31, 2007

Continued

The government reports the following major proprietary funds:

The *delinquent tax revolving fund* accounts for the County's annual purchase of delinquent real property taxes from each of the local taxing units within the County and the ultimate collection from the property owners of the delinquent taxes with penalty and interest. The fund also accounts for the County's issuance of debt (to provide cash flow for the purchase of the taxes) and for the resulting debt service payments.

The resource recovery facility fund accounts for the operations of the incinerator and landfills.

The *medical care facility fund* accounts for the long-term care of elderly residents of Jackson County in a medical care unit owned and operated by Jackson County.

Additionally, the government reports the following fund types:

The *special revenue funds* account for revenue sources that are legally restricted to expenditures for specific purposes not including major capital projects.

The *debt service funds* are used to account for the accumulation of resources for and the payment of principal and interest on long-term general obligation debt of governmental funds not being financed by proprietary funds.

The *capital projects funds* are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds).

*Permanent funds.* These funds account for resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the government's programs.

*Enterprise funds*. These funds account for those operations that are financed and operated in a manner similar to private business or where the County has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

The *internal service funds* account for operations that provide services (such as workers compensation, telephone, health insurance, land use planning and graphic information) to other departments or agencies of the County, or to other governments, on a cost-reimbursement basis. Charges to enterprise funds are equal to each enterprise fund's cost.

*Pension trust funds*. These funds account for the activities of the County's pension and postretirement health benefit payments to qualified employees.

The *agency funds* account for assets held for other governments in an agency capacity (such as trust and agency, library fund, district court bond, and others).

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the *option* of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

Continued

Amounts reported as *program revenues* include: 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the delinquent tax fund and of the government's internal service fund are charges to customers for sales and services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

#### C. Assets, Liabilities and Net Assets or Equity

#### 1. Deposits and Investments

All short-term investments that are highly liquid with an original maturity of three months or less are considered to be cash equivalents, including investments in governmental liquidity funds.

The County maintains pooled and individual fund demand deposit, certificates of deposit and short-term investment accounts for the primary government and discretely presented component units. Certain imprest demand deposit accounts are also maintained by discretely presented component units.

Investments are stated at fair value.

State statutes authorize the government to deposit in the accounts of federally insured banks, credit unions and savings and loan associations and to invest in obligations of the United States, certain commercial paper, repurchase agreements, banker acceptances and mutual funds composed of otherwise legal investments.

The State's Pension Investment Act, as amended, authorizes the pension trust fund to invest in common stocks, real estate and other investment instruments, subject to certain limitations.

#### 2. Receivables and Payables

Transactions between funds that are representative of lending/borrowing arrangements outstanding at the end of the year are referred to as either "interfund receivables/payables" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds."

Advances between funds are offset by a fund balance reserve account in applicable governmental funds to indicate they are not available for appropriation and are not expendable available financial resources.

All trade and property tax receivables are shown net of an allowance for uncollectibles, as applicable.

Medical Care Facility receivables are reported at the estimated net realizable amounts due from patients, third-party payors and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

**Continued** 

#### 3. Inventories, Prepaid Items and Other Assets

Inventories are valued at cost, which approximates market, using the first-in/first-out method. The costs of governmental fund-type inventories are primarily recorded as expenditures when purchased rather than when consumed.

Payments made to vendors for services that will benefit periods beyond December 31, 2007, are recorded as prepaid items.

Deferred assets represent rent paid in advance, which will benefit future accounting periods.

#### 4. Restricted Assets

In accordance with revenue bond covenants, resources are set aside in the Resource Recovery Facility Enterprise Fund to meet principal and interest repayment requirements and to provide for major repairs and replacements. Resources are also set aside in the Medical Care Facility Enterprise Fund to provide for operations of the facility and for future capital purchases.

#### 5. Capital Assets

Capital assets, which include property and equipment, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the County as assets with an initial, individual cost of more than \$1,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Capital assets of the primary government are depreciated using the straight line method over the useful life of the assets as follows:

Buildings and improvements	20-40 years
Equipment (computer, office and vehicles)	3-15 years

For the Road Commission component unit, capital assets are depreciated primarily by the straight-line method as follows:

**Useful Life** 

Buildings	30-40 years
Equipment	5-15 years
Infrastructure	8-50 years

For the Drain Commission Component Unit, the drain infrastructure is depreciated using the straight-line method over a useful life of 50 years.

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

**Continued** 

#### 6. Compensated Absences

Eligible employees are permitted to accumulate paid time off in varying amounts based on length of service and certain other established criteria. Employees are paid for three-quarters of paid time off days earned and credited at the employee's current rate of pay upon separation of employment. Paid time off is accrued when incurred in proprietary funds and reported as a fund liability. Paid time off that has matured, for example, as a result of employee resignation or retirement, is reported as an expenditure and a fund liability of the governmental fund that will pay it.

#### 7. Long-term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types generally recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs and immaterial bond discounts, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### 8. Fund Equity

Reservations of fund balance represent amounts that are not appropriable or are legally segregated for a specific purpose. Restrictions of net assets are limited to outside third-party restrictions. Designations of fund balance represent tentative management plans that are subject to change.

#### 9. Budget Stabilization Fund

In April, 1983, the Budget Stabilization Ordinance was adopted by the Board of Commissioners per Resolution 83-74. This ordinance authorized the creation of a budget stabilization fund. Initial funding was provided for in the General Appropriation Resolution 84-171. The money in the Budget Stabilization Fund may only be appropriated by a resolution adopted by two-thirds vote of the Board of Commissioners for the purposes stated in the Budget Stabilization Ordinance.

#### 10. Current and Contingent Claims

The current and contingent claims expense (cost of services) shown in the internal service funds represents the net increase in the accrued liability for known claims and, where applicable, claims incurred but not reported. Claims paid during the fiscal year that were not previously accrued are also included here. See Note #IV A. "Risk Management" for additional detail.

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

**Continued** 

#### II. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

#### A. Budgetary Information

The general and special revenue funds are under formal approval budgetary control. Budgets shown in the financial statements are adopted on a basis consistent with generally accepted accounting principles (GAAP), and are not significantly different from the modified accrual basis used to reflect actual results, and consist only of those amounts contained in the formal budget approved and amended by the Board of Commissioners. The budgets are adopted at the activity level and control is exercised at that level. The County Administrator/Controller is authorized to transfer line item budget amounts up to \$10,000. Amounts over \$10,000 will be referred to the appropriate Committee, Personnel or Finance, and then to the Board of Commissioners for final action. Supplemental budgetary appropriations (immaterial) were made during the year. Appropriations lapse at year end.

#### **B.** Budget Violations

During the year ended December 31, 2007, expenditures were incurred in excess of the amounts appropriated as follows:

Fund and Activity or Account	Budget			Actual		Variance
General Fund - Health and Welfare - Medical Examiners	\$	280,354	\$	311,466	\$	31,112
Special Revenue Funds: Social Services - Health and welfare		900,000		918,938		18,938
Child Care - Public safety - General		1,279,388		1,300,699		21,311

#### C. Fund Deficits

At December 31, 2007, there was a deficit in unrestricted net assets in the Fair fund in the amount of \$124,768. The County plans on eliminating this deficit through revenue generated in 2008. There was also a deficit in the Soil Erosion fund in the amount of \$19,024. The County plans on eliminating this deficit in the year 2008 by transferring funds from the General fund. Finally, there was a deficit in unrestricted net assets in the Land Bank Authority component unit in the amount of \$61,433. The County plans on eliminating this deficit with activity generated in 2008.

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

**Continued** 

#### III. DETAILED NOTES ON ALL FUNDS AND ACCOUNT GROUPS

#### A. Deposits, Investments and Securities Lending

Following is a reconciliation of deposits and investments as of December 31, 2007:

	!	Primary Government	(	Component <u>Units</u>		<u>Total</u>
<b>Statement of Net Assets:</b>						
Cash and pooled investments	\$	43,981,958	\$	5,261,689	\$	49,243,647
Statement of Fiduciary Net Assets:						
Cash and pooled investments		6,348,880		-		6,348,880
Investments		150,030,840				150,030,840
Total	<u>\$</u>	200,361,678	<u>\$</u>	5,261,689	<u>\$</u>	205,623,367
<b>Deposits and Investments:</b>						
Bank deposits (checking accounts and co					\$	9,114,617
Investments in securities, mutual funds a	and sir	nilar vehicles:				
Treasurer's investment pool						45,963,932
Employee retirement system						145,033,822
Retiree health insurance fund						4,997,018
Cash on hand						30,977
Net effect of funds with different fiscal years	ear end	ls				483,001
Total					\$ 2	205,623,367

#### **Bank Deposits and Treasurer's Investment Pool**

Custodial Credit Risk - Deposits. Deposits are exposed to custodial credit risk if they are not covered by depository insurance. As of December 31, 2007, \$9,659,375 of the County's total bank balance of \$11,065,189 (total book balance was \$9,114,617) was exposed to custodial credit risk as it was uninsured and uncollateralized.

In accordance with the County's investment policy and State law, all deposits are uncollateralized, held in the County's name, and evidenced by a safekeeping receipt. Also, due to the dollar amounts of cash deposits and the limits of FDIC insurance, the County believes it is impractical to insure all bank deposits. As a result, the County evaluates each financial institution and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

**Continued** 

Custodial Credit Risk - Investments. Following is a summary of the County's investments as of December 31, 2007:

Total	\$ 45.963.932
Money market	5,670,377
U.S. agencies	\$ 40,293,555

Investments are exposed to custodial credit risk if the securities are uninsured, unregistered or held by a counterparty or its agent but not in the government's name. In accordance with the County's investment policy, all investments are held in the name of the County and are evidenced by a safekeeping receipt confirmation, and thus not exposed to custodial credit risk.

*Credit Risk.* Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. Ratings are not required for U.S. treasuries or money market funds. All of the County's investments comply with its policy regarding the types of investments it may hold.

As of December 31, 2007, all of the County's investments in securities of U.S. agencies were rated AAA by Standard & Poor's.

Concentration of Credit Risk. Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer. The County's investment policy does not address this risk. At December 31, 2007, the County had greater than 5% of its total investment portfolio concentrated as follows:

		% of
<b>Investment Type</b>	Issuer	Portfolio_
U.S. agencies	Federal Home Loan Bank	35.8%
	Federal Home Loan Mortgage Corporation	19.9%
	Federal National Mortgage Association	44.3%

Interest Rate Risk. Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of investments. The County's investment policy does not limit investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. However, it is the practice of the County to manage this risk by purchasing a mix of short and longer term investments. This laddering approach also matches investment maturities to projected cash flow needs.

As of December 31, 2007, maturities of the County's debt securities were as follows:

	Investment maturities (fair value by years)								
		More							
	Fair Value	Than 1	1 - 5	6 - 15	Than 15				
TIC Assessed	¢40 202 555	¢ 2.500.000	¢ £ 400 000	\$20,202, <i>575</i>	¢ 2 000 000				
U.S. Agencies	\$40,293,333	\$ 3,500,000	\$ 5,499,980	\$29,293,373	\$ 2,000,000				

The County assumes that its callable investments will not be called.

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

**Continued** 

#### **Employees Retirement System Investments**

The System's investments are primarily held in a bank-administered trust fund. Following is a summary of the System's investments as of December 31, 2007:

#### Investments at fair value, as determined by quoted market price:

Equities domestic:	
Not on securities loan	\$ 36,254,988
On securities loan	6,528,928
Index fund	27,701,435
Equities international	27,083,741
U.S. Treasuries	2,113,240
U.S. Agencies:	
Not on securities loan	11,037,672
On securities loan	1,415,811
Corporate securities domestic:	
Not on securities loan	22,351,712
On securities loan	2,235,164
Corporate securities international	1,355,795
Money market funds	6,955,336
Total investments	\$ 145,033,822

*Credit Risk.* Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The System's investment policy provides that its investments in fixed income securities be limited to those rated BAA or better by a nationally recognized statistical rating organization, except for United States treasury securities which are explicitly guaranteed by the U.S. government and not considered to have credit risk.

As of December 31, 2007, the System's investments in securities of U.S. agencies are rated AAA by Standard & Poor's. The System's investments in corporate securities were rated by Standard & Poor's as follows:

AAA	\$ 1,087,428
AA	1,040,099
AA-	1,037,006
A+	4,409,515
A	2,794,500
A-	4,272,879
BBB+	3,649,906
BBB	4,871,608
BBB-	1,227,623
BB+	662,438
BB	689,419
Not Rated	 200,250

\$ 25,942,671

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

**Continued** 

Custodial Credit Risk. For investments, custodial credit risk is the risk that, in the event of the failure of the counterparty to a transaction, the System will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The System's investment policy requires that securities be held in trust by a third-party institution in the System's name or its nominee custodian's name or in bearer form. Although uninsured and unregistered, the System's investments are not exposed to custodial credit risk since the securities are held by the counterparty's trust department or agent in the System's name. Short-term investments in money market funds and open-end mutual funds are not exposed to custodial credit risk because their existence is not evidenced by securities that exist in physical or book form.

Concentration of Credit Risk. Concentration of credit risk is the risk of loss attributed to the magnitude of the System's investment in a single issuer. The System's investment policy requires that no more than 5% of a System's assets be invested in any one corporation and no more than 5% of a System investment may be made in the outstanding stock of any corporation. The policy also provides that no more than 70% and no less than 50% of the Systems assets may be invested in equity securities, and that no more than 50% and no less than 30% of System assets may be invested in bonds.

At December 31, 2007, the System's investment portfolio is concentrated as follows:

<b>Investment Type</b>	<u>Issuer</u>	% of <u>Portfolio</u>
U.S. Agencies	Federal Home Loan Mortgage Association Federal national Mortgage Association	4.7% 2.8%

*Interest Rate Risk.* Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The System's investment policy does not discuss the maximum maturity for any single fixed income security or the weighted average portfolio maturity.

As of December 31, 2007, maturities of the System's debt securities were as follows:

	Investment maturities (fair value by years)									
				Less						More
	]	Fair Value		Than 1		1 - 5		6 - 15		Than 15
U.S. Treasuries	\$	2,113,240	\$	-	\$	1,982,738	\$	130,502	\$	-
U.S. Agencies		12,453,483		-		1,742,080		8,300,357		2,411,046
Corporate, domestic &										
international bonds		25,942,671		1,165,607		4,607,197		8,686,564		11,483,303
Total debt securities	\$	40,509,394	\$	1,165,607	\$	8,332,015	\$	17,117,423	\$	13,894,349

Securities Lending. A contract approved by the System's Board of Directors, permits the System to lend its securities to broker-dealers and other entities (borrowers) for collateral that will be returned for the same securities in the future. The System's custodial bank manages the securities lending program and receives securities or irrevocable bank letters of credit as collateral. The collateral securities cannot be pledged or sold by the System unless the borrower defaults. Collateral securities and letters of credit are initially pledged at 102 percent of the market value of the securities lent, and may not fall below 100 percent during the term of the loan. There are no restrictions on the amount of securities that can be loaned.

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

**Continued** 

Securities on loan at year-end are classified in the preceding schedule of custodial credit risk according to the category for the collateral received on the securities lent. At year end, the System has no credit risk exposure to borrowers because the amounts the System owes the borrowers exceed the amounts the borrowers owe the System. The contract with the System's custodian requires it to indemnify the System if the borrowers fail to return the securities (and if the collateral is inadequate to replace the securities lent) or fail to pay the System for income distributions by the securities' issuers while the securities are on loan.

#### **Retiree's Health Insurance Fund**

Custodial Credit Risk - The Fund's investments are held in third-party safekeeping by a designated institution and that safekeeping agent follows the procedure of delivery vs. payment. Following is a summary of the Fund's investments as of December 31, 2007:

#### Investments at fair value, as determined by quoted market price:

Total investments	\$ 4 997 018
Money Market	 130,853
Corporate Bonds	198,000
U.S. agencies	1,177,509
U.S. treasuries	105,513
Equities domestic	\$ 3,385,143

*Credit Risk.* Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The Fund's investments comply with its policy regarding the types of investments it may hold.

As of December 31, 2007, the System's investments in securities of U.S. agencies are rated AAA by Standard & Poor's.

Concentration of Credit Risk. Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer. The County's investment policy does not address this risk. At December 31, there were no concentrations in securities of any one issuer greater than 5% of investment fair value.

*Interest Rate Risk.* Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The Fund's investment policy does not discuss the maximum maturity for any single fixed income security or the weighted average portfolio maturity.

As of December 31, 2007, maturities of the Fund's debt securities were as follows:

	Investment maturities (fair value by years)								
				Less					More
	<u>F</u>	Tair Value		Than 1		1 - 5		6 - 15	Than 15
U.S. Treasuries	\$	105,513	\$	39,984	\$	_	\$	65,529	\$ -
U.S. Agencies Corporate, domestic &		1,177,509		50,242		313,925		567,648	245,694
international bonds		198,000		-		198,000		-	-
Total debt securities	\$	1,481,022	\$	90,226	\$	511,925	\$	633,177	\$ 245,694

The County assumes its callable investments will not be called.

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

Continued

#### B. Receivables/Deferred Revenue

Receivables in the governmental activities are as follows:

Property taxes	\$ 5,462,060
Other:	
Accounts	868,873
Interest	550,470
Intergovernmental	8,771,241
•	10,190,584
Total	\$ 15,652,644

Amounts not expected to be collected within one year includes \$7,270,000 of intergovernmental receivables.

Receivables in the business-type activities are composed of the following:

Delinquent property taxes	 4,924,999
Other:	
Accounts	2,819,716
Interest	1,095,306
Patient	2,526,456
Less: allowance for doubtful accounts	(177,444)
	 6,264,034
Total	\$ 11,189,033

Receivables in the component units consist of \$37,699,293, or 89% as due from other governmental units. The balance, or \$4,446,857, consists of trade and other receivables.

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in governmental activities were as follows:

	Unavailable		Unearned	
Property taxes receivable:				
Medical Care Facility - Maintenance of Effort Fund	\$	-	\$ 587,000	
Jail Millage Fund		-	2,040,000	
Department on Aging Fund		-	1,039,000	
Long-term receivable - Building Authority Debt Service	7	,570,000	-	
Grant revenues received in advance of being earned		-	 7,593	
	\$ 7	,570,000	\$ 3,673,593	

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

Continued

#### C. Capital Assets

Capital asset activity for the year ended December 31, 2007 was as follows:

#### **Primary Government**

		Balance	Increases	Decreases	Balance
Governmental Activities:					_
Capital assets, not being depreciated:					
Land	\$	1,258,548	\$ -	\$ -	\$ 1,258,548
Construction in progress		52,689	1,904,188	-	1,956,877
Total capital asstes, not being depreciated		1,311,237	1,904,188	-	3,215,425
Capital assets, being depreciated:					
Buildings and improvements		35,839,851	189,057	-	36,028,908
Equipment and furniture		8,971,946	246,670	37,530	9,181,086
Vehicles		2,215,692	293,891	475,132	2,034,451
Total capital assets, being depreciated		47,027,489	729,618	512,662	47,244,445
Less accumulated depreciation for:					
Buildings and improvements		12,991,838	1,408,608	-	14,400,446
Equipment and furniture		5,575,517	796,575	37,530	6,334,562
Vehicles		1,965,157	247,583	475,132	1,737,608
Total accumulated depreciation		20,532,512	2,452,766	512,662	22,472,616
Total capital assets, being depreciated, net		26,494,977	(1,723,148)	-	24,771,829
Governmental activities capital assets, net	\$	27,806,214	\$ 181,040	\$ -	\$ 27,987,254
		Beginning			Ending
	•	Balance	Increases	Decreases	Balance
<b>Business-type Activities</b>					
Capital assets, not being depreciated:					
Land	\$	469,572	\$ _	\$ -	\$ 469,572
Capital assets, being depreciated:					
Land improvements		65,192	-	-	65,192
Buildings and improvements		38,166,673	657,851	-	38,824,524
Equipment and furniture Vehicles		14,314,152	207,794	94,203	14,427,743
		25,845	-	- 04.202	25,845
Total capital assets, being depreciated		52,571,862	865,645	94,203	53,343,304
Less accumulated depreciation for:					
Land improvements		65,192	-	-	65,192
Buildings and improvements		12,115,771	1,298,582	-	13,414,353
Equipment and furniture		7,328,625	440,269	13,220	7,755,674
Vehicles		25,845	-	-	25,845
Total accumulated depreciation		19,535,433	1,738,851	13,220	21,261,064
Total capital assets, being depreciated, net		33,036,429	(873,206)	80,983	32,082,240
Business-type activities capital assets, net	\$	33,506,001	\$ (873,206)	\$ 80,983	\$ 32,551,812

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

Continued

Depreciation expense was charged to the functions of the primary government as follows:

Governmental Activities:	
General government	\$ 438,502
Public Safety	906,115
Judicial	139,154
Health and welfare	443,135
Recreation & Culture	188,654
Other	337,206
Total depreciation expense - governmental activities	\$2,452,766
Business-type activities:	
Resource Recovery Facility	\$ 1,071,316
Medical Care Facility	565,232
Fair	82,268
Delinquent Tax Fund	19,421
Personal Property Tax Fund	614
Total depreciation expense - business-type activities	\$1,738,851

#### **Discretely Presented Component Units**

**Drain Commission.** Activity for the Drain Commission for the year ended December 31, 2007 was as follows.

	]	Beginning					Ending
		Balance	I	ncreases	De	creases	Balance
Governmental Activities:							
Capital assets, being depreciated:							
Infrastructure	\$	12,242,656	\$	-	\$	=	\$ 12,242,656
Less accumulated depreciation for:							
Infrastructure		7,573,179		181,410		-	7,754,589
Total capital assets, being depreciated, net	\$	4,669,477	\$	(181,410)	\$	-	\$ 4,488,067

Depreciation expense was charged to the Public Works function in the year 2007.

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

Continued

**Road Commission.** Activity for the Road Commission for the year ended December 31, 2007 was as follows.

	Beginning				Ending
	Balance		Increases	Decreases	Balance
Governmental Activities:					
Capital assets, not being depreciated:					
Land and land improvements	\$ 923,0	79 \$	25,313	\$ -	\$ 948,392
Infrastructure land and land					
improvements	15,321,8	19	234,522	-	15,556,341
Subtotal	16,244,8	98	259,835	-	16,504,733
Capital assets, being depreciated:					
Buildings and improvements	6,237,7	44	-	(189,463)	6,048,281
Road equipment	13,226,6	01	8,421	(391,991)	12,843,031
Other equipment	1,710,5		59,101	(62,762)	1,706,843
Gravel pits	548,0	74	_	-	548,074
Infrastructure	79,564,1	54	4,315,671	(2,102,632)	81,777,193
Subtotal	101,287,0	77	4,383,193	(2,746,848)	102,923,422
Less accumulated depreciation for:					
Buildings and improvements	(4,273,0	80)	(210,942)	189,463	(4,294,559)
Road equipment	(9,634,7	68)	(1,112,409)	391,991	(10,355,186)
Other equipment	(1,397,7	81)	(116,757)	62,762	(1,451,776)
Gravel pits	(147,0	19)	-	-	(147,019)
Infrastructure	(31,151,1	55)	(3,927,045)	2,102,632	(32,975,568)
Subtotal	(46,603,8	03)	(5,367,153)	2,746,848	(49,224,108)
Net capital assets being depreciated	54,683,2	74	(983,960)		53,699,314
Net capital assets	\$ 70,928,1	72 \$	(724,125)	\$ -	\$ 70,204,047

Depreciation expense was charged to the Public Works function in the year 2007.

Land Bank Authority. Activity for the Land Bank Authority for the year ended September 30, 2007 was as follows.

	Beg	inning					I	Ending
	Ba	lance	In	creases	Dec	reases	E	Balance
Capital assets, not being depreciated: Land and land improvements	\$	-	\$	82,719	\$	-	\$	82,719

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

**Continued** 

#### D. Interfund Receivables, Payables and Transfers

At December 31, 2007, interfund receivables and payables were as follows:

Fund	Receivable	Payable
Delinquent Tax Revolving	\$ 1,877,107	\$ -
Resource Recovery	-	1,405,707
Nonmajor Proprietary Funds		471,400
Total	\$ 1,877,107	\$ 1,877,107

At December 31, 2007, interfund advances were as follows:

	Payable
	Fund
	Friend of
Receivable fund	the Court
General	\$ 500,000

The general fund has made long-term advances to the Drain Commission and Brownfield Redevelopment Authority component units in the amounts of \$210,000 and \$117,500, respectively.

The County has interfund balances between many of its funds. The sum of all balances presented in the tables above agrees with the sum of interfund balances presented in the statements of net assets/balance sheet for governmental funds and proprietary funds. These interfund balances resulted primarily from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made. The advance from the General Fund to the Friend of the Court Fund is used to provide cash flow to that fund until reimbursements from the State of Michigan are collected.

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

Continued

For the year then ended, interfund transfers consisted of the following:

<u>Fund</u>	Transfer in	Transfer out
General	\$ 6,599,333	\$ 6,309,822
Health	771,982	-
Revenue Sharing Reserve	-	3,148,923
Building Authority Debt Service	987,848	-
Delinquent Tax Revolving	70,066	1,618,205
Nonmajor Governmental Funds	7,293,122	4,405,168
Nonmajor Proprietary Funds	32,754	50,000
Internal Service Funds	-	213,577
	15,755,105	15,745,695
Adjustments for different fiscal year end:		
Health Department FYE 9/30/07	6,562	-
Friend of the Court FYE 9/30/07		15,972
	* ** = ** - *	* ** =
Total	\$ 15,761,667	\$ 15,761,667

Transfers are used to: (1) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them; (2) move receipts restricted to or allowed for debt service from the funds collecting the receipts to the debt service fund as debt service payments become due; and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

#### E. Payables

Accounts payable and accrued liabilities in the governmental activities are as follows:

Total	\$ 3,056,108
Accrued interest	 169,056
Intergovernmental	118,492
Wages, fringe benefits and other accrued liabilities	584,802
Claims	945,433
Accounts	\$ 1,238,325

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

**Continued** 

Accounts payable and accrued liabilities in the business-type activities are as follows:

Total	\$ 3,107,315
Intergovernmental	 8,383
Estimated closure post-closure monitoring costs	1,770,000
Wages, fringe benefits and other accrued liabilities	469,835
Accrued interest	179,536
Trade accounts payable	\$ 679,561

#### F. Property Taxes

Prior to 2005, the County property taxes were levied annually on December 1 (the lien date) to fund operations of the following year. The property taxes were due in full within 90 days (prior to March 1), at which time uncollected taxes became delinquent.

In 2004, the State of Michigan passed Public Act 357. This Act provides a temporary funding mechanism as a substitute for state revenue sharing payments to counties. As a result of this new law, the County's levy date began a phased shifting (or acceleration) over a 3-year period from December 1 to July 1 of each year. In 2005, one-third of the tax levy took place on July 1 and two-thirds took place on December 1. In 2006, two-thirds of the tax levy took place on July 1 and one-third took place on December 1. In 2007 and each year thereafter, one-hundred percent of the tax levy will take place on July 1. The Act also requires that an amount equal to one-third of the December 2004 tax levy be placed each year for three years into the newly created Revenue Sharing Reserve Fund, a special revenue fund. An annual transfer, in an amount determined by the State of Michigan, is made from the Revenue Sharing Reserve Fund into the General Fund equal to the amount of revenue sharing the County used to receive from the State, adjusted for inflation. For the year ended December 31, 2007, the County recognized the July 1, 2007 tax levy.

The assessed value of real and personal property is established by the local units, accepted by the County and equalized under State statute at approximately 50% of the current estimated market value. In March 1994, Michigan voters approved Proposal A, which limits annual increases in assessed values to the lesser of 5% or the rate of inflation with assessed value reverting to 50% of true cash value when the property is sold. Property taxes are levied based on the taxable value of the property (as defined under Proposal A). Taxable value is determined by using such factors as equalized value, assessed value, and capped value, along with a value change multiplier.

The taxable value of real and personal property for the July 1, 2007 levy was \$4.22 billion. The general operating tax rate for this levy was at the maximum rate of 5.1259 mills, as adjusted by the Headlee Amendment to the State of Michigan Constitution. The County also had a voter approved tax of .2477 mills for the Department on Aging, .4858 mills for the new County Jail Facility and .1400 mills for the Medical Care Facility.

By agreement with various taxing authorities, the County purchases at face value the real property taxes returned delinquent each March 1 and records a corresponding delinquent taxes receivable.

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

Continued

#### G. Long-Term Debt

#### **PRIMARY GOVERNMENT**

**Governmental Activities.** Long-term liability activity for governmental activities for the year ended December 31, 2007 was as follows:

		Beginning Balance		Additions		Reductions		Ending Balance		Oue Within One Year
Governmental Activities										
Building Authority:	Φ.	77.000	Φ.		4	<b>70.000</b>	ф	<b>72 7</b> 000	Φ.	<b>50.000</b>
General obligation bonds, Series 1999A	\$	775,000	\$	-	\$	50,000	\$	725,000	\$	50,000
General obligation bonds, Series 2002		11,675,000		-		350,000		11,325,000		400,000
General obligation bonds, Series 2006		7,045,000		-		200,000		6,845,000		250,000
Compensated absences (Primarily										
accrued sick and vacation pay)		1,471,473		3,067,271		3,080,406		1,458,338		1,458,338
	\$	20,966,473	\$	3,067,271	\$	3,680,406	\$	20,353,338	\$	2,158,338

**General Obligation Bonds.** The County issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations of the County and pledge the County's full faith and credit. General obligation bonds currently outstanding are as follows:

	Balance December 31, <u>2007</u>
\$950,000 1999A Jackson County Building Authority serial bonds, due in annual installments of \$50,000 to \$75,000 through 2019; interest at 5.3% to 6.0%	\$ 725,000
\$12,750,000 2002 Jackson County Building Authority serial bonds, due in annual installments of \$400,000 to \$1,175,000 through 2022; interest at 3.250% to 4.625%	11,325,000
\$7,045,000 2006 Jackson County Building Authority serial bonds, due in annual installments of \$250,000 to \$520,000 through 2026; interest at 4.75% to 5.00%	6,845,000
Total General Obligation Bonds	\$ 18.895.000

Annual debt service requirements to maturity for general obligation bonds are as follows:

Year Due	Principal	Interest
2000	700.000	942 107
2008	700,000	842,107
2009	700,000	814,580
2010	775,000	786,456
2011	775,000	754,495
2012	825,000	722,368
2013-2017	5,825,000	2,989,621
2018-2022	7,350,000	1,533,919
2023-2026	1,945,000	249,000
	\$ 18,895,000	8,692,546

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

Continued

Compensated absences have typically been liquidated by the General and Health Funds in prior years.

**Business-type Activities.** Long-term liability activity for the business-type activities for the year ended December 31, 2007 was as follows:

	Balance January 1, 2007	Additions	Reductions	Balance December 31, 2007	Due Within One Year
Bonds Payable					
\$6,300,000 Resource and Energy 2005 Revenue Refunding Bonds - maturing serially to 2013 in annual amounts ranging from \$370,000 to \$950,000 at interest rates ranging from 2.75% to 3.75%	\$ 4,570,000	\$ -	\$ 525,000	\$ 4,045,000	\$ 570,000
Unlimited Tax General Obligation Refunding Bonds - \$10,850,000 Resource Recovery and Energy 2005 - maturing serially to 2013 in annual amounts ranging from \$495,000 to \$1,000,000 at interest rates ranging from 3.25% to 3.875%	6,255,000	-	1,055,000	5,200,000	1,000,000
Through the Jackson County Building Authority - \$14,000,000 Refunding Bonds, Series 2005, interest rates ranging from 3.250% to 5.125% maturing serially in semiannual amounts ranging from \$85,000 to \$885,000 to May 1, 2030. This debt is being serviced by the Medical Care Facility	13,920,000	-	85,000	13,835,000	85,000
Through the Jackson County Building Authority - \$15,500,000 (partial refunding in 2005) Limited Tax General Obligation Bonds, Series 2000 interest rate of 5.5% maturing serially in annual amounts ranging from \$325,000 to \$375,000 to May 1, 2010. This debt is being serviced by the Medical Care Facility	1,400,000	-	325,000	1,075,000	325,000
Less deferred amount on refinancing	(895,891)		(38,396)	(857,495)	
TOTAL ENTERPRISE FUNDS BONDS PAYABLE	25,249,109	-	1,951,604	23,297,505	1,980,000
Compensated absences	298,110	97,475	75,299	320,286	320,286
TOTAL ENTERPRISE FUNDS	\$ 25,547,219	\$ 97,475	\$ 2,026,903	\$ 23,617,791	\$ 2,300,286

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

**Continued** 

On January 1, 2003, the County issued \$10,850,000 in Unlimited Tax General Obligation Refunding Bonds with an average rate of 3.26% to advance refund \$10,435,000 of outstanding 1994 Series Unlimited Tax General Obligation Bonds. The balance of the defeased bonds outstanding was \$5,305,000 at December 31, 2007.

Also, on March 1, 2003, the County issued \$6,300,000 in Revenue Refunding Bonds with an average rate of 3.23% to advance revenue refund \$6,320,000 of outstanding 1993 Series Revenue Bonds. The balance of the defeased bonds outstanding was \$4,285,000 at December 31, 2007.

Also on May 1, 2005, the County issued \$14,000,000 in Revenue Funding Bonds with interest rates ranging from 3.150% to 5.125% to advance refund \$12,900,000 of outstanding 2000 Series Unlimited Tax General Obligation Bonds. The balance of the defeased bonds outstanding was \$12,900,000 at December 31, 2007.

Annual debt service requirements to maturity for business-type activities are as follows:

Year Due	<b>Principal</b>		<u>Interest</u>
2008	\$ 1,980,000	\$	949,825
2009	2,365,000		872,697
2010	1,800,000		794,546
2011	2,270,000		718,079
2012	2,305,000		634,223
2013-2017	3,830,000		2,522,362
2018-2022	3,365,000		1,856,706
2023-2027	3,725,000		1,082,997
2028-2030	 2,515,000		196,443
	\$ 24,155,000	\$	9,627,878

Activity for the estimated closure and post closure monitoring costs for the year ended December 31, 2007 was as follows:

	Beginning			Ending	<b>Due Within</b>
	<b>Balance</b>	<b>Additions</b>	(Reductions)	<b>Balance</b>	One Year
Estimated closure and					
postclosure monitoring costs	\$ 1,855,000	\$ -	\$ 85,000	\$ 1,770,000	\$ 205,000

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

Continued

#### **ROAD COMMISSION**

**Changes in Long-Term Liabilities.** Long-term liability activity for the governmental activities for the year ended December 31, 2007, was as follows:

	eginning Balance	Additions	Reductions	Ending Balance	]	Due Within One Year
Governmental Activities  Honeywell - Capital lease - Building improvements, \$266,372, maturing serially in quarterly amounts of \$9,489.50 including interest at a rate of 7.84%	\$ 253,054	\$ -	\$ 19,308	\$ 233,746	\$	20,200
Caterpillar Financial - Road equipment - Three installment purchase agreements - monthly payments of \$2,205 including interest at a rate of 4.85%	156,986	-	101,246	55,740		51,340
Compensated absences (Primarily accrued sick and vacation pay)	 264,072	-	1,306	262,766		<u>-</u>
	\$ 674,112	\$ -	\$ 121,860	\$ 552,252	\$	71,540

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

**Continued** 

#### **DRAIN COMMISSION**

**Changes in Long-Term Liabilities.** During the year ended December 31, 2007, the long-term liability activity for governmental activities of the Drain Commission was as follows:

	Beginning Balance	Additions	Reduction	Ending Balance	Due Within One Year
General obligation bonds:					
1994 Clark Lake	\$ 1,150,000	\$ -	\$ 845,000	\$ 305,000	\$ -
1993 Village of Grass Lake	1,205,000	-	140,000	1,065,000	145,000
2002 Clark Lake Refunding	2,505,000	-	510,000	1,995,000	505,000
1990 Village of Springport	75,000	-	25,000	50,000	25,000
1997 Village of Brooklyn	1,125,000	-	75,000	1,050,000	75,000
2000 Wolf Lake	1,025,000	-	250,000	775,000	250,000
2001 Napoleon Township	950,000	-	50,000	900,000	50,000
2004 Lake Columbia	10,500,000	-	500,000	10,000,000	500,000
2005 Spring Arbor Township	480,000	-	25,000	455,000	25,000
2006 Wolf Lake Refunding	2,335,000	-	-	2,335,000	-
Total general obligation bonds	21,350,000		2,420,000	18,930,000	1,575,000
Notes payable:					
Otter Creek and East Branch Intercounty Drain	240,000	-	48,000	192,000	48,000
Shoemaker Woods Lateral	83,244	-	41,622	41,622	41,622
Total notes payable	323,244		89,622	233,622	89,622
Total Drain Commission	\$ 21,673,244	\$ -	\$ 2,509,622	\$ 19,163,622	\$ 1,664,622

**Special Assessment Debt.** Special assessment debt is issued for the construction and maintenance of County drains. Notes and bonds issued by the Jackson County Drain Commission are generally collateralized by the full faith and credit of the drainage districts and the County of Jackson. Special assessment debts currently outstanding are as follows at December 31, 2007:

#### **Bonds payable:**

Clark Lake 1994 Waste Water Disposal System DPW Bonds – \$7,875,000 (Partial refunding in 2002) maturing in annual amounts of \$155,000 and \$150,000 in 2012 & 2013 at 3% interest

\$ 305,000

Village of Grass Lake 1993 Sanitary Sewage Disposal System DPW Bonds - \$2,700,000 maturing serially in annual amounts ranging from \$145,000 to \$160,000 through 2014 at an interest rate of 2%

1,065,000

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

Continued

Clark Lake 2002 Refunding Bonds - \$4,300,000 maturing serially in annual amounts ranging from \$490,000 to \$505,000 though 2011 at an interest rate ranging from 4.00% to 4.25%

\$ 1,995,000

Village of Springport 1990 Waste Water Disposal Facility DPW Bonds - \$300,000 maturing serially in annual amounts of \$25,000 through 2009 at an interest rate of 7.15%

50,000

Village of Brooklyn 1997 Waste
Water Disposal Facility Limited
Tax General Obligation Bonds \$1,550,000 maturing serially
in annual amounts ranging from
\$75,000 to \$150,000 through 2016
at an interest rate ranging from
4.25% to 5.00%

1,050,000

Wolf Lake 2000 Waste Water
Disposal System Limited Tax
General Obligation Bonds \$4,900,000 (partial refunding in
2006) maturing serially in
annual amounts ranging from
\$250,000 to \$275,000 through 2019
at an interest rate ranging from 5.45%
to 5.60%

775,000

Napoleon Township Section 2001
Waste Water Disposal System
Limited Tax General Obligation
Bonds - \$1,125,000 maturing
serially in annual amounts ranging
from \$50,000 to \$75,000 through
2020 at an interest rate ranging from
4.0% to 5.0%

900,000

Lake Columbia 2004 Waste Water
Disposal Facility Limited Tax
General Obligation Bonds –
\$11,000,000 maturing serially
in annual amounts ranging from
\$500,000 to \$700,000 through
2024 at an interest rate ranging from
3.375% to 4.750%

10,000,000

Spring Arbor Township 2005 Water Supply Facilities General Obligation Limited Tax Bonds – \$480,000 maturing serially in annual amounts ranging from \$25,000 to \$30,000 through 2025 at an interest rate ranging from 3.50% to 4.75%

455,000

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

Continued

Wolf Lake 2006 Waste Water Disposal System Refunding Bonds – \$2,335,000 maturing serially in annual amounts ranging from \$250,000 to \$270,000 through 2019 at an interest rate ranging from 3.75% to 4.00%	<u>\$ 2,335,000</u>
Total Drain Commission - Special Assessment Bonds Payable	<u>\$ 18,930,000</u>
Notes Payable:	
Otter Creek and East Branch Intercounty Drain Notes - \$240,000 maturing serially in annual amounts of \$48,000 at an interest rate of 4.98%	\$ 192,000
Shoemaker Woods Lateral of the Fisk Drainage District - \$83,244 maturing serially in annual amounts of \$41,622 at an interest rate of 5.00%	41,622
Total Drain Commission - Special Assessment Notes Payable	\$ 233,622
Total Drain Commission Bonds and Notes	\$ 19,163,622

During 2006, the Drain Commission issued \$2,335,000 of Wolf Lake 2006 Refunding Bonds with interest rates ranging from 3.75% to 4.00% to advance refund \$2,575,000 of outstanding Wolf Lake 2000 Waste Water Disposal System Bonds . The balance of the defeased bonds outstanding was \$2,575,000 at December 31, 2007.

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

Continued

Annual debt service requirements to maturity for Drain Commission special assessment debt are as follows:

Year Due	<u>Principal</u>		<u>Interest</u>
2008	\$	1,664,622	\$ 756,094
2009		1,638,000	689,139
2010		1,638,000	622,343
2011		1,723,000	552,735
2012		1,350,000	500,901
2013-2017		5,665,000	1,804,463
2018-2022		4,005,000	769,250
2023-2025		1,480,000	72,424
	\$	19,163,622	\$ 5,767,349

#### **BOARD OF PUBLIC WORKS**

**Changes in Long-Term Liabilities.** During the year ended December 31, 2007, the long-term liability activity for governmental activities of the Board of Public Works was as follows:

	I	Beginning					Ending	D	ue Within
		Balance	A	Additions	<u>I</u>	Reductions	Balance		One Year
Board of Public Works:									
General obligation bonds:									
2002 Village of Parma	\$	1,650,000	\$	-	\$	50,000	\$ 1,600,000	\$	75,000
Revolving Loan Funds - Village of Parma		930,000		-		50,000	880,000		50,000
2003 Vineyard Lake Section		5,600,000		-		250,000	5,350,000		250,000
2002B Grass Lake Section		480,000		-		25,000	455,000		25,000
Revolving Loan Funds - Village of Grass Lake		1,980,000		-		95,000	1,885,000		95,000
2005 Round/Farewell Lakes Section		3,650,000		-		250,000	3,400,000		250,000
2005 Southern Regional Interceptor Section		4,600,000		-		-	4,600,000		-
Total general obligation bonds		18,890,000		-		720,000	18,170,000		745,000
Notes payable -									
Rives Township Section		-		308,000		-	308,000		308,000
Total Board of Public Works	\$	18,890,000	\$	308,000	\$	720,000	\$ 18,478,000	\$	1,053,000

# NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

Continued

	Balance December 31, 2007
Bonds payable:	
Village of Parma 2002 Water Supply	
Facilities Bonds - \$1,800,000	
maturing in annual amounts	
ranging from \$25,000 to \$150,000	
through 2021 at an interest rate ranging from 2.75% to 5.50%	\$ 1,600,000
HOIII 2.75% to 3.50%	\$ 1,000,000
State Drinking Water Revolving	
Loan Funds – Village of Parma	
maturing in annual amounts	
ranging from \$45,000 to \$70,000	000.000
through 2022 at an interest rate of 2.5%	880,000
Jackson County Wastewater Disposal	
Facility Vineyard Section, Series	
2004 maturing in annual amounts	
ranging from \$250,000 to \$375,000	
through 2023 at an interest rate	5 250 000
ranging from 2.5% to 4.5%	5,350,000
Jackson County Water Supply Facility	
Grass Lake Area Section Series	
2002B maturing in annual amounts	
ranging from \$10,000 to \$50,000	
through 2022 at an interest rate	455,000
ranging from 3.4% to 6.00%	455,000
State Drinking Water Revolving	
Loan Funds – Village of Grass Lake	
maturing in annual amounts	
ranging from \$90,000 to \$140,000	
through 2023 at an annual interest rate of 2.5%	1,885,000
interest rate of 2.3%	1,865,000
Jackson County Wastewater Disposal	
Facility Round/Farwell Lakes Area	
Section, Series 2005 maturing in annual	
amounts ranging from \$225,000 to	
\$250,000 through 2022 at an interest	
rate ranging from 3% to 4%	3,400,000
Jackson County Wastewater Disposal	
Facility Southern Regional Interceptor	
Section, Series 2005 maturing in	
annual amounts ranging from \$125,000 to	
\$425,000 through 2025 at an interest	4 400 000
rate ranging from 4.125% to 4.500%	4,600,000
<b>Total BPW Special Assessment Bonds Payable</b>	<u>\$ 18,170,000</u>

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

**Continued** 

#### Note payable:

Jackson County Wastewater Disposal Facility Rives Township Section, Series 2007 maturing in an annual amount of \$308,000 in 2008 at an interest rate of 4.27%

\$ 308,000

#### **Total BPW Bonds and Notes**

#### \$18,478,000

Annual debt service requirements to maturity for Board of Public Works special assessment debt are as follows:

Year Due	<b>Principal</b>	<u>Interest</u>
2008	\$ 1,053,000	\$ 686,101
2009	900,000	651,560
2010	925,000	622,969
2011	960,000	592,518
2013	985,000	560,355
2013-2017	5,620,000	2,222,860
2018-2022	6,320,000	1,058,175
2023-2025	1,715,000	120,252
	\$ 18 478 000	\$ 6514790

#### IV. OTHER INFORMATION

#### A. Risk Management / Self-Insurance Programs

The government manages its risk exposures and provides certain employee benefits through a combination of self-insurance programs, risk management pools and commercial insurance and excess coverage policies. On risks which are commercially insured, settlements have not exceeded insurance coverage in any of the past three years. Following is a summary of these self-insurance programs and risk management pool participation.

**Liability.** The County participates in the Michigan Municipal Risk Management Authority (MMRMA) for general and automobile liability, motor vehicle physical damage and property damage coverages. The MMRMA provides risk management, underwriting, reinsurance and claim review and processing services for all member governments pursuant to its charter.

The government makes annual contributions to MMRMA based on actuarial studies using historical data and insurance industry statistics. These contributions are paid from an internal service fund (i.e., the Insurance Fund) using premiums paid into it by other funds of the government. Such contributions as received by MMRMA are allocated between its general and member retention funds. Economic resources in the MMRMA's general fund are expended for reinsurance coverage, claim payments and certain general and administrative costs, whereas resources in the member retention fund are used for loss payments and defense costs up to the members' self-insured retention limits along with certain other member-specific costs.

Accordingly, because contributions to the member retention fund are essentially recognized as revenue by MMRMA to the extent of expenditures, the government records a restricted asset (i.e., "escrow account for insurance claims") and a related liability, equal to the loss reserves estimated by MMRMA, for its portion of the unexpended member retention fund. At December 31, 2007, the balance of the County's member retention fund was \$108,424.

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

Continued

Under most circumstances, the County's maximum loss retention per occurrence was as follows:

Type of Risk Maximum Retention
Per Occurrence

General and automobile liability Motor vehicle physical damage

Property damage

\$100,000 \$15,000 per vehicle \$30,000 per occurrence \$1,000 per occurrence, 10% of remaining up to \$100,000 of a loss

#### **County of Jackson Self-Funded Managed Care Insurance**

On August 1, 1993, the County Proper and the Jackson County Road Commission began operating a self-funding health insurance program for their employees and retirees. An administrative agent has been hired to monitor claims and ensure that only those meeting the member's policies are paid. "Stop-Loss" insurance has been obtained, through payment of monthly premiums, to cover the cost of individual claims in excess of \$100,000. This is done to minimize the member's risk.

The participating members make monthly cash contributions to the Managed Care Insurance Internal Service Fund. The contribution amounts for 2007 were based upon the cost of obtaining traditional health insurance. These contributions are expensed by the members when made, and recognized as revenue by the Insurance Fund upon receipt.

There were no significant reductions in insurance coverage from the prior year, and no insurance settlements have exceeded coverage since August 1, 1993.

Claims payable, including incurred but not reported amounts, which are estimated by management based on historical experience, are reported as liabilities in the Internal Service Fund at December 31, 2007. The change in the claims liability for 2007 and 2006 is as follows:

	<u>2007</u>	<u>2006</u>
Claims liability at beginning of period Claims and changes in estimates	\$ 812,700 9,394,515	\$ 737,755 8,771,667
Claims payments	(9,335,922)	(8,696,722)
Claims liability at end of fiscal year	<u>\$ 871,293</u>	<u>\$ 812,700</u>

**Workers' Compensation.** The government maintains a self-insurance program for workers' compensation coverage which is accounted for in an internal service fund (i.e., the Workers' Compensation Fund). The program is administered by a third party administrator who conducts safety inspections and provides claims review and processing services. Premiums are paid into the internal service fund by all other funds based on payrolls and job classifications and are available to pay claims, claim reserves, excess coverage and administrative costs.

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

**Continued** 

Liabilities are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. An excess coverage insurance policy covers individual claims in excess of \$250,000 subject to an annual aggregate limit of \$5 million. Liabilities include an amount for claims that have been incurred but not reported (IBNR). Claim liabilities are calculated considering the effects of inflation, recent claim settlement trends including frequency and amount of pay-outs and other economic and social factors. Changes in the balances of claims liabilities during the past two years are as follows:

	<u>2007</u>	<u>2006</u>
Unpaid claims, beginning of year Incurred claims (including IBNR's) Claim payments	\$ 102,413 52,570 (80,843)	\$ 174,024 41,968 (113,579)
Unpaid claims, end of year	<u>\$ 74,140</u>	<b>\$</b> 102,413

#### **Jackson County Road Commission**

The Jackson County Road Commission participates in the Michigan County Road Commission Self-Insurance Pool for its liability insurance. The Self-Insurance Pool is a municipal self-insurance entity operating within the laws of the State of Michigan.

The Self-Insurance Pool has entered into reinsurance agreements providing for loss coverage in excess of amounts to be retained by the Pool. In the event a reinsurance company does not meet its obligation to the Pool, responsibility for payment of any unreimbursed claims reverts to the Pool, and, indirectly, to the Pool members.

#### **B.** Commitments and Contingencies

Amounts received or receivable from grantor agencies and health care intermediaries, including Medicare and Medicaid, are subject to audit and adjustment by those grantor agencies or intermediaries. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantors or intermediaries cannot be determined at this time although the government expects such amounts, if any, to be immaterial.

The government and its component units, individually or jointly, are a defendant in various lawsuits. Although the outcome of these lawsuits is not presently determinable, it is the opinion of the government and component unit's counsel that resolution of these matters will not have a material adverse effect on the financial condition of the government. A summary of the more significant matters follow:

#### **Jackson County Landfill**

The Michigan Department of Natural Resources (MDNR) has ordered that a cleanup process be undertaken at the site of a former County landfill - McGill Road. The County developed an investigative work plan that was approved by the MDNR. There are no cost estimates available for this project. It is anticipated, however, that the State of Michigan and City of Jackson will share in the costs, as former operators at the cleanup site. It is impossible to predict, however, whether further environmental action will be required by the MDNR or whether the County's portion of related costs would be significant or minimal.

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

**Continued** 

#### **Grant Agreements**

Under the terms of various State and Federal grants, periodic audits are required and certain costs may be questioned as not being appropriate expenditures under the terms of the grants. Such audits could lead to reimbursement to the grantor agencies. However, County management does not believe such disallowances, if any, will be material to the financial position of the County.

#### **Resource and Energy Conversion System**

As part of this system, the County operates a waste-to-energy incinerator facility, with steam and electricity being sold to the State of Michigan under the terms of a contracted agreement. In an effort to ensure an adequate supply of waste for the facility, the County enacted a flow control ordinance. In simple terms, such an ordinance restricts the exporting of trash to other facilities.

In early 1994, the U.S. Supreme Court struck down a flow control ordinance as an unconstitutional restraint on trade. If this decision were applied to Jackson County's ordinance, it could have an adverse effect on the facility's finances.

#### C. Other Post-Employment Benefits and Employee Retirement System and Plan

#### **Other Post-Employment Benefits**

*Plan Description.* Jackson County provides health insurance benefits for its retired employees and Medical Care Facility employees retired prior to 1988, as established by County Board Resolution. Substantially all of the County's employees may become eligible for this benefit if they reach normal retirement age while working for the County. The Medical Care Facility pays the premiums for its employees retired since 1988. The Road Commission pays for coverage for its retirees. The County's General Fund and Retiree Health Fund covered the cost of insurance for all other eligible employees. Health insurance benefits are accounted/paid through the Self-Funded Managed Care Insurance Fund.

The Retiree Health Fund is reported as an other employee benefit trust fund in the accompanying financial statements. The Fund does not issue a separate or stand-alone report.

**Basis of Accounting.** The Retiree Health Fund's financial statements are prepared using the accrual basis of accounting. Plan member contributions are recognized in the period in which contributions are due. Employer contributions to the plan are recognized when due and the employer has made a formal commitment to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

**Method Used to Value Investments.** Plan investments are reported at fair value. Securities traded on a national or international exchange are valued at the last reported sales price. Investments that do not have an established market are reported at estimated fair values.

*Plan Membership.* Plan membership consisted of the following at December 31, 2006 (the date of the latest actuarial valuation):

Retirees and beneficiaries currently receiving benefits	319
Terminated employees entitled to but not yet	
receiving benefits	-
Active participants	491

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

**Continued** 

Funding Policy. The County is required to contribute the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover the normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The current combined ARC is 23.25% of annual covered payroll.

The County has set aside \$5,329,635 as of December 31, 2007 in an effort to pre-fund this liability. The Board of Commissioners are exploring funding options as it relates to *Postemployment Benefits*.

Annual OPEB Cost and Net OPEB Obligation. For 2007, the components of the County's annual OPEB (other postemployment benefit) cost for the year, the amount actually contributed to the Plan, and changes in the County's net OPEB obligation to the Plan are as follows:

Annual required contribution	\$ 5,133,001
Interest on net OPEB obligation	-
Adjustment to annual required contribution	
Annual OPEB cost (expense)	5,133,001
Contributions made	(4,391,305)
Increase in net OPEB obligation (asset)	741,696
Net OPEB obligation (asset), beginning of year	
Net OPEB obligation (asset), end of year	<u>\$ 741,696</u>

The County's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for 2007, which is the first year for OPEB obligation determination, was as follows:

	Annual Required		Percentage of	Net
Year	<b>Contribution</b>	Actual	ARC	OPEB
<b>Ended</b>		<b>Contribution</b>	<b>Contributed</b>	Obligation (asset)
12/31/07	\$5,133,001	\$4,391,305	85.5%	\$741,696

*Funded Status and Funding Progress.* The funded status of the Plan as of December 31, 2006, the date of the latest actuarial valuation, was as follows:

Actuarial accrued liabilities (AAL) Actuarial value of plan assets	\$ 	70,170,573 4,256,725
Unfunded actuarial accrued liability (UAAL)	<u>\$</u>	65,913,848
Funded ratio Covered payroll (active plan members)	\$	6.1% 20,158,277
UAAL as a percentage of covered payroll		327.0%

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

**Continued** 

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Actuarial Methods and Assumptions. Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations. Significant methods and assumptions were as follows:

Actuarial valuation date 12/31/06 Actuarial cost method Entry age

Amortization method Level percent of payroll

Remaining amortization period 30 years

#### **Actuarial assumptions:**

Investment rate of return 8.0% Projected salary increases 5.0% Healthcare inflation rate 5.0%

#### **Employee Retirement System and Plan**

#### General

The County administers the Jackson County Employees' Retirement System ("Plan"), a single-employer defined benefit plan provided by authority of Section 12a of Act No. 156 of the Public Acts of 1851, which was adopted and established by the County in accordance with Michigan Compiled Laws Section 46.12a. The Plan is included as a pension trust fund in the County's financial statements and a stand-alone financial report of the Plan has not been issued. Employer and employee contributions and benefit provisions are authorized and may be amended by County Board resolution and benefits may vary pursuant to collective bargaining agreements.

Substantially all full-time employees are covered by the Plan. The Plan is a defined benefit plan which pays upon retirement a benefit range (depending on Group) calculated at 2%, 2.25% or 2.5% of final average compensation times years of credited service. Generally, retirement may begin at age 60 with eight (8) years continuous service or as early as age 55 with ten (10) years continuous service with a reduction in the benefit. Non-union retirement may begin at age 55 with 10 years of credited service or age 60 with 8 or more years of service. Effective with new hires starting employment 1/1/2006 and after, employee will be eligible to retire at any age with 30 years of service, age 55 with 25 years of service and age 60 with 10 years of service.

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

Continued

Membership in the Plan consisted of the following at December 31, 2006, the date of the latest actuarial valuation:

Total	<u>1,509</u>
Active plan members	833
not yet receiving benefits	77
Terminated plan members entitled to, but	
Retirees and beneficiaries receiving benefits	599

#### **Employee Contributions**

Eligible employees are required to contribute 2.50% to 7.85% of their annual compensation to the Plan. Such aggregate contributions amounted to \$1,888,861 for the year ended December 31, 2007.

#### **Employer Contributions**

The County made \$2,324,800 in contributions to the Plan during 2007, as determined by actuarial valuation.

#### **Summary of Significant Accounting Policies**

#### **Basis of Accounting**

The Plan's financial statements are prepared using the accrual basis of accounting. Plan member contributions are recognized in the period in which the contributions are due. The County's contributions to the plan are recognized when due and the employer has made a formal commitment to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

#### **Method Used to Value Investments**

The Plan's investments are reported at fair value for investment accounts and are held at a commercial bank acting as a custodian. Sort-term investments are reported at cost, which approximates fair value. Fair value of other securities is determined by the mean of the most recent bid and asked prices as obtained from dealers that make markets in such securities. Investments for which market quotations are not readily available are valued at their fair values as determined by the custodian under direction of the Pension Board, with the assistance of a valuation service. Administrative costs of the Plan are financed through investment earnings.

#### **Annual Pension Cost and Net Pension Obligation**

The County's annual pension cost and net pension obligation for the current year were as follows:

Net pension obligation, end of year	<u>\$</u>
Increase (decrease) in net pension obligation Net pension obligation, beginning of year	<u> </u>
Contribution made	2,324,801
Annual required contribution/pension cost	\$ 2,324,801

The annual required contribution for the current year was determined as part of a December 31, 2004 actuarial valuation using the entry age normal contribution method. The actuarial assumptions included 8% investment rate of return on the investments, compounded annually and projected salary increases of 5% per year compounded annually, attributable to inflation, and additional projected salary increases ranging from 0 to 3.8% per year, depending on age, attributable to seniority/merit. The actuarial value of assets was determined using techniques

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

Continued

that smooth the effects of short-term volatility in the fair value of investments over a four-year period. Assets in excess of actuarial accrued liabilities are being amortized as a level percent of payroll over a period of 10 years on an open basis.

#### **Three-Year Trend Information**

Year <u>Ending</u>	Annual Pension <u>Cost</u>	Percentage of APC <u>Contributed</u>	Per	Net nsion gation
12/31/05	\$2,110,032	100%	\$	-
12/31/06	2,047,588	100%		-
12/31/07	2,324,801	100%		-

Stand along financial reports have not been issued for the Pension nor the Retiree Health Plan. A summary of the financial results for these Plans is as follows:

	 Pension Retirement	Retiree Health	Total
ASSETS			
Pooled cash and cash equivalents	\$ 101,218	\$ 332,617	\$ 433,835
Cash and cash equivalents	337,755	-	337,755
Investments, at fair value:			
Money market funds	6,955,336	130,853	7,086,189
U.S. Government Obligations	14,566,723	1,283,022	15,849,745
Domestic corporate bonds	24,586,876	198,000	24,784,876
Domestic stocks	42,783,916	3,385,143	46,169,059
Index stock fund	27,701,435	-	27,701,435
International bonds	1,355,795	-	1,355,795
International stocks	27,083,741	-	27,083,741
Accounts receivable	575,097	-	575,097
Prepaid expenses	586,275	-	586,275
Accrued interest	 449,323	-	449,323
Total assets	147,083,490	5,329,635	152,413,125
LIABILITIES			
Accrued payroll	1,715	-	1,715
Accrued compensated absences	 9,474	-	9,474
	 11,189		11,189
NET ASSETS HELD IN TRUST FOR PENSION BENEFITS	\$ 147,072,301	\$ 5,329,635	\$ 152,401,936

# NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

Continued

		Pension		Retiree Health		Total
ADDITIONS		Pension		пеанн		Total
Contributions:						
Employee Contributions	\$	1,888,860	\$		\$	1,888,860
Employee Contributions Employer Contributions	Ψ	2,324,801	Ψ	_	Ψ	2,324,801
Other		2,324,001		1,212,210		1,212,210
one				1,212,210		1,212,210
Total contributions		4,213,661		1,212,210		5,425,871
Investment income						
Net appreciation in fair value of investments		9,352,085		272,645		9,624,730
Interest and dividends		3,261,617		163,690		3,425,307
Total investment income		12,613,702		436,335		13,050,037
Less investment expense		(715,702)		-		(715,702)
Net investment income		11,898,000		436,335		12,334,335
Total additions (net)		16,111,661		1,648,545		17,760,206
DEDUCTIONS						
Benefits		8,488,419		1,196,725		9,685,144
Refunds of contributions		506,969		-		506,969
Administrative expense		245,173		53,860		299,033
Total deductions		9,240,561		1,250,585		10,491,146
Net increase		6,871,100		397,960		7,269,060
NET ASSETS, held in trust for pension and retiree healthcare benefits						
Beginning of year		140,201,201		4,931,675		145,132,876
End of year	\$	147,072,301	\$	5,329,635	\$	152,401,936

#### NOTES TO FINANCIAL STATEMENTS

For The Fiscal Year Ended December 31, 2007

Concluded

#### D. Municipal Solid Waste Landfill Closure and Postclosure Care Costs

The \$1,770,000 reported within the Resource and Energy Conversion System Enterprise Fund as estimated closure and postclosure monitoring costs at December 31, 2007 represents the estimated costs to perform remaining postclosure care and monitoring through 2021. The County has closed all landfills and ash monofill cells in 1995 and 1996. Actual remaining cost may be higher or lower due to inflation, changes in technology, or changes in regulations.

#### E. Restatements

Beginning net assets in the Foreclosure Tax Administration fund were increased by \$250,000 to account for an advance to the Land Bank Authority component unit, which was erroneously classified as an expense in the prior year.

In January 2008, The Michigan Council on Governmental Accounting (MCGA) issued Statement No. 14 – Funding of Retiree Health Care Obligations. This statement clarifies that contributions to plans created under the authority of Public Act 149 of 1999 (PA 149) are the equivalent to contributions to a trust arrangement. As a result of this clarification, the Road Commission component unit elected to write off an asset of \$674,950 it had been reporting on its financial statements. This asset write-off reduced opening fund balance accordingly.

\* \* \* \* \* \*

# GASB STATEMENT 25 REQUIRED SUPPLEMENTARY INFORMATION

# GASB 25 AND 27 REQUIRED SUPPLEMENTARY INFORMATION Employee Retirement System

#### SCHEDULE OF FUNDING PROGRESS (IN THOUSANDS)

Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability Funded (AAL) Ratio		Unfunded AAL (UAAL)	UAAL as a Percentage of of Covered Payroll	
1995 (a)	\$68,283	\$57,717	118.3%	(\$10,566)	\$23,040	-%
1996 (a)	76,326	60,129	126.9	(16,197)	22,999	-
1997 (a)	87,010	64,468	135.0	(22,542)	23,802	-
1998	100,030	68,577	145.9	(31,453)	24,209	-
1999 (a)	112,224	77,492	144.8	(34,732)	26,781	-
2000 (a)	120,724	84,373	143.1	(36,351)	27,224	-
2001 (a)	124,551	92,102	135.2	(32,449)	29,687	-
2002 (a)	120,693	104,222	115.8	(16,471)	29,763	-
2003 (a)	118,340	112,314	105.4	(6,026)	29,566	-
2004	121,005	121,440	99.6	435	31,519	-
2005	125,487	128,872	97.4	3,385	31,441	10.8%
2006	137,122	135,894	100.9	(1,228)	30,779	-

#### SCHEDULE OF EMPLOYER CONTRIBUTIONS

Fiscal Year Ended 12/31	Computed as Percents of Valuation Payroll*	Computed Dollar Contributions Based on Projected Payroll#	Annual Required Contributions on Actual Payroll	Percentage Contributed
1996	2.70%	\$614,524	\$645,115	100%
1997	3.35	830,477	780,271	100
1998	1.05	262,012	254,050	100
1999	0.22	55,039	59,036	100
2000	0.00	-	-	100
2001	0.00	-	-	100
2002	0.00	-	-	100
2003	0.00	-	-	100
2004	4.33	1,477,934	1,477,934	100
2005	6.90	2,110,032	2,110,032	100
2006	6.96	2,047,588	2,047,588	100
2007	7.57	2,324,801	2,324,801	100

# GASB STATEMENT NO. 25 REQUIRED SUPPLEMENTARY INFORMATION Employee Retirement System

The information presented in the required supplementary schedules was determined as part of the actuarial valuations at the dates indicated. Additional information as of the latest actuarial valuation follows:

December 31, 2006

Actuarial Cost Method Individual Entry Age

Amortization Method Level percent of payroll

Remaining amortization period Overfunded: 10 years (open)
Underfunded: 30 year (open)

Valuation date:

Asset valuation method: 4 years smoothed market

Investment rate of return 8.00%
Projected salary increases 5.0% - 8.8%
Includes inflation at 5.00%
Cost-of-living adjustments none

The following members were included in the December 31, 2006 actuarial valuation:

Retirees and Beneficiaries receiving benefits
and DROP members 599

Terminated plan members entitled
to but not yet receiving benefits 77

Active plan members 833

Total 1,509

# GASB 25 AND 27 REQUIRED SUPPLEMENTARY INFORMATION Retiree Health Plan

#### SCHEDULE OF FUNDING PROGRESS

Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (AAL)	Funded Ratio	Unfunded AAL (UAAL)	Covered Payroll	UAAL as a Percentage of of Covered Payroll
12/31/06	\$ 4.256.725	\$ 70.170.573	6.1%	\$ 65.913.848	\$ 20.158.277	327.0%

#### SCHEDULE OF EMPLOYER CONTRIBUTIONS

Year Ended	Annual Required ontribution	Actual  Contribution		entage ibuted	Net OPEB gation (asset)
12/31/07	\$ 5.133.001	\$	4.391.305	85.55%	\$ 741.696

# COMBINING and INDIVIDUAL FUND FINANCIAL STATEMENTS and SCHEDULES

# Combining Balance Sheet Nonmajor Governmental Funds DECEMBER 31, 2007

		Special Revenue Funds		Capital Projects Funds	Pe	ermanent Funds		Total Nonmajor overnmental
<u>ASSETS</u>		runus		ruilus		runus		Funds
ASSETS								
Pooled cash and cash equivalents	\$	6,310,304	\$	1,732,901	\$	147,260	\$	8,190,465
Cash and cash equivalents	Ψ	52,902	Ψ	-	Ψ	3,056	Ψ	55,958
Accounts receivable		17,571		_		<del>-</del>		17,571
Taxes receivable		2,955,960		_		_		2,955,960
Due from other governmental units		516,140		-		_		516,140
Inventory, at cost		138,387		-		-		138,387
TOTAL ASSETS	\$	9,991,264	\$	1,732,901	\$	150,316	\$	11,874,481
LIABILITIES AND FUND BALANCES LIABILITIES								
Accounts payable	\$	383,229	\$	22,409	\$	371	\$	406,009
Accrued payroll		129,466		-		-		129,466
Advance from other funds		500,000		-		-		500,000
Due to other governmental units		118,492		-		-		118,492
Deferred revenue		3,080,343		-		-		3,080,343
Total liabilities		4,211,530		22,409		371		4,234,310
FUND BALANCES								
Reserved for inventories Unreserved:		138,387		-		-		138,387
Designated for future expenditures		996,322		_		_		996,322
Undesignated		4,645,025		1,710,492		149,945		6,505,462
Total fund balances		5,779,734		1,710,492		149,945		7,640,171
TOTAL LIABILITIES AND								
FUND BALANCES	\$	9,991,264	\$	1,732,901	\$	150,316	\$	11,874,481

# Combining Statement of Revenue, Expenditures and Changes in Fund Balances Nonmajor Governmental Funds

# FOR THE YEAR ENDED DECEMBER 31, 2007

		Special Revenue Funds	Capital Projects Funds	Permanent Funds		Total Nonmajor overnmental Funds
REVENUE						
Licenses, fees, taxes and permits	\$	12,863	\$ -	\$ -	\$	12,863
Property taxes	·	3,024,742	_	-	·	3,024,742
Intergovernmental		5,872,522	85,087	-		5,957,609
Charges for services		1,416,789	, =	-		1,416,789
Fines and forfeitures		269,415	-	-		269,415
Interest and rentals		530,227	-	5,127		535,354
Donations		230,953	-	18,559		249,512
Other revenue		566,865	1,014,248	-		1,581,113
Total revenue		11,924,376	1,099,335	23,686		13,047,397
EXPENDITURES						
Current:						
General government		119,177	-	-		119,177
Judicial		5,218,384	-	-		5,218,384
Public safety		2,833,776	-	-		2,833,776
Health and welfare		2,262,085	-	_		2,262,085
Recreation and cultural		2,080,699	-	-		2,080,699
Community development		2,693,914	-	-		2,693,914
Other functions		-	-	10,296		10,296
Capital outlay		-	1,428,436	-		1,428,436
Total expenditures		15,208,035	1,428,436	10,296		16,646,767
Revenue over (under) expenditures		(3,283,659)	(329,101)	13,390		(3,599,370)
OTHER FINANCING SOURCES (USES)						
Transfers in		6,460,725	832,397	-		7,293,122
Transfers (out)		(3,640,804)	(764,364)	-		(4,405,168)
Total other financing sources (uses)		2,819,921	68,033			2,887,954
Net change in fund balances		(463,738)	(261,068)	13,390		(711,416)
FUND BALANCE, Beginning of year		6,243,472	1,971,560	136,555		8,351,587
FUND BALANCE, End of year	\$	5,779,734	\$ 1,710,492	\$ 149,945	\$	7,640,171

# Combining Balance Sheet Nonmajor Special Revenue Funds DECEMBER 31, 2007

	Parks Commission			Friend of the Court	Public Improvement and Building		
<u>ASSETS</u>							
ASSETS							
Pooled cash and cash equivalents	\$	37,630	\$	445,965	\$	767,399	
Cash and cash equivalents		225		-		-	
Accounts receivable		=		6,497		-	
Taxes receivable		-		-		-	
Due from other governmental units		-		332,698		-	
Inventory, at cost		69,055		-			
TOTAL ASSETS	\$ 106,910 \$			785,160	\$	767,399	
LIABILITIES AND FUND BALANCES							
LIABILITIES							
Accounts payable	\$	7,419	\$	9,852	\$	-	
Accrued payroll		8,901		73,228		-	
Advance from other funds		-		500,000		-	
Due to other governmental units		-		-		-	
Deferred revenue		-					
Total liabilities		16,320		583,080		<u>-</u>	
FUND BALANCES							
Reserved for inventories		69,055		_		_	
Unreserved:		,,,,,,,					
Designated for future expenditures		-		144,709		79,090	
Undesignated		21,535		57,371		688,309	
Total fund balances		90,590		202,080		767,399	
TOTAL LIABILITIES AND							
FUND BALANCES	\$	106,910	\$	785,160	\$	767,399	

	Prosecuting								
	Budget		Omnibus		Attorney		Drug		County
S	tabilization		Forfeitures	Dr	ug Enforcement		Enforcement		Law Library
\$	947,924	\$	70	\$	83,067	\$	97,205	\$	5,293
	-		-		-		-		-
	-		-		-		-		-
	-		-		-		-		<u>-</u>
\$	947,924	\$	70	\$	83,067	\$	97,205	\$	5,293
\$	-	\$	-	\$	1,596	\$	-	\$	-
	-		-		-		-		-
	-		-		<del>-</del> -		-		-
	-		-		1,596		-		-
	-		-		-		-		-
	- 947,924		70		81,471		97,205		5,293
	947,924		70		81,471		97,205		5,293
\$	947,924	\$	70	\$	83,067	\$	97,205	\$	5,293

Continued on next page

# Combining Balance Sheet (Continued) Nonmajor Special Revenue Funds DECEMBER 31, 2007

	Aichigan Justice Fraining	Social Services	Veteran's Trust		
<u>ASSETS</u>					
ASSETS					
Pooled cash and cash equivalents	\$ 140,931	\$ 204,890	\$	378	
Cash and cash equivalents	-	50,677		-	
Accounts receivable	=	-		-	
Taxes receivable	-	-		-	
Due from other governmental units	-	-		-	
Inventory, at cost	 -	-		_	
TOTAL ASSETS	\$ 140,931	\$ 255,567	\$	378	
LIABILITIES AND FUND BALANCES					
LIABILITIES					
Accounts payable	\$ 575	\$ 16,829	\$	-	
Accrued payroll	-	-		-	
Advance from other funds	-	-		-	
Due to other governmental units	-	118,492		-	
Deferred revenue	 -	-		-	
Total liabilities	 575	135,321			
FUND BALANCES					
Reserved for inventories	-	_		-	
Unreserved:					
Designated for future expenditures	-	-		-	
Undesignated	 140,356	120,246		378	
Total fund balances	 140,356	120,246		378	
TOTAL LIABILITIES AND FUND BALANCES	\$ 140,931	\$ 255,567	\$	378	

	Airport		Joint Narcotics		Community Development Block Grant		Register of Deeds Automation Fund		Airport Runway Project
	All port		Narcoucs		Grain		runu		rioject
\$	45,774	\$	260,588	\$	-	\$	588,005	\$	514,448
	100		-		-		-		-
	10,162		-		-		-		-
	-		-		-		-		-
	-		-		3,318		-		-
	-		-		-		-		
\$	56,036	\$	260,588	\$	3,318	\$	588,005	\$	514,448
\$	10,462	\$	10,256	\$	3,318	\$	14,290	\$	150,875
	4,528		-		-		-		-
	-		-		-		-		-
	-		-		-		- -		-
	14,990		10,256		3,318		14,290		150,875
	-		_		_		_		_
	-		-		-		474,000		-
	41,046		250,332		-		99,715		363,573
	41,046		250,332		_		573,715		363,573
	71,070		250,552				373,713		303,373
<b>¢</b>	<b>5</b> 4 024	ø	240 500	ø	2 210	ď	<b>5</b> 00 N/2	Ф	<b>51</b> 1 110
\$	56,036	\$	260,588	\$	3,318	\$	588,005	\$	514,448

Continued on next page

# Combining Balance Sheet (Concluded) Nonmajor Special Revenue Funds DECEMBER 31, 2007

	Child Care			Golf Courses	Jail Millage		
<u>ASSETS</u>						<u> </u>	
ASSETS							
Pooled cash and cash equivalents	\$	1,197,189	\$	3,134	\$	420,479	
Cash and cash equivalents		900		1,000		-	
Accounts receivable		912		-		-	
Taxes receivable		-		-		1,958,492	
Due from other governmental units		180,124		-		_	
Inventory, at cost		_		69,332		-	
TOTAL ASSETS	\$	1,379,125	\$	73,466	\$	2,378,971	
LIABILITIES AND FUND BALANCES							
LIABILITIES							
Accounts payable	\$	25,237	\$	877	\$	_	
Accrued payroll		39,661		3,148		-	
Advance from other funds		-		-		-	
Due to other governmental units		_		-		_	
Deferred revenue		1,343		_		2,040,000	
Total liabilities		66,241		4,025		2,040,000	
FUND BALANCES							
Reserved for inventories		_		69,332		_	
Unreserved:				,			
Designated for future expenditures		244,280		-		54,243	
Undesignated		1,068,604		109		284,728	
Total fund balances		1,312,884		69,441		338,971	
TOTAL LIABILITIES AND							
FUND BALANCES	\$	1,379,125	\$	73,466	\$	2,378,971	

epartment	Falling					
on Aging	Waters					
 Millage	Trail		Total			
\$ 365,836	\$ 184,099	\$	6,310,304			
-	-		52,902			
-	-		17,571			
997,468	-		2,955,960			
-	-		516,140			
-	-		138,387			
\$ 1,363,304	\$ 184,099	\$	9,991,264			
\$ -	\$ 131,643	\$	383,229			
-	-		129,466			
-	-		500,000			
-	-		118,492			
 1,039,000	-		3,080,343			
1,039,000	131,643		4,211,530			
-	-		138,387			
-	-		996,322			
 324,304	52,456		4,645,025			
 324,304	52,456		5,779,734			
\$ 1,363,304	\$ 184,099	\$	9,991,264			

### Combining Statement of Revenue, Expenditures, and Changes in Fund Balances Nonmajor Special Revenue Funds

#### FOR THE YEAR ENDED DECEMBER 31, 2007

	Parks Commission		Public Improvement and Building
REVENUE		the Court	
Licenses, fees, taxes and permits	\$ - \$	-	\$ -
Property taxes	-	-	-
Intergovernmental	-	2,438,794	-
Charges for services	259,218	341,741	-
Fines and forfeitures	-	-	-
Interest and rentals	-	-	22,622
Donations	-	-	300
Other revenue	 -	-	430,798
Total revenue	 259,218	2,780,535	453,720
EXPENDITURES			
Current:			
General government	-	-	-
Judicial	-	2,786,257	653,703
Public safety	-	-	-
Health and welfare	-	-	-
Recreation and cultural	935,898	-	-
Community development	 -	-	1,804,818
Total expenditures	 935,898	2,786,257	2,458,521
Revenue over (under) expenditures	 (676,680)	(5,722)	(2,004,801)
OTHER FINANCING SOURCES (USES)			
Transfers in	665,423	133,725	582,800
Transfers (out)	 (42,176)	-	(384,157)
Total other financing sources (uses)	 623,247	133,725	198,643
Net change in fund balances	(53,433)	128,003	(1,806,158)
FUND BALANCE, Beginning of year	 144,023	74,077	2,573,557
FUND BALANCE, End of year	\$ 90,590 \$	202,080	\$ 767,399

Budget Stabilization	Omnibus Forfeitures	Prosecuting Attorney Drug Enforcement	Drug Enforcement	County Law Library
\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-
- -	- -	-	-	-
-	301	20,518	60,328	-
- -	- -	-	-	-
				6,500
	301	20,518	60,328	6,500
-	2,130	14,886	-	- 6,497
-	2,130	14,880	8,565	
-	-	-	-	-
<del>-</del> -	- -	-	-	<del>-</del>
_	2,130	14,886	8,565	6,497
	(1,829)	5,632	51,763	3
500,000				
300,000	-	-	-	-
500,000	-	-	-	-
500,000	(1,829)	5,632	51,763	3
447,924	1,899	75,839	45,442	5,290
\$ 947,924	\$ 70	\$ 81,471	\$ 97,205	\$ 5,293

Continued on next page

### Combining Statement of Revenue, Expenditures, and Changes in Fund Balances (Continued) Nonmajor Special Revenue Funds

#### FOR THE YEAR ENDED DECEMBER 31, 2007

	j	lichigan Iustice raining	Social Services	Veteran's Trust
REVENUE			201 11003	21000
Licenses, fees, taxes and permits	\$	- :	\$ -	\$ -
Property taxes		-	-	-
Intergovernmental		11,942	952,968	41,924
Charges for services		-	-	-
Fines and forfeitures		-	-	-
Interest and rentals		-	-	-
Donations		-	-	-
Other revenue		57,780	-	
Total revenue		69,722	952,968	41,924
EXPENDITURES				
Current:				
General government		-	-	-
Judicial		-	-	-
Public safety		32,237	-	-
Health and welfare		-	918,938	43,785
Recreation and cultural		-	-	-
Community development		-	-	
Total expenditures		32,237	918,938	43,785
Revenue over (under) expenditures		37,485	34,030	(1,861)
OTHER FINANCING SOURCES (USES)				
Transfers in		-	29,000	-
Transfers (out)		-	-	<u> </u>
Total other financing sources (uses)		-	29,000	<del>-</del>
Net change in fund balances		37,485	63,030	(1,861)
FUND BALANCE, Beginning of year		102,871	57,216	2,239
FUND BALANCE, End of year	\$	140,356	\$ 120,246	\$ 378

Airport	Joint Narcotics	Community Development Block Grant	Register of Deeds Automation Fund	Airport Runway Project
\$ 12,863	\$ -	\$ -	\$ -	\$ -
-	-	107.672	-	12.250
15,086	-	197,673	163,260	13,259
-	188,268	_	103,200	
309,969	12,976	-	26,553	-
-	-	-	-	-
 49,183	-	-	-	-
387,101	201,244	197,673	189,813	13,259
-	-	-	119,177	-
-	129,266	-	-	-
-	-	-	-	-
-	-	-	-	-
 488,927	-	197,673	-	202,496
488,927	129,266	197,673	119,177	202,496
(101,826)	71,978	-	70,636	(189,237)
122,521	-	-	-	50,000
 (27,890)	(54,008)			
 94,631	(54,008)	-	-	50,000
(7,195)	17,970	-	70,636	(139,237)
 48,241	232,362	-	503,079	502,810
\$ 41,046	\$ 250,332	\$ -	\$ 573,715	\$ 363,573

Continued on next page

### Combining Statement of Revenue, Expenditures, and Changes in Fund Balances (Concluded) Nonmajor Special Revenue Funds FOR THE YEAR ENDED DECEMBER 31, 2007

		Child Care	Golf Courses	Jail Millage
REVENUE	-			
Licenses, fees, taxes and permits	\$	-	\$ -	\$ -
Property taxes		=	-	2,010,747
Intergovernmental		2,215,962	-	-
Charges for services		26,236	611,248	-
Fines and forfeitures		-	-	-
Interest and rentals		158,107	-	-
Donations		-	-	-
Other revenue		8,836	-	7,058
Total revenue		2,409,141	611,248	2,017,805
EXPENDITURES				
Current:				
General government		=	-	-
Judicial		1,625,645	-	-
Public safety		2,792,974	-	-
Health and welfare		1,299,362	-	-
Recreation and cultural		-	582,447	-
Community development		_	-	
Total expenditures		5,717,981	582,447	
Revenue over (under) expenditures		(3,308,840)	28,801	2,017,805
OTHER FINANCING SOURCES (USES)				
Transfers in		3,902,976	90,123	-
Transfers (out)		-	(87,700)	(2,057,865)
Total other financing sources (uses)		3,902,976	2,423	(2,057,865)
Net change in fund balances		594,136	31,224	(40,060)
FUND BALANCE, Beginning of year		718,748	38,217	379,031
FUND BALANCE, End of year	\$	1,312,884	\$ 69,441	\$ 338,971

Department	Falling	
on Aging	Waters	7D 4 1
Millage	Trail	Total
\$ -	\$ - \$	12 962
1,013,995	\$ - \$	12,863 3,024,742
1,013,993	_	5,872,522
_	_	1,416,789
-	-	269,415
-	_	530,227
-	230,653	230,953
6,710	, -	566,865
· · · · · · · · · · · · · · · · · · ·		
1,020,705	230,653	11,924,376
-	-	119,177
-	-	5,218,384
-	-	2,833,776
-	-	2,262,085
-	562,354	2,080,699
	-	2,693,914
<del>-</del>	562,354	15,208,035
1,020,705	(331,701)	(3,283,659)
-	384,157	6,460,725
(987,008)	-	(3,640,804)
		_
(987,008)	384,157	2,819,921
22 607	50 156	(162 720)
33,697	52,456	(463,738)
290,607	_	6,243,472
\$ 324,304	\$ 52,456 \$	5,779,734

### COUNTY OF JACKSON, MICHIGAN PARKS COMMISSION FUND

	Amended Budget			Variance - Positive (Negative)
REVENUE			Actual	(= (= g= : =)
Charges for services:				
Cascades Falls	\$	133,142 \$	130,298	\$ (2,844)
Parks		125,514	128,920	3,406
Total revenue		258,656	259,218	562
EXPENDITURES				
Recreation and cultural:				
Administration		283,485	273,274	10,211
Cascades Falls		90,802	88,086	2,716
Parks		201,097	192,913	8,184
Equipment and Shop		308,670	306,248	2,422
Out-County parks		87,417	75,377	12,040
Total expenditures		971,471	935,898	35,573
Revenue over (under) expenditures		(712,815)	(676,680)	36,135
OTHER FINANCING SOURCES (USES)				
County appropriation		578,430	578,430	_
Transfers in		106,316	86,993	(19,323)
Transfers (out)		(42,176)	(42,176)	<u> </u>
Total other financing sources		642,570	623,247	(19,323)
Net change in fund balances		(70,245)	(53,433)	16,812
FUND BALANCE, Beginning of year		144,023	144,023	-
FUND BALANCE, End of year	\$	73,778 \$	90,590	\$ 16,812

# COUNTY OF JACKSON, MICHIGAN FRIEND OF THE COURT FUND SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - AMENDED BUDGET AND ACTUAL FOR THE YEAR ENDED SEPTEMBER 30, 2006

	1	Amended		Variance - Positive	
		Budget	Actual	(Negative)	
REVENUE					
Intergovernmental	\$	2,408,298 \$	2,438,794 \$	30,496	
Charges for services - fees		327,319	341,741	14,422	
Total revenue		2,735,617	2,780,535	44,918	
EXPENDITURES					
Judicial:					
Personnel services		2,875,904	2,786,257	89,647	
Revenue under expenditures		(140,287)	(5,722)	(44,729)	
OTHER FINANCING SOURCES					
Transfers in		140,287	133,725	(6,562)	
Net change in fund balances		-	128,003	128,003	
FUND BALANCE, Beginning of year		74,077	74,077		
FUND BALANCE, End of year	\$	74,077 \$	202,080 \$	128,003	

# COUNTY OF JACKSON, MICHIGAN PUBLIC IMPROVEMENT AND BUILDING FUND SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - AMENDED BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2007

	Amended Budget	Actual	Variance - Positive (Negative)	
REVENUE				
Interest - General	\$ 70,000	\$ 22,622	\$ (47,378)	
Donations	-	300	300	
Miscellaneous revenue	 479,376	430,798	(48,578)	
Total revenue	 549,376	453,720	(95,656)	
EXPENDITURES				
Repairs and maintenance:				
Judicial - Juvenile	111,528	62,673	48,855	
Judicial - Courthouse	652,139	591,030	61,109	
Parks	71,476	-	71,476	
Other - General	733,719	502,605	231,114	
Capital outlay	 1,300,000	1,302,213	(2,213)	
Total expenditures	 2,868,862	2,458,521	410,341	
Revenue over (under) expenditures	 (2,319,486)	(2,004,801)	314,685	
OTHER FINANCING SOURCES				
Transfers in	582,800	582,800	-	
Transfers (out)	 (384,157)	(384,157)		
Total other financing sources	 198,643	198,643		
Net change in fund balances	(2,120,843)	(1,806,158)	314,685	
FUND BALANCE, Beginning of year	 2,573,557	2,573,557		
FUND BALANCE, End of year	\$ 452,714	\$ 767,399	\$ 314,685	

# COUNTY OF JACKSON, MICHIGAN BUDGET STABILIZATION FUND SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - AMENDED BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2007

	==	mended Budget	Actual	Variance - Positive (Negative)
OTHER FINANCING (USES) Transfers in Transfers (out)	\$	500,000	500,000	\$ - -
Total other financing sources (uses)		500,000	500,000	-
FUND BALANCE, Beginning of year		447,924	447,924	<u>-</u>
FUND BALANCE, End of year	\$	947,924 \$	947,924	\$ -

# COUNTY OF JACKSON, MICHIGAN OMNIBUS FORFEITURES FUND SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - AMENDED BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2007

	 nended Sudget	Actual	Variance - Positive (Negative)
REVENUE Fines and forfeitures	\$ 2,500	\$ 301	\$ (2,199)
EXPENDITURES Judicial costs	 2,500	2,130	370
Net change in fund balances	-	(1,829)	(1,829)
FUND BALANCE, Beginning of year	 1,899	1,899	
FUND BALANCE, End of year	\$ 1,899	\$ 70	\$ (1,829)

# COUNTY OF JACKSON, MICHIGAN PROSECUTING ATTORNEY DRUG ENFORCEMENT FUND SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - AMENDED BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2007

	Amended Budget			Actual	Variance - Positive (Negative)	
REVENUE Fines and forfeitures	\$	15,000	\$	20,518	\$	5,518
EXPENDITURES Judicial - Personnel costs		15,000		14,886		114
Net change in fund balances		-		5,632		5,632
FUND BALANCE, Beginning of year		75,839		75,839		
FUND BALANCE, End of year	\$	75,839	\$	81,471	\$	5,632

# COUNTY OF JACKSON, MICHIGAN DRUG ENFORCEMENT FUND SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - AMENDED BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2007

	A:	Actual	Variance - Positive (Negative)		
REVENUE					
Fines and forfeitures	\$	35,000 \$	60,328	\$	25,328
EXPENDITURES					
Public safety		35,000	8,565		26,435
Net change in fund balances		-	51,763		51,763
FUND BALANCE, Beginning of year		45,442	45,442		
FUND BALANCE, End of year	\$	45,442 \$	97,205	\$	51,763

# COUNTY OF JACKSON, MICHIGAN COUNTY LAW LIBRARY FUND SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - AMENDED BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2007

		nended		Variai Posit	ive
	B	udget	Actual	(Negat	tive)
REVENUE					
Fines and forfeitures	\$	6,500 \$	6,500	\$	-
EXPENDITURES					
Judicial		6,500	6,497		3
Net change in fund balances		-	3		3
FUND BALANCE, Beginning of year		5,290	5,290		
FUND BALANCE, End of year	\$	5,290 \$	5,293	\$	3

# COUNTY OF JACKSON, MICHIGAN MICHIGAN JUSTICE TRAINING FUND SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - AMENDED BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2007

	mended Budget	Actual	Variance - Positive (Negative)
REVENUE			
Intergovernmental	\$ 11,700 \$	11,942	\$ 242
Other revenue	 45,000	57,780	12,780
Total revenue	56,700	69,722	13,022
EXPENDITURES			
Public Safety -			
Employee training	 76,300	32,237	44,063
Net change in fund balances	(19,600)	37,485	57,085
FUND BALANCE, Beginning of year	102,871	102,871	-
FUND BALANCE, End of year	\$ 83,271 \$	140,356	\$ 57,085

### COUNTY OF JACKSON, MICHIGAN SOCIAL SERVICES FUND

		mended Budget	Actual		Variance - Positive Negative)
REVENUE	ф	971 000 ¢	052.069	ф	01.070
Intergovernmental	\$	871,000 \$	952,968	<b>3</b>	81,968
EXPENDITURES					
Health and welfare		900,000	918,938		(18,938)
Revenue under expenditures		(29,000)	34,030		63,030
OTHER FINANCING SOURCES					
Tranfers in		29,000	29,000		
Net change in fund balances		-	63,030		63,030
FUND BALANCE, Beginning of year		57,216 \$	57,216		-
FUND BALANCE, End of year	\$	57,216 \$	120,246	\$	63,030

### COUNTY OF JACKSON, MICHIGAN VETERAN'S TRUST FUND

	mended Budget	Actual	Variance - Positive (Negative)
REVENUE Intergovernmental	\$ 50,000	\$ 41,924	\$ (8,076)
EXPENDITURES  Health and welfare	50,000	43,785	6,215
Net change in fund balances	-	(1,861)	1,861
FUND BALANCE, Beginning of year	 2,239	\$ 2,239	
FUND BALANCE, End of year	\$ 2,239	\$ 378	\$ 1,861

### COUNTY OF JACKSON, MICHIGAN AIRPORT FUND

		Amended Budget	Actual	Variance - Positive (Negative)
REVENUE				<u> </u>
Licenses and permits -				
Commercial operating agreements	\$	12,576	\$ 12,863	\$ 287
Charges for services:				
Landing fees		15,065	14,810	(255)
Aircraft parking		700	276	(424)
Interest and rentals:				
Ground leases		75,330	73,861	(1,469)
Other leases		47,346	47,346	-
Air traffic control tower rental		62,120	62,120	-
Restaurant lease		16,896	17,523	627
Other rentals		108,073	109,119	1,046
Other:				
Advertising		4,800	4,918	118
Utilities reimbursements		12,100	12,074	(26)
Aviation fuel flow charges		16,800	18,519	1,719
Other		13,700	13,672	(28)
Total revenue		385,506	387,101	1,595
EXPENDITURES Community development:				
Personnel services		260,312	259,382	930
Office and administration		2,700	2,735	(35)
Operating expenses		156,706	157,616	(910)
Repairs and maintenance		66,719	66,856	(137)
Utilities		3,000	2,188	812
Capital outlay		200	150	50
Total expenditures		489,637	488,927	710
Revenue under expenditures		(104,131)	(101,826)	2,305
OTHER FINANCING SOURCES (USES)				
Transfers in		122,521	122,521	
Transfers (out)		(27,890)	(27,890)	-
Transfers (out)	-	(27,890)	(27,890)	
Total other financing sources (uses)		94,631	94,631	-
Net change in fund balances		(9,500)	(7,195)	2,305
FUND BALANCE, Beginning of year		48,241	48,241	
FUND BALANCE, End of year	\$	38,741	\$ 41,046	\$ 2,305

### COUNTY OF JACKSON, MICHIGAN JOINT NARCOTICS FUND

	A	mended		Variance - Positive
		Budget	Actual	(Negative)
REVENUE				
Fines and forfeitures	\$	265,000 \$	188,268 \$	(76,732)
Interest revenue		10,000	12,976	2,976
Total revenue		275,000	201,244	(73,756)
EXPENDITURES				
Judicial		220,992	129,266	91,726
Revenue over expenditures		54,008	71,978	17,970
OTHER FINANCING (USES)				
Transfers (out)		(54,008)	(54,008)	
Net change in fund balances		-	17,970	17,970
FUND BALANCE, Beginning of year		232,362	232,362	
FUND BALANCE, End of year	\$	232,362 \$	250,332	\$ 17,970

# COUNTY OF JACKSON, MICHIGAN COMMUNITY DEVELOPMENT BLOCK GRANT SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - AMENDED BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2007

	 mended Budget	Actual	Variance - Positive (Negative)
REVENUE	 Buuget	Actual	(Negative)
Intergovernmental	\$ 309,000	\$ 197,673	\$ (111,327)
EXPENDITURES			
Community development	 309,000	197,673	111,327
Net change in fund balances	-	-	-
FUND BALANCE, Beginning of year	 -	-	
FUND BALANCE, End of year	\$ -	\$ -	\$ 

# COUNTY OF JACKSON, MICHIGAN REGISTER OF DEEDS AUTOMATION FUND SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - AMENDED BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2007

	A	mended		Variance - Positive
		Budget	Actual	(Negative)
REVENUE				
Charges for services	\$	161,000 \$	163,260	\$ 2,260
Interest revenue		-	26,553	26,553
Total revenue		161,000	189,813	28,813
EXPENDITURES				
General government		172,500	119,177	53,323
Net change in fund balances		(11,500)	70,636	82,136
FUND BALANCE, Beginning of year		503,079	503,079	
FUND BALANCE, End of year	\$	491,579 \$	573,715	\$ 82,136

# COUNTY OF JACKSON, MICHIGAN AIRPORT RUNWAY PROJECT SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - AMENDED BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2007

	A	amended		Variance - Positive
		Budget	Actual	(Negative)
REVENUE				
Intergovernmental	\$	10,000	13,259	3,259
EXPENDITURES				
Community development		205,000	202,496	2,504
Revenue (under) expenditures		(195,000)	(189,237)	5,763
OTHER FINANCING SOURCES Transfers in		50,000	50,000	
Net change in fund balances		(145,000)	(139,237)	5,763
FUND BALANCE, Beginning of year		502,810	502,810	
FUND BALANCE, End of year	\$	357,810 \$	363,573	\$ 5,763

### COUNTY OF JACKSON, MICHIGAN CHILD CARE FUND

	A	Amended Budget	Actual	ariance - Positive Negative)
REVENUE				
Intergovernmental	\$	2,253,626	\$ 2,215,962	\$ (37,664)
Charges for services -				
FIA		30,000	26,236	(3,764)
Other:				
Rentals - Youth Home		29,350	158,107	128,757
Other		3,000	8,836	5,836
Total revenue		2,315,976	2,409,141	93,165
EXPENDITURES Judicial -				
Probate Court - Child Care		2.025.800	1 625 645	400 155
Public Safety:		2,025,800	1,625,645	400,155
Youth Center:				
General		1,279,388	1,300,699	(21,311)
Cooks		121,601	121,257	344
Building maintenance		176,762	176,667	95
Supervision		492,858	492,722	136
Administration		704,716	701,629	3,087
Total public safety		2,775,325	2,792,974	(17,649)
Health and Welfare:		2,776,626	_,,,,,,,	(17,0.5)
In Home Detention		79,645	74,718	4,927
Intensive Probation		48,967	44,729	4,238
Child Care		1,080,000	977,582	102,418
JCCP		209,215	202,333	6,882
Total health and welfare		1,417,827	1,299,362	118,465
Total expenditures		6,218,952	5,717,981	500,971
Revenue over (under) expenditures		(3,902,976)	(3,308,840)	594,136
OTHER FINANCING SOURCES				
Transfers in		3,902,976	3,902,976	
Net change in fund balances		-	594,136	594,136
FUND BALANCE, Beginning of year		718,748	718,748	_
FUND BALANCE, End of year	\$	718,748	\$ 1,312,884	\$ 594,136

### COUNTY OF JACKSON, MICHIGAN GOLF COURSES

	Amended Budget	Actual	Variance - Positive (Negative)
REVENUE			
Charges for services:			
Cascades Golf Course	591,100	529,661	(61,439)
Cascades Short Course	111,300	81,587	(29,713)
Total revenue	702,400	611,248	(91,152)
EXPENDITURES			
Recreation and cultural:			
Cascades Golf Course	550,299	546,149	4,150
Cascades Short Course	46,709	36,298	10,411
Total expenditures	597,008	582,447	14,561
Revenue over (under) expenditures	105,392	28,801	(76,591)
OTHER FINANCING SOURCES (USES)			
Transfers in	70,800	90,123	19,323
Transfers (out)	(87,700)	(87,700)	_
Total other financing sources	(16,900)	2,423	19,323
Net change in fund balances	88,492	31,224	(57,268)
FUND BALANCE, Beginning of year	38,217	38,217	
FUND BALANCE, End of year	\$ 126,709 \$	69,441 \$	(57,268)

### COUNTY OF JACKSON, MICHIGAN JAIL MILLAGE FUND

	Amended Budget	Actual	P	Variance - Positive (Negative)			
REVENUE							
Property tax revenue	\$ 1,990,000	\$ 2,010,747	\$	20,747			
Other revenue	-	7,058		7,058			
Total revenue	1,990,000	2,017,805		27,805			
OTHER FINANCING SOURCES (USES) Transfers (out)	(2,058,595)	(2,057,865)		730			
Net change in fund balances	(68,595)	(40,060)		28,535			
FUND BALANCE, Beginning of year	379,031	379,031		-			
FUND BALANCE, End of year	\$ 310,436	\$ 338,971	\$	28,535			

# COUNTY OF JACKSON, MICHIGAN DEPARTMENT ON AGING MILLAGE SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - AMENDED BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2007

	I	Amended		Variance - Positive
		Budget	Actual	(Negative)
REVENUE				
Property tax revenue	\$	1,012,000 \$	1,013,995	1,995
Other revenue		-	6,710	6,710
Total revenue		1,012,000	1,020,705	8,705
OTHER FINANCING (USES)				
Transfers (out)		(987,008)	(987,008)	
Net change in fund balances		24,992	33,697	8,705
FUND BALANCE, Beginning of year		290,607	290,607	
FUND BALANCE, End of year	\$	315,599 \$	324,304	\$ 8,705

### COUNTY OF JACKSON, MICHIGAN FALLING WATERS TRAIL

	A	Amended		Variance - Positive
		Budget	Actual	(Negative)
REVENUE				
Intergovernmental	\$	731,689	-	(731,689)
Donations		569,500	230,653	(338,847)
		1,301,189	230,653	(1,070,536)
EXPENDITURES				
Recreation and culture		1,702,219	562,354	1,139,865
Revenue (under) expenditures		(401,030)	(331,701)	69,329
OTHER FINANCING SOURCES				
Transfers in		384,600	384,157	(443)
Net change in fund balances		(16,430)	52,456	68,886
FUND BALANCE, Beginning of year		-	-	
FUND BALANCE (DEFICIT), End of year	\$	(16,430) \$	52,456	\$ 68,886

#### COUNTY OF JACKSON, MICHIGAN NONMAJOR CAPITAL PROJECTS FUNDS COMBINING BALANCE SHEET DECEMBER 31, 2007

<u>ASSETS</u>	Equipment/ Replacement		Sheriff Department Equipment		Building Authority			Justice Center	Total
ASSETS Pooled cash and cash equivalents	\$	337,150	\$	800,374	\$	1,046	\$	594,331 \$	1,732,901
LIABILITIES AND FUND BALANCES				· · ·	•	,	-	<u> </u>	
LIABILITIES Accounts payable	\$	16,878	\$	4,485	\$	1,046	\$	- \$	22,409
FUND BALANCES Unreserved: Undesignated		320,272		795,889		_		594,331	1,710,492
TOTAL LIABILITIES AND FUND EQUITY	\$	337,150	\$	800,374	\$	1,046	\$	594,331 \$	1,732,901

# COUNTY OF JACKSON, MICHIGAN NONMAJOR CAPITAL PROJECTS FUNDS COMBINING STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE FOR THE YEAR ENDED DECEMBER 31, 2007

		Sheriff			
	Equipment/	Department	Building	Justice	
	Replacement	Equipment	Authority	Center	Total
REVENUE					
Intergovernmental	\$ 77,267	\$ 7,820	\$ -	\$ - \$	85,087
Other	34,780	979,468	-	-	1,014,248
Total revenue	112,047	987,288	-	-	1,099,335
EXPENDITURES					
Current operations:					
Capital outlay	619,001	317,679	491,756	-	1,428,436
Revenue over (under) expenditures	(506,954)	669,609	(491,756)	_	(329,101)
revenue over (under) expenditures	(300,331)	007,007	(1)1,750)		(32),101)
OTHER FINANCING SOURCES (USES)					
Transfers in	673,969	-	-	158,428	832,397
Transfers (out)		(602,786)	(161,578)	-	(764,364)
Total other financing sources (uses)	673,969	(602,786)	(161,578)	158,428	68,033
Net change in fund balances	167,015	66,823	(653,334)	158,428	(261,068)
FUND BALANCE, Beginning of year	153,257	729,066	653,334	435,903	1,971,560
FUND BALANCE, End of year	\$ 320,272	\$ 795,889	\$ -	\$ 594,331 \$	1,710,492

#### COUNTY OF JACKSON, MICHIGAN NONMAJOR PERMANENT FUNDS COMBINING BALANCE SHEET DECEMBER 31, 2007

	De	partment					
	01	on Aging		Preston		Cemetery	
<u>ASSETS</u>	En	Endowment		Endowment		Trust	Total
ASSETS							
Pooled cash and cash equivalents	\$	34,583	\$	112,677	\$	-	\$ 147,260
Cash and cash equivalents		-		-		3,056	3,056
TOTAL ASSETS	\$	34,583	\$	112,677	\$	3,056	\$ 150,316
LIABILITIES AND FUND BALANCE							
LIABILITIES							
Accounts payable	\$	371	\$	-	\$	-	\$ 371
FUND EQUITY							
Unreserved		34,212		112,677		3,056	149,945
TOTAL LIABILITIES							
AND FUND BALANCE	\$	34,583	\$	112,677	\$	3,056	\$ 150,316

# COUNTY OF JACKSON, MICHIGAN NONMAJOR PERMANENT FUNDS COMBINING STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED DECEMBER 31, 2007

	0	partment n Aging dowment	Preston adowment	Cemeter Trust	y	Total
OPERATING REVENUE						
Interest	\$	-	\$ 5,127	\$	-	\$ 5,127
Other revenue -						
Donations		18,559	-		-	18,559
Total operating revenue		18,559	5,127		-	23,686
OPERATING EXPENSES						
Cost of services		9,170	1,126			10,296
Revenue over expenditures		9,389	4,001		-	13,390
FUND BALANCE, Beginning of year		24,823	108,676	3,0	056	136,555
FUND BALANCE, End of year	\$	34,212	\$ 112,677	\$ 3,0	056	\$ 149,945

#### Combining Statement of Net Assets Nonmajor Enterprise Funds DECEMBER 31, 2007

		Foreclosure Tax Soil				Personal Property			
<u>ASSETS</u>	 Fair	Adn	<u>ninistration</u>	]	Erosion	Tax			Total
ASSETS Current assets: Pooled cash and cash equivalents Cash and cash equivalents Accounts receivable Advances to component units	\$ 114,712 1,024 24,093	\$	319,244 - - 250,000	\$	27,607	\$	397,416	\$	858,979 1,024 24,093 250,000
Total current assets	 139,829		569,244		27,607		397,416		1,134,096
Capital assets, net	 1,134,966		<u>-</u>		<u>-</u>		1,843		1,136,809
TOTAL ASSETS	1,274,795		569,244		27,607		399,259		2,270,905
LIABILITIES Accounts payable	5,356				12,431				17,787
Accounts payable Accrued payroll	3,329		-		12,431		946		4,275
Perfomance bonds	-		-		34,200		-		34,200
Due to other governmental units Due to other funds Unearned revenue Compensated absences payable	 238,048 16,656 1,208		233,352		- - -		8,383 - - 4,431		8,383 471,400 16,656 5,639
Total liabilities (all current)	264,597		233,352		46,631		13,760		558,340
Net assets Invested in capital assets Unrestricted (deficit)	 1,134,966 (124,768)		335,892		(19,024)		1,843 383,656		1,136,809 575,756
Total Net assets	\$ 1,010,198	\$	335,892	\$	(19,024)	\$	385,499	\$	1,712,565

#### Combining Statement of Revenue, Expenses and Changes in Net Assets Nonmajor Enterprise Funds FOR THE YEAR ENDED DECEMBER 31, 2007

	Fair	Foreclosure Tax Administration	Soil Erosion	Personal Property Tax	Total
OPERATING REVENUE Charges for services - interest on taxes	\$ -	\$ -	\$ -	\$ 154,886	\$ 154,886
Charges for services Other revenue	905,402 68,503	229,487	78,915 	28,818	1,213,804 97,321
Total operating revenue	973,905	229,487	78,915	183,704	1,466,011
OPERATING EXPENSES Personnel services Cost of services Depreciation Administration and other	339,064 669,918 82,269 21,141	233,853	97,396 - 851	61,176 - 614 8,561	400,240 767,314 82,883 264,406
Total operating expenses	1,112,392	233,853	98,247	70,351	1,514,843
Operating income (loss)	(138,487)	(4,366)	(19,332)	113,353	(48,832)
NON-OPERATING REVENUE (EXPENSES) Interest income Interest expense	9,668 (14,635)		308	4,541	14,517 (14,635)
Total non-operating revenue (expenses)	(4,967)		308	4,541	(118)
Net income (loss) before transfers	(143,454)	(4,366)	(19,024)	117,894	(48,950)
TRANSFERS IN (OUT) Transfers in Transfers (out)		<u>-</u>	32,754	(50,000)	32,754 (50,000)
Total transfers in (out)			32,754	(50,000)	(17,246)
Change in net assets	(143,454)	(4,366)	13,730	67,894	(66,196)
Net assets (deficit), beginning of year, as restated	1,153,652	340,258	(32,754)	317,605	1,778,761
Net assets (deficit), end of year	\$ 1,010,198	\$ 335,892	\$ (19,024)	\$ 385,499	\$ 1,712,565

### Combining Statement of Cash Flows Nonmajor Enterprise Funds FOR THE YEAR ENDED DECEMBER 31, 2007

		Fair	oreclosure Tax ninistration		oil sion	ersonal Property Tax		Total
Cash flows from operating activities								
Cash received from customers, residents and users	\$	898,491	\$ 229,487	\$ 7	8,915	\$ 25,721	\$	1,232,614
Other operating receipts		68,503	-		_	28,818		97,321
Cash paid to employees		(350,577)	-		-	(61,026)		(411,603)
Cash paid to suppliers		(670,344)	(233,853)	(12	1,856)	(8,557)	(	1,034,610)
Receipts for interfund services provided		(31,874)	 233,352			 		201,478
Net cash provided by (used in) operating activities		(85,801)	 228,986	(4	2,941)	 (15,044)		85,200
Cash flows from capital and related financing activities								
Interest payments on long-term debt		(14,635)	-		_	_		(14,635)
Purchase of capital assets		(12,999)	-		-	_		(12,999)
Net cash (used in) capital and	-		 			_		
related financing activities		(27,634)	 <u> </u>			 -		(27,634)
Cash flows from non-capital financing activities								
Transfers from other funds		-	-	3	2,754	-		32,754
Transfers to other funds			 			 (50,000)		(50,000)
Net cash provided by (used in) non-capital financing activities			 	3	2,754	 (50,000)		(17,246)
Cash flows from investing activities								
Interest income received		9,668			308	 4,541		14,517
Net increase (decrease) in cash and cash equivalents		(103,767)	228,986	(	9,879)	(60,503)		54,837
Cash and cash equivalents, beginning of year		219,503	 90,258	3	7,486	 457,919		805,166
Cash and cash equivalents, end of year	\$	115,736	\$ 319,244	\$ 2	7,607	\$ 397,416	\$	860,003

Continued...

## Combining Statement of Cash Flows (Concluded) Nonmajor Enterprise Funds FOR THE YEAR ENDED DECEMBER 31, 2007

	Foreclosur Tax				Soil	Personal Property	
	 Fair	Adn	ninistration	1	Erosion	 Tax	 Total
Balance Sheet Classification of Cash							
Current assets - Cash and cash equivalents	\$ 115,736	\$	319,244	\$	27,607	\$ 397,416	\$ 860,003
Reconciliation of operating income (loss) to net							
cash provided by (used in) operating activities							
Operating income (loss)	\$ (138,487)	\$	(4,366)	\$	(19,332)	\$ 113,353	\$ (48,832)
Depreciation	82,269		-		-	614	82,883
Adjustments to reconcile operating income (loss) to net							
cash provided by operating activities:							
(Increase) decrease in:							
Accounts receivable	(5,018)		-		-	-	(5,018)
Prepaid items	1,755		-		-	-	1,755
Increase (decrease) in:							
Accounts payable	(2,181)		-		(8,359)	4	(10,536)
Accrued wages and benefits	(11,513)		-		-	150	(11,363)
Performance bonds	-		-		(15,250)	-	(15,250)
Unearned revenue	(1,893)		-		-	-	(1,893)
Due to other agencies	 (10,733)		233,352			 (129,165)	 93,454
Net cash provided by (used in) operating activities	\$ (85,801)	\$	228,986	\$	(42,941)	\$ (15,044)	\$ 85,200

### Combining Statement of Net Assets Internal Service Funds DECEMBER 31, 2007

	Self-Insured	City/County	Self-Funded		Graphic	
<u>ASSETS</u>	Workers Compensation	Telephone System	Managed Care Insurance	Land Use Planning	Information Systems	Total
CURRENT ASSETS						
Pooled cash and cash equivalents	\$ 43,891	\$ -	\$ 2,103,976	\$ 23,661	\$ 3,771 \$	2,175,299
Prepaid expenses	32,500	-	312,346	-	-	344,846
Total assets (all current)	76,391	-	2,416,322	23,661	3,771	2,520,145
LIABILITIES Estimated claims payable Accounts payable	74,140 671	-	871,293 3,404	-	- -	945,433 4,075
Total liabilities, all current	74,811		874,697			949,508
NET ASSETS Unrestricted	\$ 1,580	\$ -	<b>\$</b> 1,541,625	\$ 23,661	\$ 3,771 \$	1,570,637
Officsureted	φ 1,500	Ψ -	Ψ 1,341,023	Ψ 23,001	φ 3,771 φ	1,570,057

### **COUNTY OF JACKSON, MICHIGAN**

### Combining Statement of Revenue, Expenses and Changes in Net assets Internal Service Funds FOR THE YEAR ENDED DECEMBER 31, 2007

	Self-Insured Workers	City/County Telephone	Self-Funded Managed Care		Graphic Information	
ODED ATTING DELIENNIE	Compensation	System	Insurance	Planning	Systems	Total
OPERATING REVENUE Charges for services	\$ 204,955	\$ -	\$ 10,276,248	\$ -	\$ - \$	10,481,203
OPERATING EXPENSES						
Cost of services	58,405	-	9,891,375	-	-	9,949,780
General and administrative	35,349	-	353,631	-	-	388,980
Total operating expenses	93,754	-	10,245,006	-	-	10,338,760
Operating income (loss)	111,201	-	31,242	-	-	142,443
NON-OPERATING REVENUE						
Interest revenue	143	-	25,681	-	-	25,824
Net income (loss) before transfers	111,344	-	56,923	-	-	168,267
TRANSFERS						
Transfers (out)	(73,902)	-	(139,675)	-	-	(213,577)
Change in net assets	37,442	-	(82,752)	-	-	(45,310)
Net assets, beginning of year	(35,862)	-	1,624,377	23,661	3,771	1,615,947
Net assets, end of year	\$ 1,580	\$ -	\$ 1,541,625	\$ 23,661	\$ 3,771 \$	1,570,637

### COUNTY OF JACKSON, MICHIGAN

### Combining Statement of Cash Flows Internal Service Funds

### FOR THE YEAR ENDED DECEMBER 31, 2007

	1	Vorkers Tele		ity/County Felephone System	hone Managed Care		Land Use Planning		Graphic Information Systems		Total
Cash flows from operating activities											
Cash received from customers, residents and users	\$	202,455	\$	217	\$	10,608,390	\$	-	\$	-	\$ 10,811,062
Cash paid to employees, suppliers and claimants		(121,356)		-		(10,185,795)		-		-	(10,307,151)
Net cash provided by operating activities		81,099		217		422,595		-		-	503,911
Cash flows from non-capital financing activities											
Transfers to other funds		(73,902)		-		(139,675)		-		-	(213,577)
Cash flows from investing activities Interest income received		143		-		25,681		-		-	25,824
Net increase in cash and cash equivalents		7,340		217		308,601		-		-	316,158
Cash and cash equivalents, beginning of year		36,551		(217)		1,795,375		23,661		3,771	1,859,141
Cash and cash equivalents, end of year	\$	43,891	\$	-	\$	2,103,976	\$	23,661	\$	3,771	\$ 2,175,299

Continued...

## COUNTY OF JACKSON, MICHIGAN

## Combining Statement of Cash Flows (Concluded) Internal Service Funds FOR THE YEAR ENDED DECEMBER 31, 2007

	Self-Insured Workers Compensation		City/County Telephone System		Self-Funded Managed Care Insurance		Land Use Planning		Graphic Information Systems		Total
Statement of Net Assets Classification of Cash		-		•							
Current assets - Cash and cash equivalents	\$	43,891	\$	-	\$	2,103,976	\$	23,661	\$	3,771	\$ 2,175,299
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities											
Operating income (loss)	\$	111,201	\$	-	\$	31,242	\$	-	\$	-	\$ 142,443
Adjustments to reconcile operating income (loss) to net cash provided by operating activities:  (Increase) decrease in:											
Accounts receivable		-		217		-		-		-	217
Prepaid items		(2,500)		-		332,142		-		-	329,642
Increase (decrease) in:											
Accounts payable		(27,602)		-		59,211		-		-	31,609
Net cash provided by (used in) operating activities	\$	81,099	\$	217	\$	422,595	\$	-	\$	-	\$ 503,911

### COUNTY OF JACKSON, MICHIGAN AGENCY FUNDS COMBINING BALANCE SHEET DECEMBER 31, 2007

	Trust and			,	District	Circuit Court	Delinquent x/Incinerator	Region II Planning		
ASSETS	Agency	I	Library		irt Bonds	Trust	ontingency	Commission	Lifeways	Total
ASSETS Pooled cash and cash equivalents Cash and cash equivalents	\$ 2,303,227	\$	58,406	\$	149,722	\$ 161,876 104,208	\$ 1,085,000	\$ -	\$ 1,714,851	\$ 5,323,360 253,930
Accounts receivable	1,093,867		-			-	_		-	1,093,867
TOTAL ASSETS	\$ 3,397,094	\$	58,406	\$	149,722	\$ 266,084	\$ 1,085,000	\$ -	\$ 1,714,851	\$ 6,671,157
<u>LIABILITIES</u>										
LIABILITIES Undistributed fees/collections Due to other governments Escrow payable	\$ 2,944,416 417,927	\$	58,406 -	\$	134,015	\$ 119,762 - 130,129	\$ 1,085,000	\$ -	\$ - 1,714,851 -	\$ 4,149,178 2,191,184 264,144
Bonds payable  TOTAL LIABILITIES	\$ 3,397,094	\$	58,406	\$	15,707 149,722	\$ 16,193 <b>266,084</b>	\$ 1,085,000	\$ -	\$ 1,714,851	\$ 66,651 6,671,157

# COUNTY OF JACKSON, MICHIGAN AGENCY FUNDS COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES FOR THE YEAR ENDED DECEMBER 31, 2007

		Balance January 1, 2007 Add		Additions		Deductions	De	Balance ecember 31, 2007
TRUST AND AGENCY FUND:								
ASSETS								
Pooled cash and cash equivalents	\$	2,021,109	\$	68,287,450	\$	68,005,332	\$	2,303,227
Accounts receivable		139,596		2,551,478		1,597,207		1,093,867
	\$	2,160,705	\$	70,838,928	\$	69,602,539	\$	3,397,094
LIABILITIES Undistributed fees/collections Due to other governments Bonds payable Total liabilities	\$	1,585,949 528,565 46,191 <b>2,160,705</b>	\$ <b>\$</b>	25,103,244 45,636,771 98,913 <b>70,838,928</b>	\$ <b>\$</b>	23,744,777 45,747,409 110,353 <b>69,602,539</b>	\$ <b>\$</b>	2,944,416 417,927 34,751 <b>3,397,094</b>
LIBRARY FUND:  ASSETS Pooled cash and cash equivalents	\$	28,500	\$	480,962	\$	451,056	\$	58,406
1 ooled cash and cash equivalents	Ψ	20,500	Ψ	700,702	Ψ	731,030	Ψ	20,400
LIABILITIES  Due to other governments	\$	28,500	\$	480,962	\$	451,056	\$	58,406

# COUNTY OF JACKSON, MICHIGAN AGENCY FUNDS COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES (Continued) FOR THE YEAR ENDED DECEMBER 31, 2007

	Balance January 1, 2007			Additions		Deductions	Balance December 31, 2007		
DISTRICT COURT BONDS:									
ASSETS									
Cash	\$	125,961	\$	829,679	\$	805,918	\$	149,722	
LIABILITIES									
Escrow payable	\$	92,818	\$	645,048	\$	603,851	\$	134,015	
Bonds payable	Ψ	33,143	Ψ	184,631	Ψ	202,067	Ψ	15,707	
2 onus pujusio		20,1.0		10.,001		202,007		10,707	
Total liabilities	\$	125,961	\$	829,679	\$	805,918	\$	149,722	
CIRCUIT COURT TRUST FUND:  ASSETS Pooled cash and cash equivalents	\$	152,437	\$	675,209	\$	665,770	\$	161,876	
Cash and cash equivalents		31,149		98,980		25,921		104,208	
Total assets	\$	183,586	\$	774,189	\$	691,691	\$	266,084	
LIABILITIES									
Undistributed fees/collections	\$	128,478	\$	622,225	\$	630,941	\$	119,762	
Escrow payable		31,149		98,980		-		130,129	
Bonds payable		23,959		52,984		60,750		16,193	
Total liabilities	\$	183,586	\$	774,189	\$	691,691	\$	266,084	

# COUNTY OF JACKSON, MICHIGAN AGENCY FUNDS COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES (Continued) FOR THE YEAR ENDED DECEMBER 31, 2007

	Balance anuary 1, 2007	Additions	Deductions	De	Balance ecember 31, 2007
DELINQUENT TAX/ INCINERATOR CONTINGENCY:					
ASSETS Pooled cash and cash equivalents	\$ 1,085,000	\$ -	\$ 	\$	1,085,000
LIABILITIES Undistributed fees/collections	\$ 1,085,000	\$ <u>-</u>	\$ -	\$	1,085,000
REGION II PLANNING COMMISSION					
ASSETS Pooled cash and cash equivalents	\$ <u>-</u>	\$ 114,234	\$ 114,234	\$	
LIABILITIES  Due to other governments	\$ -	\$ 114,234	\$ 114,234	\$	

# COUNTY OF JACKSON, MICHIGAN AGENCY FUNDS COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES (Concluded) FOR THE YEAR ENDED DECEMBER 31, 2007

		Balance January 1,			De	Balance ecember 31,
	`	2007	Additions	Deductions		2007
<u>LIFEWAYS</u>						
ASSETS Pooled cash and cash equivalents	\$	6,758,914	\$ 42,918,773	\$ 47,962,836	\$	1,714,851
LIABILITIES  Due to other governments	\$	6,758,914	\$ 42,918,773	\$ 47,962,836	\$	1,714,851
TOTALS-ALL AGENCY FUNDS  ASSETS Pooled cash and cash equivalents Cash and cash equivalents Accounts receivable	\$	10,045,960 157,110 139,596	\$ 112,476,628 928,659 2,551,478	\$ 117,199,228 831,839 1,597,207	\$	5,323,360 253,930 1,093,867
Total assets	\$	10,342,666	\$ 115,956,765	\$ 119,628,274	\$	6,671,157
LIABILITIES Undistributed fees/collections Due to other governments Escrow payable Bonds payable	\$	2,799,427 7,315,979 123,967 103,293	\$ 25,725,469 89,150,740 744,028 336,528	\$ 24,375,718 94,275,535 603,851 373,170	\$	4,149,178 2,191,184 264,144 66,651
Total liabilities	\$	10,342,666	\$ 115,956,765	\$ 119,628,274	\$	6,671,157

## SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE AMENDED BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2007

	Original Budget	Amended Budget	Actual	Variance - Positive (Negative)
REVENUE				
Taxes:				
Current real property taxes	\$ 22,775,867	\$22,600,867	\$ 22,449,090	\$ (151,777)
Delinquent Personal Property Taxes	100,000	170,000	162,056	(7,944)
Industrial/Commercial Facilities Tax	471,939	349,939	339,895	(10,044)
Trailer tax	23,000	23,000	24,319	1,319
Payment in lieu of taxes	60,000	60,000	61,459	1,459
Total Taxes	23,430,806	23,203,806	23,036,819	(166,987)
Licenses and Permits:				
Dog licenses	99,000	99,000	101,518	2,518
Marriage Licenses	5,500	5,500	5,475	(25)
Gun Permits	22,475	22,475	12,546	(9,929)
Total Licenses and Permits	126,975	126,975	119,539	(7,436)
Intergovernmental:				
Cigarette Tax	26,026	26,026	22,486	(3,540)
Liquor Tax	674,847	655,252	655,252	-
Liquor License	9,000	9,000	9,034	34
State court funding distribution	1,110,000	1,110,000	1,114,577	4,577
Child abuse and neglect	50,808	50,808	40,500	(10,308)
Crime Victim's Rights	101,300	101,300	102,254	954
Remonumentation	134,432	134,432	132,849	(1,583)
Judges Supplement	615,354	615,354	682,359	67,005
Road Patrol	246,528	246,528	264,318	17,790
Marine Safety	50,000	50,000	50,921	921
Community Corrections Board	454,688	454,688	325,400	(129,288)
Senior Citizens Programs	266,620	271,120	272,395	1,275
Senior Citizens - Home Delivered Meals	377,000	400,600	409,274	8,674
Senior Citizens - Congregate Meals	162,780	158,380	159,242	862
Medicaid Waiver	252,790	283,230	297,397	14,167
Circuit Court Reimbursement	12,000	12,000	11,442	(558)
District Court Reimbursement	199,793	199,793	191,823	(7,970)
Parole Violators - County Jail	180,000	180,000	166,530	(13,470)
Diverted Felons - County Jail	72,000	72,000	80,432	8,432

## SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE AMENDED BUDGET AND ACTUAL (Continued) FOR THE YEAR ENDED DECEMBER 31, 2007

	Original Budget	Amended Budget	Actual	Variance - Positive (Negative)
REVENUE (Continued)		g.:		(= (3 <b>g</b> )
Intergovernmental: (Concluded)				
Cooperative Reimbursement -				
Prosecuting Attorney	\$ 180,000	\$ 180,000	\$ 170,465	\$ (9,535)
LAWNET Narcotics	53,505	53,505	52,041	(1,464)
Emergency Management	28,000	28,000	25,290	(2,710)
Jackson County Abstinence Program	157,385	114,885	113,563	(1,322)
Grandparents Initiative	70,480	61,280	50,644	(10,636)
Police Service Contracts	490,020	490,020	487,568	(2,452)
Non Profit Organizations - Sheriff	107,000	107,000	99,336	(7,664)
Emergency Dispatch	84,696	84,696	75,840	(8,856)
Gun Grant	-	75,000	16,004	(58,996)
Other Grants	40,000	65,000	74,712	9,712
Total Intergovernmental Revenue	6,207,052	6,289,897	6,153,948	(135,949)
Charges for Services:				
12th District Court Costs	2,005,448	1,991,493	2,011,629	20,136
12th District Court - Other	1,555,023	1,555,023	1,515,631	(39,392)
Prosecuting Attorney	1,500	1,500	832	(668)
Probate Court	146,000	146,000	156,275	10,275
County Guardian	121,253	121,253	56,731	(64,522)
County Clerk - Court Costs	197,270	197,270	138,173	(59,097)
County Clerk - Other	358,674	358,674	400,063	41,389
Printing	105,000	105,000	96,820	(8,180)
Equalization Dept Tax Roll Prep,				
Map Project	20,000	20,000	22,885	2,885
Geographic Information Systems	95,500	95,500	86,562	(8,938)
Property Tax Services	-	-	37,446	37,446
Register of Deeds - Real Estate				
Transfer Tax	485,000	416,000	416,236	236
Register of Deeds - Recording Charges	830,125	694,575	711,824	17,249
Treasurer	11,000	11,000	11,742	742
Sheriff's Department	84,500	84,500	96,338	11,838
County Jail	370,000	370,000	324,461	(45,539)
Community Corrections Fees	6,000	6,000	7,662	1,662
Animal Shelter	33,750	80,150	86,748	6,598
Medical Examiner	49,500		40,845	(8,655)
Total Charges for Services	6,475,543	6,303,438	6,218,903	(84,535)

## SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE AMENDED BUDGET AND ACTUAL (Continued) FOR THE YEAR ENDED DECEMBER 31, 2007

		Original Budget		ended idget		Actual	P	riance - Positive Tegative)
REVENUE (Concluded)				8				<i>y</i> /
Fines and Forfeitures:								
Ordinance Fines	\$	926,966	\$ 9	26,966	\$	933,814	\$	6,848
Bonds Forfeited		7,639		7,639		8,054		415
Total Fines and Forfeitures		934,605	ç	934,605		941,868		7,263
Interest and Rentals:								
Interest		1,000,000	1,8	300,000	,	2,046,986		246,986
Rentals - General		223,141	2	223,141		208,777		(14,364)
Total Interest and Rentals		1,223,141	2,0	23,141	,	2,255,763		232,622
Other Revenue:								
Administrative Reimbursements		520,200	5	544,462		545,030		568
Reimbursements - Insurance		-		_		1,304		1,304
Reimbursements - Election		17,800		17,800		55,531		37,731
Reimbursements - Fleet Management		84,000		84,000		67,875		(16,125)
Reimbursements - Prosecuting Attorney		15,000		15,000		10,120		(4,880)
Contributions		-	1	30,000		130,000		-
Donations - Senior Programs		2,800		3,478		3,576		98
Donations - Senior Home Delivered Meals		110,000	1	29,000		136,621		7,621
Donations - Seniors Congregate Meals		63,000		66,500		67,759		1,259
Other - Animal Shelter		2,000		2,000		6,541		4,541
Other - Clerk		19,900		19,900		19,629		(271)
Other - Treasurer		12,000		12,000		84,477		72,477
Other - Sheriff		5,500		5,500		4,083		(1,417)
Other - Senior Programs		76,800		87,930		90,921		2,991
Other - Senior Home Delivered Meals		3,000		7,000		7,003		3
Other - Senior Congregate Meals		7,000		7,200		7,228		28
Other - Other		30,812		42,972		91,535		48,563
Total Other Revenue		969,812	1,1	74,742		1,329,233		154,491
Total Revenue	3	9,367,934	40,0	)56,604	40	0,056,073		(531)

## SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE AMENDED BUDGET AND ACTUAL (Continued) FOR THE YEAR ENDED DECEMBER 31, 2007

		riginal Budget		Amended Budget		Actual	P	riance - Positive egative)
EXPENDITURES		Duuget		Duuget		Actual	(11	egative)
Legislative -								
Board of Commissioners	\$	212,606	\$	226,106	\$	222,134	\$	3,972
Board of Commissioners	Ψ	212,000	Ψ	220,100	Ψ	222,134	Ψ	3,712
Judicial:								
Circuit Court	2	2,228,439		2,228,439		2,200,622		27,817
Jury Commission		206,663		243,163		242,556		607
12th District Court	3	3,472,848		3,535,248		3,447,172		88,076
County Guardian		154,666		144,466		142,240		2,226
Adult Probation - Circuit Court		19,915		19,915		18,762		1,153
Total Judicial		5,082,531		6,171,231		6,051,352		119,879
1 otal vadicial		3,002,551		0,171,231		0,001,002		117,077
Elections -								
Public Elections		140,315		147,715		127,981		19,734
General Government:						101010		
County Administrator		236,275		195,775		191,043		4,732
County Clerk		913,343		907,770		906,267		1,503
County Controller		266,792		263,792		262,839		953
Equalization		547,609		487,609		486,850		759
Geographic information systems		236,087		230,262		228,159		2,103
Printing		119,587		120,937		113,370		7,567
Personnel		250,973		261,873		256,211		5,662
Prosecuting Attorney		1,763,700		1,777,650		1,771,978		5,672
Prosecuting Attorney - Social Services		262,499		260,799		257,012		3,787
Prosecuting Attorney - Victim/Witness Program		191,411		271,711		197,364		74,347
Public Defender		1,319,501		1,534,501		1,479,740		54,761
Register of Deeds		333,441		284,539		281,817		2,722
Remonumentation		134,432		134,432		133,057		1,375
County Treasurer		120,112		128,206		127,752		454
Co-Operative Extension		347,282		337,182		320,494		16,688
Information Technology		798,750		782,250		777,651		4,599
Courthouse & Grounds		427,341		462,841		433,022		29,819
Northlawn Building		236,875		238,275		223,187		15,088
Tower Building		793,729		826,829		799,605		27,224
Woolworth Building		33,100		23,100		7,123		15,977
Human Services Building		435,321		396,171		360,586		35,585
Maintenance Garage		329,255		281,955		258,767		23,188
Drain Commissioner		157,600		160,900		160,029		871
Tutor		,		19,100		16,934		2,166
Airport Maintenance		14,191		14,191		11,411		2,780
Total General Government	10	0,269,206	-	10,402,650		10,062,268		340,382
		, , <b>_</b>	-	.,,		-, <b>-,-</b>		,

## SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE AMENDED BUDGET AND ACTUAL (Continued) FOR THE YEAR ENDED DECEMBER 31, 2007

Public Safety:   District Court Intense Probation   \$ 168,478   \$ 163,978   \$ 163,310   \$ 668   \$ 600   \$ 60		Original	Amended	A -41	Variance - Positive
Public Safety:         District Court Intense Probation         \$ 168,478         \$ 163,978         \$ 163,310         \$ 668           County Sheriff         4,057,502         4,207,503         4,175,086         32,417           Road Patrol         269,343         266,343         266,318         25           LAWNET Narcotics Grant         205,312         210,112         209,687         425           Marine Law Enforcement         78,533         97,193         94,089         3,104           Truancy grant         149,059         138,059         137,885         174           911 Communications Center         1,348,541         1,345,041         1,344,600         441           County Jail         5,388,759         5,422,959         5,413,170         9,789           Community Corrections Board         524,154         522,254         404,064         118,190           Animal Shelter         445,456         537,756         537,731         25           Total Public Safety         12,635,137         12,911,198         12,745,940         165,258           Health and Welfare:           Medical Examiners         276,879         280,354         311,466         (31,112)           Jackson County Abstinence Program <th< th=""><th>EVDENDITUDES (Continued)</th><th>Budget</th><th>Budget</th><th>Actual</th><th>(Negative)</th></th<>	EVDENDITUDES (Continued)	Budget	Budget	Actual	(Negative)
District Court Intense Probation         \$ 168,478         \$ 163,978         \$ 163,310         \$ 668           County Sheriff         4,057,502         4,207,503         4,175,086         32,417           Road Patrol         269,343         266,343         266,318         25           LAWNET Narcotics Grant         205,312         210,112         209,687         425           Marine Law Enforcement         78,533         97,193         94,089         3,104           Truancy grant         149,059         138,059         137,885         174           911 Communications Center         1,348,541         1,345,041         1,344,600         441           County Jail         5,388,759         5,422,959         5,413,170         9,789           Community Corrections Board         524,154         522,254         404,064         118,190           Animal Shelter         445,456         537,756         537,731         25           Total Public Safety         12,635,137         12,911,198         12,745,940         165,258           Health and Welfare:           Medical Examiners         276,879         280,354         311,466         (31,112)           Jackson County Abstinence Program         155,817         113,31	· · · · · · · · · · · · · · · · · · ·				
County Sheriff         4,057,502         4,207,503         4,175,086         32,417           Road Patrol         269,343         266,343         266,318         25           LAWNET Narcotics Grant         205,312         210,112         209,687         425           Marine Law Enforcement         78,533         97,193         94,089         3,104           Truancy grant         149,059         138,059         137,885         174           911 Communications Center         1,348,541         1,345,041         1,344,600         441           County Jail         5,388,759         5,422,959         5,413,170         9,789           Community Corrections Board         524,154         522,254         404,064         118,190           Animal Shelter         445,456         537,756         537,731         25           Total Public Safety         12,635,137         12,911,198         12,745,940         165,258           Health and Welfare:           Medical Examiners         276,879         280,354         311,466         (31,112)           Jackson County Abstinence Program         155,817         113,317         111,722         1,595           Senior Citizens Program         1,186,346         1,239,524	·	¢ 160 170	¢ 162.079	¢ 162 210	¢ 669
Road Patrol         269,343         266,343         266,318         25           LAWNET Narcotics Grant         205,312         210,112         209,687         425           Marine Law Enforcement         78,533         97,193         94,089         3,104           Truancy grant         149,059         138,059         137,885         174           911 Communications Center         1,348,541         1,345,041         1,344,600         441           County Jail         5,388,759         5,422,959         5,413,170         9,789           Community Corrections Board         524,154         522,254         404,064         118,190           Animal Shelter         445,456         537,756         537,373         25           Total Public Safety         12,635,137         12,911,198         12,745,940         165,258           Health and Welfare:         461,640         537,756         537,731         25           Medical Examiners         276,879         280,354         311,466         (31,112)           Jackson County Abstinence Program         155,817         113,317         111,722         1,595           Senior Citizens Program         1,186,346         1,239,524         1,220,420         19,104					·
LAWNET Narcotics Grant         205,312         210,112         209,687         425           Marine Law Enforcement         78,533         97,193         94,089         3,104           Truancy grant         149,059         138,059         137,885         174           911 Communications Center         1,348,541         1,345,041         1,344,600         441           County Jail         5,388,759         5,422,959         5,413,170         9,789           Community Corrections Board         524,154         522,254         404,064         118,190           Animal Shelter         445,456         537,756         537,731         25           Total Public Safety         12,635,137         12,911,198         12,745,940         165,258           Health and Welfare:           Medical Examiners         276,879         280,354         311,466         (31,112)           Jackson County Abstinence Program         155,817         113,317         111,722         1,595           Senior Citizens Program         1,186,346         1,239,524         1,220,420         19,104           Home Delivery Meals - Seniors         328,442         334,482         331,212         3,270           Grandparents Initiative         137,627	•	, ,			
Marine Law Enforcement         78,533         97,193         94,089         3,104           Truancy grant         149,059         138,059         137,885         174           911 Communications Center         1,348,541         1,345,041         1,344,600         441           County Jail         5,388,759         5,422,959         5,413,170         9,789           Community Corrections Board         524,154         522,254         404,064         118,190           Animal Shelter         445,456         537,756         537,731         25           Total Public Safety         12,635,137         12,911,198         12,745,940         165,258           Health and Welfare:           Medical Examiners         276,879         280,354         311,466         (31,112)           Jackson County Abstinence Program         155,817         113,317         111,722         1,595           Senior Citizens Program         1,186,346         1,239,524         1,220,420         19,104           Home Delivery Meals - Seniors         950,491         1,010,391         996,715         13,676           Congregate Meals - Seniors         328,442         334,482         331,212         3,270           Grandparents Initiative         137,627		· · · · · · · · · · · · · · · · · · ·	,	,	
Truancy grant         149,059         138,059         137,885         174           911 Communications Center         1,348,541         1,345,041         1,344,600         441           County Jail         5,388,759         5,422,959         5,413,170         9,789           Community Corrections Board         524,154         522,254         404,064         118,190           Animal Shelter         445,456         537,756         537,731         25           Total Public Safety         12,635,137         12,911,198         12,745,940         165,258           Health and Welfare:           Medical Examiners         276,879         280,354         311,466         (31,112)           Jackson County Abstinence Program         155,817         113,317         111,722         1,595           Senior Citizens Program         1,186,346         1,239,524         1,220,420         19,104           Home Delivery Meals - Seniors         950,491         1,010,391         996,715         13,676           Congregate Meals - Seniors         328,442         334,482         331,212         3,270           Grandparents Initiative         137,627         128,467         120,878         7,589           Veteran's Affairs Office         10					
911 Communications Center         1,348,541         1,345,041         1,344,600         441           County Jail         5,388,759         5,422,959         5,413,170         9,789           Community Corrections Board         524,154         522,254         404,064         118,190           Animal Shelter         445,456         537,756         537,731         25           Total Public Safety         12,635,137         12,911,198         12,745,940         165,258           Health and Welfare:         Wedical Examiners         276,879         280,354         311,466         (31,112)           Jackson County Abstinence Program         155,817         113,317         111,722         1,595           Senior Citizens Program         1,186,346         1,239,524         1,220,420         19,104           Home Delivery Meals - Seniors         950,491         1,010,391         996,715         13,676           Congregate Meals - Seniors         328,442         334,482         331,212         3270           Grandparents Initiative         137,627         128,467         120,878         7,589           Veteran's Burial Claims         41,640         41,640         30,294         113,46           Veteran's Affairs Office         109,117 <td< td=""><td></td><td></td><td></td><td>*</td><td></td></td<>				*	
County Jail         5,388,759         5,422,959         5,413,170         9,789           Community Corrections Board         524,154         522,254         404,064         118,190           Animal Shelter         445,456         537,756         537,731         25           Total Public Safety         12,635,137         12,911,198         12,745,940         165,258           Health and Welfare:         Medical Examiners         276,879         280,354         311,466         (31,112)           Jackson County Abstinence Program         155,817         113,317         111,722         1,595           Senior Citizens Program         1,186,346         1,239,524         1,220,420         19,104           Home Delivery Meals - Seniors         950,491         1,010,391         996,715         13,676           Congregate Meals - Seniors         328,442         334,482         331,212         3,270           Grandparents Initiative         137,627         128,467         120,878         7,589           Veteran's Burial Claims         41,640         41,640         30,294         11,346           Veteran's Affairs Office         109,117         112,117         109,378         2,739           Total Health and Welfare         3,186,359	• 0	,	*	· · · · · · · · · · · · · · · · · · ·	
Community Corrections Board         524,154         522,254         404,064         118,190           Animal Shelter         445,456         537,756         537,731         25           Total Public Safety         12,635,137         12,911,198         12,745,940         165,258           Health and Welfare:           Medical Examiners         276,879         280,354         311,466         (31,112)           Jackson County Abstinence Program         155,817         113,317         111,722         1,595           Senior Citizens Program         1,186,346         1,239,524         1,220,420         19,104           Home Delivery Meals - Seniors         950,491         1,010,391         996,715         13,676           Congregate Meals - Seniors         328,442         334,482         331,212         3,270           Grandparents Initiative         137,627         128,467         120,878         7,589           Veteran's Burial Claims         41,640         41,640         30,294         11,346           Veteran's Affairs Office         109,117         112,117         109,378         2,739           Total Health and Welfare         3,186,359         3,260,292         3,232,085         28,207           Other:					
Animal Shelter         445,456         537,756         537,731         25           Total Public Safety         12,635,137         12,911,198         12,745,940         165,258           Health and Welfare:           Medical Examiners         276,879         280,354         311,466         (31,112)           Jackson County Abstinence Program         155,817         113,317         111,722         1,595           Senior Citizens Program         1,186,346         1,239,524         1,220,420         19,104           Home Delivery Meals - Seniors         950,491         1,010,391         996,715         13,676           Congregate Meals - Seniors         328,442         334,482         331,212         3,270           Grandparents Initiative         137,627         128,467         120,878         7,589           Veteran's Burial Claims         41,640         41,640         30,294         11,346           Veteran's Affairs Office         109,117         112,117         109,378         2,739           Total Health and Welfare         3,186,359         3,260,292         3,232,085         28,207           Other:           Appropriations:         6         42,774         55,340         55,340         -	•				*
Total Public Safety         12,635,137         12,911,198         12,745,940         165,258           Health and Welfare:         Medical Examiners         276,879         280,354         311,466         (31,112)           Jackson County Abstinence Program         155,817         113,317         111,722         1,595           Senior Citizens Program         1,186,346         1,239,524         1,220,420         19,104           Home Delivery Meals - Seniors         950,491         1,010,391         996,715         13,676           Congregate Meals - Seniors         328,442         334,482         331,212         3,270           Grandparents Initiative         137,627         128,467         120,878         7,589           Veteran's Burial Claims         41,640         41,640         30,294         11,346           Veteran's Affairs Office         109,117         112,117         109,378         2,739           Total Health and Welfare         3,186,359         3,260,292         3,232,085         28,207           Other:         Appropriations:         Regional Planning         42,774         55,340         55,340         -           Soil Conservation         20,000         20,000         20,000         -         -	•	,		,	
Health and Welfare:         Medical Examiners       276,879       280,354       311,466       (31,112)         Jackson County Abstinence Program       155,817       113,317       111,722       1,595         Senior Citizens Program       1,186,346       1,239,524       1,220,420       19,104         Home Delivery Meals - Seniors       950,491       1,010,391       996,715       13,676         Congregate Meals - Seniors       328,442       334,482       331,212       3,270         Grandparents Initiative       137,627       128,467       120,878       7,589         Veteran's Burial Claims       41,640       41,640       30,294       11,346         Veteran's Affairs Office       109,117       112,117       109,378       2,739         Total Health and Welfare       3,186,359       3,260,292       3,232,085       28,207         Other:         Appropriations:       General Government:         Regional Planning       42,774       55,340       55,340       -         Soil Conservation       20,000       20,000       20,000       -					
Medical Examiners       276,879       280,354       311,466       (31,112)         Jackson County Abstinence Program       155,817       113,317       111,722       1,595         Senior Citizens Program       1,186,346       1,239,524       1,220,420       19,104         Home Delivery Meals - Seniors       950,491       1,010,391       996,715       13,676         Congregate Meals - Seniors       328,442       334,482       331,212       3,270         Grandparents Initiative       137,627       128,467       120,878       7,589         Veteran's Burial Claims       41,640       41,640       30,294       11,346         Veteran's Affairs Office       109,117       112,117       109,378       2,739         Total Health and Welfare       3,186,359       3,260,292       3,232,085       28,207         Other:         Appropriations:       General Government:         Regional Planning       42,774       55,340       55,340       -         Soil Conservation       20,000       20,000       20,000       -	Total I ublic Salety	12,033,137	12,911,190	12,743,940	105,258
Jackson County Abstinence Program       155,817       113,317       111,722       1,595         Senior Citizens Program       1,186,346       1,239,524       1,220,420       19,104         Home Delivery Meals - Seniors       950,491       1,010,391       996,715       13,676         Congregate Meals - Seniors       328,442       334,482       331,212       3,270         Grandparents Initiative       137,627       128,467       120,878       7,589         Veteran's Burial Claims       41,640       41,640       30,294       11,346         Veteran's Affairs Office       109,117       112,117       109,378       2,739         Total Health and Welfare       3,186,359       3,260,292       3,232,085       28,207         Other:         Appropriations:       General Government:         Regional Planning       42,774       55,340       55,340       -         Soil Conservation       20,000       20,000       20,000       -	Health and Welfare:				
Senior Citizens Program       1,186,346       1,239,524       1,220,420       19,104         Home Delivery Meals - Seniors       950,491       1,010,391       996,715       13,676         Congregate Meals - Seniors       328,442       334,482       331,212       3,270         Grandparents Initiative       137,627       128,467       120,878       7,589         Veteran's Burial Claims       41,640       41,640       30,294       11,346         Veteran's Affairs Office       109,117       112,117       109,378       2,739         Total Health and Welfare       3,186,359       3,260,292       3,232,085       28,207         Other:         Appropriations:         General Government:         Regional Planning       42,774       55,340       55,340       -         Soil Conservation       20,000       20,000       20,000       -	Medical Examiners	276,879	280,354	311,466	(31,112)
Home Delivery Meals - Seniors       950,491       1,010,391       996,715       13,676         Congregate Meals - Seniors       328,442       334,482       331,212       3,270         Grandparents Initiative       137,627       128,467       120,878       7,589         Veteran's Burial Claims       41,640       41,640       30,294       11,346         Veteran's Affairs Office       109,117       112,117       109,378       2,739         Total Health and Welfare       3,186,359       3,260,292       3,232,085       28,207         Other:         Appropriations:       General Government:         Regional Planning       42,774       55,340       55,340       -         Soil Conservation       20,000       20,000       20,000       -	Jackson County Abstinence Program	155,817	113,317	111,722	1,595
Congregate Meals - Seniors         328,442         334,482         331,212         3,270           Grandparents Initiative         137,627         128,467         120,878         7,589           Veteran's Burial Claims         41,640         41,640         30,294         11,346           Veteran's Affairs Office         109,117         112,117         109,378         2,739           Total Health and Welfare         3,186,359         3,260,292         3,232,085         28,207           Other:           Appropriations:         General Government:           Regional Planning         42,774         55,340         55,340         -           Soil Conservation         20,000         20,000         20,000         -	Senior Citizens Program	1,186,346	1,239,524	1,220,420	19,104
Grandparents Initiative         137,627         128,467         120,878         7,589           Veteran's Burial Claims         41,640         41,640         30,294         11,346           Veteran's Affairs Office         109,117         112,117         109,378         2,739           Total Health and Welfare         3,186,359         3,260,292         3,232,085         28,207           Other:           Appropriations:         General Government:           Regional Planning         42,774         55,340         55,340         -           Soil Conservation         20,000         20,000         20,000         -	Home Delivery Meals - Seniors	950,491	1,010,391	996,715	13,676
Veteran's Burial Claims         41,640         41,640         30,294         11,346           Veteran's Affairs Office         109,117         112,117         109,378         2,739           Total Health and Welfare         3,186,359         3,260,292         3,232,085         28,207           Other:           Appropriations:         General Government:           Regional Planning         42,774         55,340         55,340         -           Soil Conservation         20,000         20,000         20,000         -	Congregate Meals - Seniors	328,442	334,482	331,212	3,270
Veteran's Affairs Office         109,117         112,117         109,378         2,739           Total Health and Welfare         3,186,359         3,260,292         3,232,085         28,207           Other:           Appropriations:         General Government:           Regional Planning         42,774         55,340         55,340         -           Soil Conservation         20,000         20,000         20,000         -	Grandparents Initiative	137,627	128,467	120,878	7,589
Total Health and Welfare         3,186,359         3,260,292         3,232,085         28,207           Other:         Appropriations:           General Government:         Regional Planning         42,774         55,340         55,340         -           Soil Conservation         20,000         20,000         20,000         -	Veteran's Burial Claims	41,640	41,640	30,294	11,346
Other: Appropriations: General Government: Regional Planning 42,774 55,340 55,340 - Soil Conservation 20,000 20,000 -	Veteran's Affairs Office	109,117	112,117	109,378	2,739
Appropriations:         General Government:         Regional Planning       42,774       55,340       55,340       -         Soil Conservation       20,000       20,000       20,000       -	Total Health and Welfare	3,186,359	3,260,292	3,232,085	28,207
Appropriations:         General Government:         Regional Planning       42,774       55,340       55,340       -         Soil Conservation       20,000       20,000       20,000       -	Other:				
General Government:       42,774       55,340       55,340       -         Soil Conservation       20,000       20,000       20,000       -					
Regional Planning       42,774       55,340       55,340       -         Soil Conservation       20,000       20,000       20,000       -	11 1				
Soil Conservation 20,000 20,000 -		42.774	55.340	55.340	_
		· · · · · · · · · · · · · · · · · · ·	*	*	_

## SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE AMENDED BUDGET AND ACTUAL (Continued) FOR THE YEAR ENDED DECEMBER 31, 2007

		iginal udget		amended Budget	Actual		Variance - Positive (Negative)	
EXPENDITURES (Concluded)							·	
Other: (Concluded)								
Public Safety:								
Emergency Measures	\$	149,645	\$	152,245	\$	146,579	\$	5,666
Jackson Traffic Safety Program		157,500		160,750		160,749		1
Guardian		35,000		35,000		35,000		_
<b>Total Public Safety Appropriations</b>		342,145		347,995		342,328		5,667
Public Works -								
Transportation System		107,100		107,100		107,100		
Health & Welfare:								
Retired Senior Citizen Volunteer								
Program		15,000		15,000		15,000		-
Region II Aging Commission		26,814		26,814		26,814		-
Substance Abuse - Liquor Tax		337,423		327,626		327,626		-
Jackson Alliance for Business								
Development		80,000		80,000		80,000		-
Transfer to Other Governmental Units -								
LifeWays		70,779		70,779		70,779		-
Total Health and Welfare		530,016		520,219		520,219		
Total Appropriations	1,	042,035		1,050,654		1,044,987		5,667
Other:								
Retirees Benefit	2,	298,290	2	2,298,290		2,244,386		53,904
Accrued Sick and Vacation Payoff		50,000		150,000		111,815		38,185
Professional Services		131,500		159,300		222,293		(62,993)
Insurance and Bonds		765,000		785,000		773,619		11,381
Retiree Health		912,210		912,210		912,210		-
Miscellaneous		273,618		378,618		365,020		13,598
Subtotal - Other	4,	430,618	4	4,683,418		4,629,343		54,075
Total Other	5,	472,653		5,734,072		5,674,330		59,742
Total Expenditures	37,	998,807	38	8,853,264	3	8,116,090		737,174
Revenue Over (Under) Expenditures	1,	369,127		1,203,340		1,939,983		736,643

### SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE AMENDED BUDGET AND ACTUAL (Concluded)

Variance -

OTHER FINANCING SOURCES (USES)           Transfers In:         Second Property/Admin. Fund         \$ 16,165         \$ 50,000         \$ 50,000         \$ -           Oher:         INET         \$ 4,008         \$ 54,008         \$ 54,008         \$ -           Jail Millage         1,231,595		Original Amended Budget Budget		Actual	Variance - Positive (Negative)		
Personal Property/Admin. Fund	OTHER FINANCING SOURCES (USES)	Budget	Duaget	Actual	(Tregative)		
Personal Property/Admin. Fund Other:         16,165         \$ 50,000         \$ 50,000         \$ - Other Other:           JNET         54,008         54,008         54,008         54,008         - Other St,008         - Other St,008							
Other:         JNET         54,008         54,008         54,008         -           Jail Millage         1,231,595         1,231,595         1,231,595         -           Delinquent Tax Revolving         379,736         379,736         379,736         -           Revenue sharing reserve         3,148,923         3,148,923         3,148,923         -           Department on aging         918,708         918,708         918,708         -           Worker's Compensation         73,902         73,902         73,902         -           Sheriff Equipment         252,786         252,786         252,786         -           Health Insurance         139,675         139,675         139,675         -           911         250,000         250,000         250,000         -           Wireless         100,000         100,000         100,000         -           Total Transfers In         6,565,498         6,599,333         6,599,333         -           Transfers Out:         Justice Center         140,287         140,287         140,287         -           Child Care Welfare         510,000         510,000         510,000         -         -           Health and Welfare: <td< td=""><td>General Government:</td><td></td><td></td><td></td><td></td></td<>	General Government:						
Other:         JNET         54,008         54,008         54,008         -           Jail Millage         1,231,595         1,231,595         1,231,595         -           Delinquent Tax Revolving         379,736         379,736         379,736         -           Revenue sharing reserve         3,148,923         3,148,923         3,148,923         -           Department on aging         918,708         918,708         918,708         -           Worker's Compensation         73,902         73,902         73,902         -           Sheriff Equipment         252,786         252,786         252,786         -           Health Insurance         139,675         139,675         139,675         -           911         250,000         250,000         250,000         -           Wireless         100,000         100,000         100,000         100,000         -           Transfers Out:         100,000         100,000         100,000         -         -           Justice Center         151,620         158,470         158,428         42           Health and Welfare:         140,287         140,287         140,287         -           Health Department         747,155	Personal Property/Admin. Fund	\$ 16,165	\$ 50,000	\$ 50,000	\$ -		
Jail Millage         1,231,595         1,231,595         1,231,595         -           Delinquent Tax Revolving         379,736         379,736         379,736         -           Revenue sharing reserve         3,148,923         3,148,923         3,148,923         -           Department on aging         918,708         6252,786         252,786         252,786         -525,786         -525,786         -525,786         -525,786         -519,000         250,000         250,000         250,000         -500,000         -500,000         -500,000         -500,000         -500,000         -500,000         -500,000         -500,000         -500,000         -500,000         -500,000         -500,000         -500,000         -500,000         -5	- ·						
Delinquent Tax Revolving         379,736         379,736         379,736         -           Revenue sharing reserve         3,148,923         3,148,923         3,148,923         -           Department on aging         918,708         918,708         918,708         -           Worker's Compensation         73,902         73,902         73,902         -           Sheriff Equipment         252,786         252,786         252,786         -           Health Insurance         139,675         139,675         139,675         -           911         250,000         250,000         250,000         -           Wireless         100,000         100,000         100,000         -           Total Transfers In         6,565,498         6,599,333         6,599,333         -           Transfers Out:           Judicial:         1         140,287         140,287         140,287         140,287         1           Friend of the Court         140,287         140,287         140,287         1         42,284         42           Health and Welfare:         151,620         158,470         158,428         42           Health Department         747,155         747,155         747,155 </td <td>JNET</td> <td>54,008</td> <td>54,008</td> <td>54,008</td> <td>-</td>	JNET	54,008	54,008	54,008	-		
Delinquent Tax Revolving         379,736         379,736         379,736         -           Revenue sharing reserve         3,148,923         3,148,923         3,148,923         -           Department on aging         918,708         918,708         918,708         -           Worker's Compensation         73,902         73,902         73,902         -           Sheriff Equipment         252,786         252,786         252,786         -           Health Insurance         139,675         139,675         139,675         -           911         250,000         250,000         250,000         -           Wireless         100,000         100,000         100,000         -           Total Transfers In         6,565,498         6,599,333         6,599,333         -           Transfers Out:           Judicial:         1         140,287         140,287         140,287         140,287         1           Friend of the Court         140,287         140,287         140,287         1         42,284         42           Health and Welfare:         151,620         158,470         158,428         42           Health Department         747,155         747,155         747,155 </td <td>Jail Millage</td> <td>1,231,595</td> <td>1,231,595</td> <td>1,231,595</td> <td>_</td>	Jail Millage	1,231,595	1,231,595	1,231,595	_		
Department on aging         918,708         918,708         918,708         -           Worker's Compensation         73,902         73,902         73,902         -           Sheriff Equipment         252,786         252,786         252,786         -           Health Insurance         139,675         139,675         139,675         -           911         250,000         250,000         250,000         -           Wireless         100,000         100,000         100,000         -           Total Transfers In         6,565,498         6,599,333         6,599,333         -           Transfers Out           Justice Center         140,287         140,287         140,287         -           Child Care Welfare         510,000         510,000         510,000         -           Justice Center         151,620         158,470         158,428         42           Health Department         747,155         747,155         747,155         -           Youth Home         3,273,161         3,392,976         3,392,976         -           Social Services         29,000         29,000         29,000         29,000         29,000         -           P	Delinquent Tax Revolving	379,736		379,736	_		
Worker's Compensation         73,902         73,902         73,902         -           Sheriff Equipment         252,786         252,786         252,786         -           Health Insurance         139,675         139,675         139,675         -           911         250,000         250,000         250,000         -           Wireless         100,000         100,000         100,000         -           Total Transfers In         6,565,498         6,599,333         6,599,333         -           Transfers Out           Judicial:           Friend of the Court         140,287         140,287         140,287         -           Child Care Welfare         510,000         510,000         510,000         -           Justice Center         151,620         158,470         158,428         42           Health Department         747,155         747,155         747,155         -           Youth Home         3,273,161         3,392,976         3,392,976         -           Social Services         29,000         29,000         29,000         -           Parks         646,446         664,546         664,546         -           Other:	Revenue sharing reserve	3,148,923	3,148,923	3,148,923	-		
Sheriff Equipment         252,786         252,786         252,786         -           Health Insurance         139,675         139,675         139,675         -           911         250,000         250,000         250,000         -           Wireless         100,000         100,000         100,000         -           Total Transfers In         6,565,498         6,599,333         6,599,333         -           Transfers Out:           Judicial:           Friend of the Court         140,287         140,287         140,287         -           Child Care Welfare         510,000         510,000         510,000         -           Justice Center         151,620         158,470         158,428         42           Health and Welfare:	Department on aging	918,708	918,708	918,708	-		
Health Insurance         139,675         139,675         139,675         -           911         250,000         250,000         250,000         -           Wireless         100,000         100,000         100,000         -           Total Transfers In         6,565,498         6,599,333         6,599,333         -           Transfers Out:           Judicial:           Friend of the Court         140,287         140,287         140,287         -           Child Care Welfare         510,000         510,000         -         -           Justice Center         151,620         158,470         158,428         42           Health and Welfare:         140,287         747,155         747,155         747,155         -           Youth Home         3,273,161         3,392,976         3,392,976         -           Social Services         29,000         29,000         29,000         -           Parks         646,446         664,546         664,546         -           Other:         3,300         3,300         -         -           Airport         80,501         122,521         122,521         -           Jackson Traffic Safety	Worker's Compensation	73,902	73,902	73,902	-		
911         250,000         250,000         250,000         -           Wireless         100,000         100,000         100,000         -           Total Transfers In         6,565,498         6,599,333         6,599,333         -           Transfers Out:           Judicial:           Friend of the Court         140,287         140,287         140,287         -           Child Care Welfare         510,000         510,000         510,000         -           Justice Center         151,620         158,470         158,428         42           Health and Welfare:         4         140,287         747,155         747,155         747,155         -           Youth Home         3,273,161         3,392,976         3,392,976         -         -           Social Services         29,000         29,000         29,000         -           Parks         646,446         664,546         664,546         -           Other:         -         3,300         3,300         -           Jackson Traffic Safety Program         8,855         8,855         8,855         -           Golf         -         3,300         3,300         -	Sheriff Equipment	252,786	252,786	252,786	-		
Wireless         100,000         100,000         1 00,000         -           Total Transfers In         6,565,498         6,599,333         6,599,333         -           Transfers Out:           Judicial:           Friend of the Court         140,287         140,287         140,287         -           Child Care Welfare         510,000         510,000         510,000         -           Justice Center         151,620         158,470         158,428         42           Health and Welfare:         442		139,675	139,675	139,675	-		
Total Transfers In         6,565,498         6,599,333         6,599,333         -           Transfers Out:         Judicial:           Friend of the Court         140,287         140,287         140,287         -           Child Care Welfare         510,000         510,000         510,000         -           Justice Center         151,620         158,470         158,428         42           Health and Welfare:         Health Department         747,155         747,155         747,155         -           Youth Home         3,273,161         3,392,976         3,392,976         -           Social Services         29,000         29,000         29,000         -           Parks         646,446         664,546         664,546         -           Other:         Airport         80,501         122,521         122,521         -           Jackson Traffic Safety Program         8,855         8,855         8,855         -           Golf         -         3,300         3,300         -           Budget stabilization         500,000         500,000         500,000         500,000         -           Soil erosion         -         32,754         32,754 </td <td>911</td> <td>250,000</td> <td>250,000</td> <td>250,000</td> <td>-</td>	911	250,000	250,000	250,000	-		
Transfers Out:           Judicial:           Friend of the Court         140,287         140,287         140,287         -           Child Care Welfare         510,000         510,000         510,000         -           Justice Center         151,620         158,470         158,428         42           Health and Welfare:         44,71,155         747,155         747,155         747,155         747,155         -           Youth Home         3,273,161         3,392,976         3,392,976         -	Wireless	100,000	100,000	100,000	-		
Judicial:         Friend of the Court         140,287         140,287         140,287	Total Transfers In	6,565,498	6,599,333	6,599,333	-		
Friend of the Court         140,287         140,287         140,287         - Child Care Welfare         - Child Care Welfare         510,000         510,000         510,000         - S10,000         - S10	Transfers Out:						
Child Care Welfare         510,000         510,000         510,000         -           Justice Center         151,620         158,470         158,428         42           Health and Welfare:         Health Department         747,155         747,155         747,155         747,155         -           Youth Home         3,273,161         3,392,976         3,392,976         -         -           Social Services         29,000         29,000         29,000         -         -           Parks         646,446         664,546         664,546         -         -           Other:         Airport         80,501         122,521         122,521         -           Jackson Traffic Safety Program         8,855         8,855         8,855         -           Golf         -         3,300         3,300         -           Budget stabilization         500,000         500,000         500,000         -           Soil erosion         -         32,754         32,754         -           Total Transfers Out         6,087,025         6,309,864         6,309,822         42           Net change in fund balances         1,847,600         1,492,809         2,229,494         7	Judicial:						
Justice Center         151,620         158,470         158,428         42           Health and Welfare:         Health Department         747,155         747,155         747,155         -           Youth Home         3,273,161         3,392,976         3,392,976         -           Social Services         29,000         29,000         29,000         -           Parks         646,446         664,546         664,546         -           Other:         -	Friend of the Court	140,287	140,287	140,287	-		
Health and Welfare:         Health Department       747,155       747,155       747,155       -         Youth Home       3,273,161       3,392,976       3,392,976       -         Social Services       29,000       29,000       29,000       -         Parks       646,446       664,546       664,546       -         Other:	Child Care Welfare	510,000	510,000	510,000	-		
Health Department       747,155       747,155       747,155       -         Youth Home       3,273,161       3,392,976       3,392,976       -         Social Services       29,000       29,000       29,000       -         Parks       646,446       664,546       664,546       -         Other:       -       <	Justice Center	151,620	158,470	158,428	42		
Youth Home         3,273,161         3,392,976         3,392,976         -           Social Services         29,000         29,000         29,000         -           Parks         646,446         664,546         664,546         -           Other:         -	Health and Welfare:						
Social Services         29,000         29,000         29,000         -           Parks         646,446         664,546         664,546         -           Other:         -	Health Department	747,155	747,155	747,155	-		
Parks         646,446         664,546         664,546         -           Other:         Airport         80,501         122,521         122,521         -           Jackson Traffic Safety Program         8,855         8,855         8,855         -         -           Golf         -         3,300         3,300         -         -           Budget stabilization         500,000         500,000         500,000         -         -           Soil erosion         -         32,754         32,754         -         -           Total Transfers Out         6,087,025         6,309,864         6,309,822         42           Total Other Financing Sources (Uses)         478,473         289,469         289,511         42           Net change in fund balances         1,847,600         1,492,809         2,229,494         736,685           FUND BALANCE, Beginning of year         6,986,433         6,986,433         6,986,433         6,986,433         -	Youth Home	3,273,161	3,392,976	3,392,976	-		
Other:       Airport       80,501       122,521       122,521       -         Jackson Traffic Safety Program       8,855       8,855       8,855       -         Golf       -       3,300       3,300       -         Budget stabilization       500,000       500,000       500,000       -         Soil erosion       -       32,754       32,754       -         Total Transfers Out       6,087,025       6,309,864       6,309,822       42         Total Other Financing Sources (Uses)       478,473       289,469       289,511       42         Net change in fund balances       1,847,600       1,492,809       2,229,494       736,685         FUND BALANCE, Beginning of year       6,986,433       6,986,433       6,986,433       -	Social Services	29,000	29,000	29,000	-		
Airport       80,501       122,521       122,521       -         Jackson Traffic Safety Program       8,855       8,855       8,855       -         Golf       -       3,300       3,300       -         Budget stabilization       500,000       500,000       500,000       -         Soil erosion       -       32,754       32,754       -         Total Transfers Out       6,087,025       6,309,864       6,309,822       42         Total Other Financing Sources (Uses)       478,473       289,469       289,511       42         Net change in fund balances       1,847,600       1,492,809       2,229,494       736,685         FUND BALANCE, Beginning of year       6,986,433       6,986,433       6,986,433       -	Parks	646,446	664,546	664,546	-		
Jackson Traffic Safety Program         8,855         8,855         8,855         -           Golf         -         3,300         3,300         -           Budget stabilization         500,000         500,000         500,000         -           Soil erosion         -         32,754         32,754         -           Total Transfers Out         6,087,025         6,309,864         6,309,822         42           Total Other Financing Sources (Uses)         478,473         289,469         289,511         42           Net change in fund balances         1,847,600         1,492,809         2,229,494         736,685           FUND BALANCE, Beginning of year         6,986,433         6,986,433         6,986,433         -	Other:						
Golf         -         3,300         3,300         -           Budget stabilization         500,000         500,000         500,000         -           Soil erosion         -         32,754         32,754         -           Total Transfers Out         6,087,025         6,309,864         6,309,822         42           Total Other Financing Sources (Uses)         478,473         289,469         289,511         42           Net change in fund balances         1,847,600         1,492,809         2,229,494         736,685           FUND BALANCE, Beginning of year         6,986,433         6,986,433         6,986,433         -	Airport	80,501	122,521	122,521	-		
Budget stabilization         500,000         500,000         500,000         -           Soil erosion         -         32,754         32,754         -           Total Transfers Out         6,087,025         6,309,864         6,309,822         42           Total Other Financing Sources (Uses)         478,473         289,469         289,511         42           Net change in fund balances         1,847,600         1,492,809         2,229,494         736,685           FUND BALANCE, Beginning of year         6,986,433         6,986,433         6,986,433         -	Jackson Traffic Safety Program	8,855	8,855	8,855	-		
Soil erosion         -         32,754         32,754         -           Total Transfers Out         6,087,025         6,309,864         6,309,822         42           Total Other Financing Sources (Uses)         478,473         289,469         289,511         42           Net change in fund balances         1,847,600         1,492,809         2,229,494         736,685           FUND BALANCE, Beginning of year         6,986,433         6,986,433         6,986,433         -	Golf	-	3,300	3,300	-		
Total Transfers Out         6,087,025         6,309,864         6,309,822         42           Total Other Financing Sources (Uses)         478,473         289,469         289,511         42           Net change in fund balances         1,847,600         1,492,809         2,229,494         736,685           FUND BALANCE, Beginning of year         6,986,433         6,986,433         6,986,433         -	Budget stabilization	500,000	500,000	500,000	-		
Total Other Financing Sources (Uses)         478,473         289,469         289,511         42           Net change in fund balances         1,847,600         1,492,809         2,229,494         736,685           FUND BALANCE, Beginning of year         6,986,433         6,986,433         6,986,433         -	Soil erosion	=	32,754	32,754	-		
Net change in fund balances       1,847,600       1,492,809       2,229,494       736,685         FUND BALANCE, Beginning of year       6,986,433       6,986,433       6,986,433       -	Total Transfers Out	6,087,025	6,309,864	6,309,822	42		
FUND BALANCE, Beginning of year 6,986,433 6,986,433 -	Total Other Financing Sources (Uses)	478,473	289,469	289,511	42		
	Net change in fund balances	1,847,600	1,492,809	2,229,494	736,685		
FUND BALANCE, End of year \$ 8,834,033 \$ 8,479,242 \$ 9,215,927 \$ 736,685	FUND BALANCE, Beginning of year	6,986,433	6,986,433	6,986,433			
	FUND BALANCE, End of year	\$ 8,834,033	\$ 8,479,242	\$ 9,215,927	\$ 736,685		

# COUNTY OF JACKSON, MICHIGAN HEALTH DEPARTMENT FUND DETAIL SCHEDULE OF EXPENDITURES BUDGET AND ACTUAL FOR THE YEAR ENDED SEPTEMBER 30, 2007

				Variance -
	Original	Amended		Favorable
	Budget	Budget	Actual	(Unfavorable)
Health and Welfare:				
Administration	\$ 482,045	\$ 464,162	\$ 415,204	\$ 48,958
Health Education	236,561	236,561	210,003	26,558
Emergency Preparedness	204,894	204,894	187,310	17,584
Environmental	863,827	863,827	788,709	75,118
Nursing	207,036	207,036	200,017	7,019
MSS/ISS	451,545	451,545	376,529	75,016
Immunizations	316,112	316,112	288,823	27,289
Early On	163,622	167,807	167,686	121
Sexually Transmitted Diseases	113,780	127,780	127,134	646
Infant Mortality and Prevention	132,276	88,872	86,904	1,968
CSHCS Outreach and Advocacy	73,985	77,858	77,074	784
Hearing and Vision	81,648	81,648	69,654	11,994
Family Planning	21,210	21,210	16,701	4,509
Women, Infants and Children	534,132	576,014	575,625	389
		17,385	14,417	
AIDS Counseling and Testing	17,385	,	· · · · · · · · · · · · · · · · · · ·	2,968
Tobacco Reduction Coalition	15,113	15,113	13,759	1,354
Immunization Action Plan	79,422	80,422	79,430	992
Car Seat Rental Program	64,257	64,257	59,832	4,425
Abstinence Program	=	48,616	7,852	40,764
Total Health and Welfare expenditures	\$4,058,850	\$4,111,119	\$3,762,663	\$ 348,456

## COUNTY OF JACKSON, JACKSON COMPONENT UNIT - LAND BANK AUTHORITY STATEMENT OF NET ASSETS SEPTEMBER 30, 2007

	Land Bank Authority
ASSETS	
Current assets:	
Pooled cash and cash equivalents	\$ 115,742
Accounts receivable	73,019
Total current assets	188,761
Capital assets, net of depreciation	82,719
Total assets	271,480
LIABILITIES	
Accounts payable	250,194
NET ASSETS	
Invested in capital assets	82,719
Unrestricted (deficit)	(61,433)
Total net assets	\$ 21,286

# COUNTY OF JACKSON, MICHIGAN COMPONENT UNIT - LAND BANK AUTHORITY STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS FOR THE YEAR ENDED SEPTEMBER 30, 2007

	Land Bar Authorit	
OPERATING REVENUE		
Sales	\$	30,000
OPERATING EXPENSES		
Cost of land sold		4,266
Capital outlay		3,724
Miscellaneous		724
Total operating expenses		8,714
Change in net assets		21,286
NET ASSETS Beginning of year		
NET ASSETS		
End of year	\$	21,286

## COMPONENT UNIT - DRAIN COMMISSION COMBINING STATEMENT OF NET ASSETS AND GOVERNMENTAL FUNDS BALANCE SHEET DECEMBER 31, 2007

								Debt
<u>ASSETS</u>	Village of Grass Lake		Village of Springport		Spring Arbor Water Project		Village of Brooklyn	
CURRENT ASSETS								
Pooled cash and cash equivalents	\$	-	\$	-	\$	-	\$	-
Cash and cash equivalents		-		274		113		150
Special assessments receivable		-		-		-		-
Accrued interest receivable								
Due from other governmental units		-		-		-		-
Due from other funds		-		-		-		-
Capital assets, net of depreciation								
TOTAL ASSETS	\$		\$	274	\$	113	\$	150
LIABILITIES AND FUND BALANCES								
LIABILITIES								
Accounts payable	\$	-	\$	-	\$	113	\$	150
Due to other funds		-		-		-		-
Advance from primary government		-		-		-		-
Deferred revenue		-		-		-		-
Long-term debt								
Due in one year		-		-		-		-
Due in more than one year								
TOTAL LIABILITIES						113		150
FUND BALANCES								
Reserved for debt service		_		274		_		_
Reserved for construction	-			-				-
TOTAL FUND BALANCES		_		274		-		-
			-		-			
TOTAL LIABILITIES AND FUND BALANCES	\$	-	\$	274	\$	113	\$	150

### **Governmental Activities**

Servi	ice Funds							 (	Capital Project Funds					
	Clark Lake Orain	Ι	Wolf Lake Section		poleon llage ction	Col	ake umbia ction	 ng Arbor Water Project		illage of ooklyn	]	Wolf Lake ection		
\$	12,820	\$	338	\$	400	\$	113	\$ 3,227	\$	187 - -	\$	5,668		
	- - -		- - -		- - -		- - -	 - - -		- - -				
\$	12,820	\$	338	\$	400	\$	113	\$ 3,227	\$	187	\$	5,668		
\$	400	\$	263	\$	138	\$	113	\$ -	\$	-	\$			
	- - -		- -		- - -		-	- -		- - -				
	<u>-</u>		-		<u>-</u>		-	<u>-</u>		<u>-</u>				
	400		263		138		113	 -						
	12,420		75 -		262		- -	 3,227		187		5,668		
	12,420		75		262		<u>-</u>	 3,227		187		5,66		
\$	12,820	\$	338	\$	400	\$	113	\$ 3,227	\$	187	\$	5,66		

## COMPONENT UNIT - DRAIN COMMISSION COMBINING STATEMENT OF NET ASSETS AND GOVERNMENTAL FUNDS BALANCE SHEET (Concluded) DECEMBER 31, 2007

			Governmental Activiti						
			Capit	al Project Funds					
<u>ASSETS</u>	Napoleon Lake Village Columbia Section Section		Drain Districts	Drain Revolving					
CURRENT ASSETS									
Pooled cash and cash equivalents	\$ -	\$ 378,154	\$ 1,173,577	\$ 26,416					
Cash and cash equivalents Special assessments receivable Accrued interest receivable	-	-	93,821	-					
Due from other governmental units	_	-	-	-					
Due from other funds	-	-	-	173,584					
Capital assets, net of depreciation									
TOTAL ASSETS	\$ -	\$ 378,154	\$ 1,267,398	\$ 200,000					
LIABILITIES AND FUND BALANCES									
LIABILITIES									
Accounts payable	\$ -	\$ 49,927	\$ 12,466	\$ -					
Due to other funds	-	-	173,981	-					
Advance from primary government	-	-	-	200,000					
Deferred revenue	-	-	93,821	-					
Long-term debt									
Due in one year	-	-	-	-					
Due in more than one year									
TOTAL LIABILITIES		49,927	280,268	200,000					
FUND BALANCES									
Reserved for debt service	_	_	_	_					
Reserved for construction		328,227	987,130						
TOTAL FUND BALANCES		328,227	987,130						
TOTAL LIABILITIES AND									
FUND BALANCES	\$ -	\$ 378,154	\$ 1,267,398	\$ 200,000					

Invested in capital assets, net of related debt Restricted for construction

Lake Level Districts		Lake Level Revolving		Go	Total Governmental Funds		Adjustments		Statement Activities
\$	81,567 - -	\$	8,647 - -	\$	1,677,443 14,208 93,821	\$	- - -	\$	1,677,443 14,208 93,821
	- - -		1,353		174,937		19,150,591 (174,937) 4,488,067		19,150,591 - 4,488,067
\$	81,567	\$	10,000	\$	1,960,409	\$	23,463,721		25,424,130
\$	- 956 - -	\$	- - 10,000 -	\$	63,570 174,937 210,000 93,821	\$	(174,937) - (93,821)		63,570 - 210,000
	-				- -		1,664,622 17,499,000		1,664,622 17,499,000
	956		10,000		542,328		18,894,864		19,437,192
	80,611		- -		13,031 1,405,050				
	80,611		<u> </u>		1,418,081				
\$	81,567	\$	10,000	\$	1,960,409				
						\$	4,488,067 1,498,871		4,488,067 1,498,871
						\$	5,986,938	\$	5,986,938

## COUNTY OF JACKSON, MICHIGAN COMPONENT UNIT - DRAIN COMMISSION

### Reconciliation of Governmental Fund Balance Sheet to Statement of Net Assets DECEMBER 31, 2007

Fund balances - Governmental Funds	\$ 1,418,081
Amounts reported for <i>governmental activities</i> in the statement of net assets are different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	4,488,067
Deferred revenue is not a current financial resource and therefore is not reported as revenue in the governmental funds	93,821
Bonds payable of various municipalities are to be repaid by the municipality, and the amount due is not reported as receivable in the funds	19,150,591
Long - term liabilities are not due and payable in the current period and are not reported in the funds:	
Bonds and notes payable	 (19,163,622)
Net assets of governmental activities	\$ 5,986,938

# COUNTY OF JACKSON, MICHIGAN COMPONENT UNIT - DRAIN COMMISSION STATEMENT OF ACTIVITIES AND GOVERNMENTAL FUND REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED DECEMBER 31, 2007

					Debt
	Village of Grass Lake	Village of ringport	_ ,	ing Arbor Water Project	Village of rooklyn
REVENUE					
Intergovernmental revenue Interest and rentals	\$ 164,100	\$ 30,350	\$	44,425	\$ 130,200
Total revenue	 164,100	 30,350		44,425	 130,200
EXPENDITURES/EXPENSES					
Public works	-	-		-	-
Depreciation expense	-	-		-	-
Debt Service:					
Principal	140,000	25,000		25,000	75,000
Interest	 24,100	5,350		19,425	55,200
Total expenditures/expenses	 164,100	 30,350		44,425	 130,200
Net change in fund balances	-	-		-	-
Change in net assets					
Fund balances/net assets					
Beginning of year	 	 274			 -
End of year	\$ -	\$ 274	\$		\$ _

### **Governmental Activities**

Service Funds				Capital Project Funds						
Clark Lake Drain	Wolf Lake Section	Napoleon Village Section	Lake Columbia Section	Spring Arbor Water Project	Village of Brooklyn	Wolf Lake Section				
\$ 1,443,869 1,345	\$ 376,433	\$ 92,738	\$911,274 <u>-</u>	\$ - 146	\$ - 4,492	\$ 10,668				
1,445,214	376,433	92,738	911,274	146	4,492	10,668				
1,100	- -	- -	- -	- -	102,858	5,320				
1,355,000 117,900	250,000 126,358	50,000 42,701	500,000 422,439	- -	- -	-				
1,474,000	376,358	92,701	922,439		102,858	5,320				
(28,786)	75	37	(11,165)	146	(98,366)	5,348				
41,206		225	11,165	3,081	98,553	320				
\$ 12,420	\$ 75	\$ 262	\$ -	\$ 3,227	<b>\$</b> 187	\$ 5,668				

# COUNTY OF JACKSON, MICHIGAN COMPONENT UNIT - DRAIN COMMISSION STATEMENT OF ACTIVITIES AND GOVERNMENTAL FUND REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES (Concluded) FOR THE YEAR ENDED DECEMBER 31, 2007

						Governn	nental Ac	tivities
						Capital	Project I	unds
	Vi	ooleon llage ction	Colu	ake ımbia etion	I	Drain Districts	Dra Revo	
REVENUE								
Intergovernmental revenue	\$	-	\$	-	\$	276,974	\$	-
Interest and rentals				29,357		56,347		-
Total revenue				29,357		333,321		-
EXPENDITURES/EXPENSES								
Public works		12	7	11,727		267,227		-
Depreciation		-		-		_		-
Debt Service:								
Principal		-		-		89,622		-
Interest								-
Total expenditures/expenses		12	7	11,727		356,849		-
Net change in fund balances		(12)	(6	582,370)		(23,528)		-
Change in net assets								
Fund balances/net assets								
Beginning of year		12	1,0	10,597		1,010,658		-
End of year	\$	-	\$ 3	328,227	\$	987,130	\$	-

•	Lake Level Districts	Lake Level Revolving		Total Adjustments		tatement Activities	
\$	4,161 4,125	\$	- -	\$	3,485,192 95,812	\$ (2,385,336)	\$ 1,099,856 95,812
	8,286				3,581,004	(2,385,336)	 1,195,668
	2,291		-		1,090,535	- 181,410	1,090,535 181,410
	- -		- -		2,509,622 813,473	(2,509,622)	813,473
	2,291				4,413,630	 (2,328,212)	2,085,418
	5,995		-		(832,626)	832,626	-
						(889,750)	(889,750)
	74,616		<u>-</u>		2,250,707	4,625,981	6,876,688
\$	80,611	\$	-	\$	1,418,081	 4,568,857	5,986,938

,

## COUNTY OF JACKSON, MICHIGAN COMPONENT UNIT - DRAIN COMMISSION

## Reconciliation of the Governmental Fund Revenues, Expenditures and Changes in Fund Balance to the Statement of Activities FOR THE YEAR ENDED DECEMBER 31, 2007

Net change in fund balances - Governmental funds	\$ (832,626)
Amounts reported for <i>governmental activities</i> in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.	
Deduct - depreciation expense	(181,410)
Governmental funds report payments received by other municipalities for principal debt service as revenue, but the statement of activies does not.	
Deduct: debt assessments paid in current year	(2,385,336)
Bond proceeds provide current financial resources to governmental funds in the period issued, but issuing bonds increases long-term liabilities in the statement of net assets. Repayment of	
Add: principal payments on long-term debt	2,509,622

(889,750)

Change in net assets of governmental activities

# COUNTY OF JACKSON, JACKSON COMPONENT UNIT - BROWNFIELD REDEVELOPMENT AUTHORITY STATEMENT OF NET ASSETS AND GOVERNMENTAL FUNDS BALANCE SHEET DECEMBER 31, 2007

<u>ASSETS</u>	Brownfield Redevelopment Authority	: Adjustments	Statement of Net Assets
CURDENT ACCETS			
CURRENT ASSETS  Cash and cash equivalents  Accounts receivable	\$ 31,991 800,924	\$ - -	\$ 31,991 800,924
TOTAL ASSETS	\$ 832,915		832,915
LIABILITIES AND FUND BALANCES			
LIABILITIES Accounts payable	\$ 131,113	<del>-</del> _	131,113
FUND BALANCES Unreserved, undesignated	701,802	(701,802)	<u> </u>
TOTAL LIABILITIES AND FUND BALANCES	\$ 832,915		
NET ASSETS Unrestricted		\$ 701,802	\$ 701,802

# COUNTY OF JACKSON, MICHIGAN COMPONENT UNIT - BROWNFIELD REDEVELOPMENT AUTHORITY STATEMENT OF ACTIVITIES AND GOVERNMENTAL FUND REVENUES EXPENDITURES AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED DECEMBER 31, 2007

	Rede	ownfield evelopment uthority	Adjı	ıstments	atement of ctivities
REVENUE					
Contributions	\$	63,197	\$	-	\$ 63,197
Interest and rentals		1,340			1,340
Total revenue		64,537		<u>-</u>	 64,537
EXPENDITURES/EXPENSES Current operations:					
Public works		58,413			 58,413
Net change in fund balances		6,124		(6,124)	
Change in net assets				6,124	6,124
Fund balances/net assets					
Beginning of year		695,678			 695,678
End of year	\$	701,802	\$		\$ 701,802

# COUNTY OF JACKSON, MICHIGAN COMPONENT UNIT - BOARD OF PUBLIC WORKS STATEMENT OF NET ASSETS AND GOVERNMENTAL FUNDS BALANCE SHEET DECEMBER 31, 2007

								Debt
		Village of Springport		Village of Parma - Revolving		age of rma - DFA	Gr La Revo	ke
<u>ASSETS</u>								
ASSETS								
Pooled cash and cash equivalents	\$	-	\$	-	\$	-	\$	-
Cash and cash equivalents		71		-		125		-
Accounts receivable		-		-		-		-
Due from other governmental units								-
Total assets	\$	71	\$		\$	125	\$	
LIABILITIES AND FUND BALANCE	<u>s</u>							
LIABILITIES								
Accounts payable	\$	-	\$	-	\$	-	\$	-
Long-term debt:								
Due in one year		-		-		-		-
Due in more than one year		-						-
Total liabilities				-				-
FUND BALANCES								
Reserved for debt service		71		-		125		-
Reserved for construction								-
Total fund balances		71				125		_
TOTAL LIABILITIES AND								
FUND BALANCES	\$	71	\$		\$	125	\$	-

### **Governmental Activities**

Servi	ce Funds								(	Capital Project	t Funds	
S	Grass Lake Vineyard Section Lake Area SER 2002B Section		e Area	Round/ Southern Farewell Regional Lake Section Interceptor		egional	Village Village of of Parma - Parma Revolving LDFA			Village of - Grass Lake -		
\$	3,345	\$	113 125	\$	8,917 - -	\$	11,162	\$	- - -	\$	- \$ - -	-
\$	3,345	\$	238	\$	8,917	\$	11,162	\$	-	\$	- \$	-
\$	138	\$	238	\$	113	\$	-	\$	-	\$	- \$	-
	- -		- -		- -		- -		- -		- -	-
	138		238		113						<u>-</u>	_
	3,207		- 		8,804		11,162		-		- -	- 
	3,207		-		8,804		11,162		-			-
\$	3,345	\$	238	\$	8,917	\$	11,162	\$	-	\$	- \$	-

# COUNTY OF JACKSON, MICHIGAN COMPONENT UNIT - BOARD OF PUBLIC WORKS STATEMENT OF NET ASSETS AND GOVERNMENTAL FUNDS BALANCE SHEET DECEMBER 31, 2007

					Go	vernmental	Activi	ties
					Ca	apital Proje	ect Fun	ds
	La	Grass Lake Section		Vineyard Lake Area Section		Round/ Farewell Lake Section		uthern egional erceptor
<u>ASSETS</u>								
ASSETS								
Pooled cash and cash equivalents	\$	-	\$	107,038	\$	4,200	\$	8,385
Cash and cash equivalents		-		-		-		=
Accounts receivable		-		-		-		-
Due from other governmental units								-
Total assets	\$		\$	107,038	\$	4,200	\$	8,385
LIABILITIES AND FUND BALANCES								
LIABILITIES								
Accounts payable	\$	-	\$	592	\$	4,200	\$	-
Long-term debt:								
Due in one year		-		-		-		-
Due in more than one year				-				-
Total liabilities				592		4,200		-
FUND BALANCES								
Reserved for debt service		-		-		-		-
Reserved for construction				106,446				8,385
Total fund balances				106,446				8,385
TOTAL LIABILITIES AND								
FUND BALANCES	\$	-	\$	107,038	\$	4,200	\$	8,385

Net assets:

Restricted for construction

S	Rives anitary Sewer	US 127 ktension	Total	_A	djustments	Statement of Activities
\$	21,834	\$ 25,525	\$ 166,982 23,733 125	\$	- - - 18,454,756	\$ 166,982 23,733 125 18,454,756
\$	21,834	\$ 25,525	\$ 190,840	\$	18,454,756	\$ 18,645,596
\$	-	\$ -	5,281		1,053,000	5,281 1,053,000
	<u>-</u> _	 <u>-</u> -	 5,281		17,425,000 18,478,000	 17,425,000 18,483,281
	21,834	 25,525	23,369 162,190		(23,369) (162,190)	- -
	21,834	 25,525	 185,559		(185,559)	 
\$	21,834	\$ 25,525	\$ 190,840			

\$	162,315	\$ 162,315

## COUNTY OF JACKSON, MICHIGAN COMPONENT UNIT - BOARD OF PUBLIC WORKS

### Reconciliation of Governmental Fund Balance Sheet to Statement of Net Assets DECEMBER 31, 2007

Fund balances - Governmental Funds	\$ 185,559
Amounts reported for <i>governmental activities</i> in the statement of net assets are different because:	
Bonds payable of various municipalities are to be repaid by the municipality, and the amount due is not reported as receivable in the funds	18,454,756
Long - term liabilities are not due and payable in the current period and are not reported in the funds:  Bonds payable	(18,478,000)
Net assets of governmental activities	\$ 162,315

# COUNTY OF JACKSON, MICHIGAN COMPONENT UNIT - BOARD OF PUBLIC WORKS STATEMENT OF ACTIVITIES AND GOVERNMENTAL FUND REVENUES EXPENDITURES AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED DECEMBER 31, 2007

								Debt
	Village of Springport		Village of Parma - Revolving		Village of Parma - LDFA		Grass Lake Revolving	
REVENUE	_				_		_	
Intergovernmental	\$	-	\$	72,625	\$	113,325	\$	143,313
Interest and rentals								-
Total revenue				72,625		113,325		143,313
EXPENDITURES/EXPENSES								
Current operations:								
Public works		-		-		-		-
Debt Service:								
Principal retirement		-		50,000		50,000		95,000
Interest and fiscal charges				22,625		63,200		48,313
Total expenditures/expenses				72,625		113,200		143,313
Revenue over (under) expenditures						125		-
OTHER FINANCING SOURCES (USES)								
Bond and note proceeds		-		-		-		-
Transfers out		-		-		-		-
Transfers in								-
Total other financing sources (uses)								-
Net change in fund balances		-		-		125		-
Change in net assets								
Fund balances/net assets								
Beginning of year		71		<u>-</u>				-
End of year	\$	71	\$	-	\$	125	\$	-

#### **Governmental Activities**

Service Fund	s					Capital Project Fur	nds
Grass Lake Section SER 2002B		Vineyard Lake Area Section	Round/ Farewell Lake Section	Southern Regional Interceptor	Village of Parma - Revolving	Village of Parma - LDFA	Village of Grass Lake - Revolving
\$ 46,49	93	\$ 463,175 64	\$ 376,788	\$ 199,113	\$ -	\$ -	\$ -
46,49	93	463,239	376,788	199,113			
	-	385,655	-	-	4,205	8,476	112
25,00 21,49		250,000 213,175	250,000 126,789	199,000	-	-	-
46,49		848,830	376,789	199,000	4,205	8,476	112
		(385,591)	(1)	113	(4,205)	(8,476)	(112)
	- -	<del>-</del>	- -	- -	-	-	<del>-</del>
	<u> </u>	<u>-</u>					
	-	(385,591)	(1)	113	(4,205)	(8,476)	(112)
3,20	<u>07                                    </u>	385,591	8,805	11,049	4,205	8,476	112
\$ 3,20	07	\$ -	\$ 8,804	\$ 11,162	\$ -	\$ -	\$ -

# COUNTY OF JACKSON, MICHIGAN COMPONENT UNIT - BOARD OF PUBLIC WORKS STATEMENT OF ACTIVITIES AND GOVERNMENTAL FUND REVENUES EXPENDITURES AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED DECEMBER 31, 2007

			Government	al Activities
			Capital Pro	ject Funds
	Grass Lake Section	Vineyard Lake Area Section	Round/ Farewell Lake Section	Southern Regional Interceptor
REVENUE	ф	ф	<b>*</b>	<b>*</b>
Intergovernmental Interest and rentals	\$ - -	\$ - 7,051	\$ - 1,512	3,313
Total revenue		7,051	1,512	3,313
EXPENDITURES/EXPENSES Current operations:				
Public works Debt Service:	58,715	124,837	135,776	45,709
Principal retirement	_	_	_	_
Interest and fiscal charges				
Total expenditures/expenses	58,715	124,837	135,776	45,709
Revenue over (under) expenditures	(58,715)	(117,786)	(134,264)	(42,396)
OTHER FINANCING SOURCES (USES) Bond and note proceeds Transfers out Transfers in	- - -	- - -	- - 64,391	(64,391) 
Total other financing sources (uses)			64,391	(64,391)
Net change in fund balances	(58,715)	(117,786)	(69,873)	(106,787)
Change in net assets				
Fund balances/net assets				
Beginning of year	58,715	224,232	69,873	115,172
End of year	<u>\$ -</u>	\$ 106,446	\$ -	\$ 8,385

Rives Sanitary Sewer	US 127 Extension	Total	Adjustments	Statement of Activities
\$ -	\$ - 	\$ 1,414,832 11,940	\$ (26,521)	\$ 1,388,311 11,940
		1,426,772	(26,521)	1,400,251
286,166	8,544	1,058,195	-	1,058,195
	-	720,000 694,595	(720,000)	694,595
286,166	8,544	2,472,790	(720,000)	1,752,790
(286,166)	(8,544)	(1,046,018)	693,479	(352,539)
308,000	- - -	308,000 (64,391) 64,391	(308,000) 64,391 (64,391)	- - -
308,000		308,000	(308,000)	
21,834	(8,544)	(738,018)	738,018	-
			(352,539)	(352,539)
	34,069	923,577	(408,723)	514,854
\$ 21,834	\$ 25,525	\$ 185,559	\$ (23,244)	\$ 162,315

## COUNTY OF JACKSON, MICHIGAN COMPONENT UNIT - BOARD OF PUBLIC WORKS

Reconciliation of the Governmental Fund Revenues, Expenditures and Changes in Fund Balance to the Statement of Activities

For the Year Ended December 31, 2006

Net change in fund balances - Governmental funds	\$ (738,018)
Amounts reported for <i>governmental activities</i> in the statement of activities are different because:	
Governmental funds report payments received by other municipalities for principal debt service as revenue, but the statement of activities does not Debt assessments paid in current year	(26,521)
The issuance of bonds payable provide current financial resources. These transactions do not effect net assets and are therefore eliminated	
Issuance of bonds payable	(308,000)
Repayment of debt principal is an expenditure in the funds but not in the statement of activities:	
Bond payments	 720,000
Change in net assets of governmental activities	\$ (352,539)

## STATISTICAL SECTION

#### STATISTICAL SECTION

This part of Jackson County's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health

Contents	Page
Financial Trends (Schedules 1 thru 5)	162-167
These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.	
Revenue Capacity (Schedules 6 thru 9)	168-171
These schedules contain information to help the reader assess the govern- ment's most significant local revenue source, the property tax.	
Debt Capacity (Schedules 10 thru 12)	172-174
These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.	
<b>Demographic and Economic Information</b> (Schedules 13 thru 15)	175-177
These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.	
Operating Information (Schedules 16 thru 17)	178-179
These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.	

Source: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

#### Net Assets by Component

Last Five Years (A)

(accrual basis of accounting)

	 2003	 2004	 2005	 2006	2007
Governmental activities Invested in capital assets, net					
of related debt	\$ 15,599,655	\$ 16,852,113	\$ 15,904,438	\$ 16,131,214	\$ 16,662,254
Restricted	2,447,451	2,072,383	1,598,012	2,248,154	1,999,818
Unrestricted	17,092,802	20,951,919	26,634,239	30,618,527	29,152,734
Total governmental activities net assets	\$ 35,139,908	\$ 39,876,415	\$ 44,136,689	\$ 48,997,895	\$ 47,814,806
Business-type activities Invested in capital assets, net of related debt Restricted Unrestricted Total business-type activities net assets	\$ 6,418,081 - 17,758,169 24,176,250	\$ 7,577,629 - 16,012,507 23,590,136	\$ 8,331,629 - 16,105,046 24,436,675	\$ 8,256,892 19,923,786 28,180,678	\$ 9,254,305 22,051,366 31,305,671
Primary government Invested in capital assets, net of related debt Restricted Unrestricted	\$ 22,017,736 2,447,451 34,850,971	\$ 24,429,742 2,072,383 36,964,426	\$ 24,236,067 1,598,012 42,739,285	\$ 24,388,106 2,248,154 50,542,313	\$ 25,916,559 1,999,818 51,204,100
Total primary government net assets	\$ 59,316,158	\$ 63,466,551	\$ 68,573,364	\$ 77,178,573	\$ 79,120,477

<sup>(</sup>A) - Jackson County implementaed GASB Statement No. 34 as of and for the year ended December 31, 2003. Accordingly, data prior to 2003 is not available.

#### Changes in Net Assets Last Five Years (A)

(accrual basis of accounting)

	2003	2004	2005	2006	2007
Expenses					
Governmental activities:					
Elections	\$ 72,433	\$ 168,469	\$ 77,070	\$ 180,696	\$ 130,180
Legislative Judicial	205,944	212,660	214,972	204,724 11,097,366	240,045
General government	11,329,672	10,708,216	10,667,903		11,741,690
Public safety	8,916,228 14,784,198	10,107,059 14,785,492	11,032,854 15,373,560	10,018,348	11,665,390
Health	9,060,387	5,723,355	9,640,700	16,090,197 9,687,103	16,944,208 9,878,983
Culture and recreation	1,536,627	1,607,037	1,691,953	1,666,183	1,732,731
Community development	7,370,705	11,226,594	8,798,015	8,225,733	8,253,892
Interest on long-term debt	528,227	544,615	536,869	570,535	856,277
Total governmental activities expenses	53,804,421	55,083,497	58,033,896	57,740,885	61,443,396
Business-type activities:					
Delinquent tax collection/forfeitures	219,945	584,691	465,438	582,566	543,975
Foreclosure tax	192,716	80,434	107,519	382,099	233,853
Medical care facility	12,481,811	12,478,688	12,982,116	14,950,198	15,375,425
Fair	1,434,475	1,582,177	1,374,525	1,175,428	1,127,027
Resource recovery	7,516,817	7,422,625	8,094,120	7,682,790	8,602,557
Public works projects	13,873	98,706	394,249	59,534	70,351
Soil erosion		35,528	83,665	108,442	98,247
Total business-type activities expenses	21,859,637	22,282,849	23,501,632	24,941,057	26,051,435
Total primary government expenses	75,664,058	77,366,346	81,535,528	82,681,942	87,494,831
Program revenues					
Governmental activities:					
Charges for services:					
Elections	-	-	-	-	-
Judicial	4,337,191	3,796,746	3,603,480	3,445,601	3,553,002
General government	2,217,784	2,111,842	2,439,066	2,275,850	2,366,616
Public safety	1,060,630	1,172,088	1,226,579	1,203,630	1,225,488
Public works	-	-	-		-
Health	1,075,893	1,074,443	1,014,150	899,984	803,243
Social services	-	-	-		-
Culture and recreation	901,627	927,955	912,318	875,804	870,466
Community development		-	-	310,630	337,918
Other activities	311,457	303,256	529,892	196,834	-
Operating grants and contributions	17,929,004	17,821,584	19,999,106	19,605,978	20,002,956
Capital grants and contributions  Total governmental activities program revenues	27,833,586	27,207,914	29,724,591	28,814,311	29,159,689
Business-type activities:					
Charges for services:					
Delinquent tax collection/forfeitures	1,514,001	1,411,667	1,629,077	1,838,706	2,115,532
Foreclosure tax	361,807	75,248	201,356	160,311	229,487
Medical care facility	11,746,818	12,630,867	12,474,369	15,402,690	15,754,525
Fair	1,267,161	1,231,734	1,174,506	1,093,342	905,402
Resource recovery	9,135,568	8,668,358	9,065,673	10,416,508	10,825,070
Public works projects	46,942	103,333	194,748	250,052	154,886
Soil erosion	-	50,148	70,004	70,861	78,915
Operating grants and contributions	334,299	449,893	1,132,540	945,108	427,996
Capital grants and contributions					
Total business-type activities program revenues	24,406,596	24,621,248	25,942,273	30,177,578	30,491,813
Total primary government program revenues	52,240,182	51,829,162	55,666,864	58,991,889	59,651,502
Net (Expense)/Revenue					
Government activities	(25,970,835)	(27,875,583)	(28,309,305)	(28,926,574)	(32,283,707)
Business-type activities	2,546,959	2,338,399	2,440,641	5,236,521	4,440,378
Total primary government net expense	(23,423,876)	(25,537,184)	(25,868,664)	(23,690,053)	(27,843,329)

Continued...

### Changes in Net Assets (Concluded) Last Five Fiscal Years (A)

(accrual basis of accounting)

		2003	2004	2005		2006	2007
General Revenues		<u> </u>					
Governmental activities:							
Property taxes	\$	19,645,354	\$ 26,781,837	\$ 28,674,384	\$	30,548,572	\$ 26,632,998
State shared revenue		3,598,156	2,232,993	612,647		656,012	686,772
Unrestricted grants and contributions		-	-	-		-	-
Investment earnings		1,137,795	1,519,268	1,668,218		1,990,206	2,206,053
Transfers		2,833,792	 2,873,036	1,614,331		592,990	1,574,795
Total governmental activities		27,215,097	 33,407,134	 32,569,580	_	33,787,780	31,100,618
Business-type activities:							
Investment earnings Transfers		(2,833,792)	(2.024.512)	(1.504.101)		(662 226)	(1 565 205)
	-	(2,833,792)	 (2,924,513)	 (1,594,101)		(663,226)	 (1,565,385)
Total business-type activities		(2,833,792)	 (2,924,313)	 (1,394,101)	_	(003,220)	 (1,565,385)
Total primary government		24,381,305	 30,482,621	 30,975,479		33,124,554	 29,535,233
Change in Net Assets							
Government activities		1,244,262	5,531,551	4,260,275		4,861,206	(1,183,089)
Business-type activities		(286,833)	 (586,114)	 846,540		4,573,295	 2,874,993
Total primary government	\$	957,429	\$ 4,945,437	\$ 5,106,815	\$	9,434,501	\$ 1,691,904

<sup>(</sup>A) - Jackson County implementaed GASB Statement No. 34 as of and for the year ended December 31, 2003. Accordingly, data prior to 2003 is not available.

#### Fund Balances - Governmental Funds Last Five Years (A)

(modified accrual basis of accounting)

	 2003	 2004	2005	 2006	 2007
General Fund Reserved Unreserved	\$ 856,227 5,901,904	\$ 823,857 4,745,938	\$ 887,987 5,470,437	\$ 881,264 6,105,169	\$ 881,943 8,333,984
Total general fund	\$ 6,758,131	\$ 5,569,795	\$ 6,358,424	\$ 6,986,433	\$ 9,215,927
All Other Governmental Funds Reserved	\$ 310,556	\$ 317,190	\$ 108,012	\$ 116,261	\$ 138,387
Unreserved, reported in: Special revenue funds Debt service funds Capital projects funds	9,898,431 106,146 5,170,813	14,994,195 113,243 1,830,350	19,221,587 297,507 1,171,957	23,544,783 140,039 1,971,560	20,596,873 139,381 1,710,492
Permanent funds	 139,295	 128,790	 128,548	 136,555	 149,945
Total all other governmental funds	\$ 15,625,241	\$ 17,383,768	\$ 20,927,611	\$ 25,909,198	\$ 22,735,078

<sup>(</sup>A) - Jackson County implemented GASB Statement No. 34 as of and for the year ended December 31, 2003. Accordingly, data prior to 2003 is not available.

JACKSON COUNTY
Changes in Fund Balances - Governmental Funds
Last Ten Years
(modified accrual basis of accounting)

	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Revenues Taxes	\$ 13,569,937	\$ 14,388,256	\$ 15,019,659	\$ 15,616,044	\$ 16,381,298	\$ 19,139,904	\$ 26,211,661	\$ 28,674,384	\$ 30,548,572	\$ 26,632,998
Special assessments										
Licenses and permits	499,130	400,609	404,892	485,465	508,251	539,133	588,399	568,405	536,321	
Intergovernmental	13,620,767	15,146,640	15,728,987	16,614,802	17,494,083	18,405,174	16,580,471	16,591,458	15,788,530	-
Charges for services	0,739,429	650,077,	0,980,823	1,009,200	1,999,085	9,081,440	6,833,009	6,047,094	8,203,360	8,000,369
Taxofmont income	1,051,389	7 227 200	7 949 034	1,333,067	7 140 6,063	1,540,430	1,221,628	1,1,16,027	1,037,902	
Other revenues	1,192,332	1,041,033	2,851,586	1,139,661	2,144,420	2,264,659	2,353,691	2,934,004	3,270,925	
Total revenues	38,934,874	41,762,279	45,265,936	45,865,776	48,568,042	52,341,124	57,712,748	60,604,860	61,980,482	58,659,688
Exnenditures										
Elections	76,745	6,835	141,368	48,578	162,667	82,590	168,639	101,107	180,727	127,981
Legislative	259,006	266,727	267,897	287,753	275,223	206,663	212,660	214,972	204,724	
Judicial	8,282,105	8,293,556	8,703,209	9,247,838	10,066,062	11,086,793	10,056,878	10,638,621	10,828,805	11,269,736
General government	7,503,499	8,375,989	8,567,683	9,027,833	9,707,292	9,673,984	10,101,306	9,811,231	9,984,893	10,181,445
Public safety	9,484,207	9,377,928	10,024,233	10,719,705	11,111,692	12,010,987	14,061,504	14,690,942	14,783,211	15,579,716
Public works	7,781	2,547	2,318	4,498	1,635	•	•	•		
Health	6,716,947	7,626,595	8,064,193	8,323,793	8,578,048	9,011,706	9,080,571	9,618,667	9,375,279	9,446,914
Social services	•	•	•	•	•	•	•	•	•	
Culture and recreation	1,621,073	1,738,075	1,766,960	1,854,104	1,586,854	1,495,417	1,482,387	1,661,674	1,556,943	
Community development	•	•	•	•	•	•	•	•	143,212	
Other activities	3,502,351	4,368,760	4,368,534	5,287,045	5,920,602	7,461,000	10,157,473	8,023,440	7,906,082	
Capital outlay	1,667,057	3,250,267	2,370,653	7,690,402	10,377,200	13,375,120	3,742,658	2,488,485	8,302,321	1,559,476
Debt service	180,000	100,000	000 300	225 000	000 345	000 377	000 375	000 370	350 000	000009
Interest	52 708	43.888	78 334	1 012 000	927.638	502,681	1 389 257	539 369	531 869	
Total expenditures	39.353.479	43.541.167	44.580.382	53.738.549	58.959.913	64.404.260	60.728.333	58.063.508	64.148.066	.19
	60060	26		(100)						
Revenues over (under) expenditures	(418,605)	(1,778,888)	685,554	(7,872,773)	(10,391,871)	(12,063,136)	(3,015,585)	2,541,352	(2,167,584)	(2,732,998)
Other financing sources (uses)									1	
Issuance of bonds		931,000	15,458,323		12,654,424	•	•	•	7,045,000	_ ,
Bond discount	•	•	•	•					(42,340)	6
Fayments to escrow agent Transfers in	9 037 064	8 450 149	8 377 154	- 201 780 9	7 938 714	8 645 681	16835716	14 008 313	- 13 437 705	15 652 285
Transfers out	(7,345,532)	(4,907,433)	(8,034,463)	(4,547,764)	(6,352,850)	(5,698,732)	(13,249,940)	(12,217,191)	(12,663,185)	
Total other financing cources (uses)	1 691 532	4 473 716	15 801 014	1 539 433	14 240 288	2 946 949	377 585 8	1 791 122	7777	788 377
	100,100,1	9	10,100,00	0000	007,017	(1,01,01	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	7,1,1,1,1		
Net changes in fund balances	\$ 1,272,927	\$ 2,694,828	\$ 16,486,568	\$ (6,333,340)	\$ 3,848,417	\$ (9,116,187)	\$ 570,191	\$ 4,332,474	\$ 5,609,596	\$ (944,626)
Debt services as a percentage of noncapital expenditures	0.6%	%9:0	0.7%	2.4%	2.1%	1.4%	3.1%	1.5%	1.4%	6 2.5%

Source: Jackson County Finance Department

JACKSON COUNTY
Changes in Fund Balances - General Fund
Last Ten Years

(modified accrual basis of accounting)

		2001		2002		2003		2004		2005		2006		2007
Revenues														
Taxes	S	15,201,115	S	15,946,600	<del>\$</del>	17,015,900	\$	17,956,661	<b>↔</b>	19,398,287	<b>⇔</b>	21,074,348	↔	23,036,819
Licenses and permits		118,893		98,020		101,723		138,631		140,166		126,079		119,539
Intergovernmental		9,730,075		9,516,797		9,067,839		8,026,159		6,181,855		6,161,126		6,153,948
Charges for services		5,438,137		6,340,523		7,086,481		6,837,104		6,573,634		6,303,080		6,218,903
Fines and forfeits		1,266,969		1,220,720		1,129,809		1,066,752		906,658		845,866		941,868
Investment income		1,568,806		1,085,480		1,091,967		1,561,669		1,470,154		1,981,369		2,255,763
Other revenues		720,810		895,325		679,688		756,016		1,382,861		1,283,861		1,329,233
Total revenues		34,044,805		35,103,465		36,173,407		36,342,992		36,053,615		37,775,729		40,056,073
Expenditures														
Elections		48,578		162,667		82,590		168,639		101,107		180,727		127,981
Legislative		287,753		275,223		206,663		212,660		214,972		204,724		222,134
Judicial		5,349,160		5,643,113		6,005,642		5,791,244		5,820,832		5,880,955		6,051,352
General government		9,027,833		9,707,292		9,673,984		10,101,306		9,811,231		9,984,893		10,062,268
Public safety		8,620,557		8,954,086		9,839,612		11,684,741		11,869,900		12,065,712		12,745,940
Health		2,425,332		2,319,172		2,372,338		2,417,480		2,868,936		3,103,073		3,232,085
Other activities		4,269,523		5,368,139		4,650,364		5,156,890		5,326,414		5,831,316		5,674,330
Total expenditures		30,028,736		32,429,692		32,831,193		35,532,960		36,013,392		37,251,400		38,116,090
Revenues over (under) expenditures		4,016,069		2,673,773		3,342,214		810,032		40,223		524,329		1,939,983
Other financing sources (uses)		116 411		061 733		1 444		2000 125		TA A 200 A		214		200000
Transfers III		410,411		901,733		1,444,094		5,399,123		0,220,447		0,214,/17		0,399,333
Transfers our	Į	(4,410,509)		(3,863,730)		(3,751,150)		(5,797,493)		(3,4/8,041)		(0,1111,037)		(0,309,822)
Total other financing sources (uses)		(3,994,098)		(2,902,017)		(2,307,062)		(1,998,368)		748,406		103,680		289,511
Net changes in fund balances	↔	21,971	÷	(228,244)	~	1,035,152	<del>⊗</del>	(1,188,336)	S	788,629	S	628,009	S	2,229,494

Source: Jackson County Finance Department

#### Assessed Taxable Property/State Equalized Value Last Ten Years

(in thousands of dollars)

Year	Residential Property	 ommercial Property	dustrial roperty	Ag	ricultural	Other	Personal Property	Assessed Taxable Value	 *State Equalized Value	Total Direct Tax Rate
1998	\$ 1,634,713	\$ 297,618	\$ 90,631	\$	145,010	\$ 5,741	\$ 303,436	\$ 2,477,149	\$ 2,665,417	5.7375
1999	1,745,761	318,315	98,046		149,659	7,756	326,573	2,646,110	2,996,964	5.7118
2000	1,857,936	346,621	103,446		151,586	10,283	307,721	2,777,593	3,274,880	5.6319
2001	2,014,665	374,842	109,651		153,091	11,117	358,844	3,022,210	3,626,300	5.5676
2002	2,180,598	398,610	162,711		155,523	12,415	357,442	3,267,299	4,007,667	5.5024
2003	2,344,031	462,314	265,483		152,297	14,851	356,899	3,595,875	4,443,468	5.9176
2004	2,520,199	483,912	256,259		156,791	14,147	329,263	3,760,571	4,963,371	6.0876
2005	2,702,975	505,751	247,242		158,885	16,424	356,962	3,988,239	5,234,043	6.0244
2006	2,900,367	532,560	241,307		162,175	13,294	370,865	4,220,568	5,815,259	5.9994
2007	3,086,703	564,281	246,554		170,502	13,253	368,855	4,450,148	6,033,906	5.9909

Note: Residential, commercial and industrial values are calculated without tax-exempt values

Source: County Equalization Department figures, exclusive of Industrial and Commercial Facility Tax and prior to any Board of Review actions.

<sup>\*</sup> State equalized values approximate 50% of actual property value.

## JACKSON COUNTY Direct and Overlapping Property Tax Rates Last Ten Years

(rate per \$1,000 of taxable value)

		1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
County direct rates											
Operating		5.5883	5.5626	5.4819	5.4194	5.3559	5.2734	5.2022	5.1471	5.1259	5.1187
Medical Care facility		0.1492	0.1492	0.1500	0.1482	0.1465	0.1442	0.1422	0.1406	0.1400	0.1398
Jail		0.0000	0.0000	0.0000	0.0000	0.0000	0.5000	0.4932	0.4879	0.4858	0.4851
Senior Services								0.2500	0.2488	0.2477	0.2473
Total direct rate		5.7375	5.7118	5.6319	5.5676	5.5024	5.9176	6.0876	6.0244	5.9994	5.9909
Overlapping rates											
Cities:											
Jackson		16.3500	16.3000	14.5426	13.0225	15.5718	15.2982	15.7482	15.8785	15.3289	14.6889
Townships (average)	(A)	1.6099	1.7527	1.6822	1.5733	1.6957	1.5206	1.8247	1.7763	1.7185	1.6796
Villages (average)	(B)	11.4581	11.1844	11.2656	10.4539	11.0025	10.3166	10.3812	10.7263	10.6623	10.0423
	(-)										
School districts (average)	(C)	21.8278	21.9889	21.9766	21.6972	22.7631	22.3200	22.4380	22.2208	22.3375	22.3495
Intermediate school district ( average)	(D)	5.8883	5.8605	5.7823	5.9273	5.8925	5.6821	5.8137	6.0999	5.9006	5.8883
Community college		1.3592	1.2946	1.2266	1.2131	1.1980	1.1798	1.1638	1.1565	1.1463	1.1446
District Library		0.9392	0.9344	0.9208	0.9102	0.8995	0.8556	0.8736	0.8682	0.8606	0.8593
(A) - Rates range from:											
Low		0.8624	0.8527	0.8273	0.8175	0.7994	0.7854	0.7749	0.7642	0.7603	0.7603
High		5.4340	5.4300	5.3883	3.2751	4.2992	3.1654	5.7618	5.7409	3.3088	2.6809
(B) - Rates range from:											
Low		5.7749	5.3198	5.2214	5.1200	5.1200	5.1200	4.3860	4.9786	4.4180	4.5694
High		18.0500	17.3331	17.8655	15.0000	19.0053	18.5477	17.8835	17.4205	17.3560	17.0409
(C) - Rates range from:											
Low		17.5878	17.9298	17.3142	16.8519	17.2210	17.8018	17.6658	17.3796	18.0000	18.0000
High		26.9500	26.9500	27.4700	27.3574	26.4736	26.9500	26.9500	26.9500	26.9500	26.9500
(D) - Rates range from:											
Low		3.4257	3.3168	3.1568	3.1311	3.1050	3.0738	3.0550	3.8488	3.8342	3.8342
High		8.8857	8.8445	8.7166	8.5624	8.4928	7.4217	8.2207	8.1704	8.1111	8.0963

#### Principal Property Tax Payers Current Year and Ten Years Ago

	2	2007		1	1998	
Taxpayer	Assessed* Taxable Value	Rank	Percentage of Total County Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total County Taxable Assessed Value
Consumers Energy	\$ 154,300,705	1	3.47%	\$ 109,324,540	1	4.41%
Kinder Morgan Michigan LLC	95,294,050	2	2.14%	-		
MACI	66,163,175	3	1.49%	22,050,671	2	0.89%
MAC Steel Division of Quanex Corp.	41,386,526	4	0.93%	-		
TAC Manufacturing Inc.	20,342,175	5	0.46%	-		
Ramco Jackson LTD	17,131,805	6	0.38%	12,049,467	3	0.49%
Wolverine Tech/Certainteed	15,949,950	7	0.36%	5,654,400	8	0.23%
Comcast of Michigan Inc.	14,687,483	8	0.33%	-		
Meijer Inc.	13,793,627	9	0.31%	9,121,932	4	0.37%
Wal-mart Stores Inc.	13,037,678	10	0.29%	=		
Tenneco/Walker	11,321,562	11	0.25%	-		
Vista Grande Villa	11,180,177	12	0.25%	-		
Lloyd Ganton	10,726,416	13	0.24%	-		
John Ganton	9,443,602	14	0.21%	-		
Worthington Steele	9,175,185	15	0.21%	-		
TRW Automotive	-			5,118,790	9	0.21%
Tri-Nova	-		-	8,326,105	5	0.34%
Jacobsons Stores	-		-	7,307,577	6	0.29%
Jackson Properties	-		-	5,780,023	7	0.23%
K-Mart Corp.	 -			 4,200,655	10	0.17%
	\$ 503,934,116		11.32%	\$ 188,934,160		7.63%

Source: Jackson County Equalization Department.

#### Property Tax Levies and Collections Last Eight Years

	Т	axes Levied	Collected within Fiscal Year of the		c	ubsequent	Total Collection	s to Data
Year		for the Siscal Year	Amount	% of Levy		Years Collections	Amount	% of Levy
2000	\$	14,736,282	\$ 13,360,844	90.67%	\$	1,260,959	\$ 14,621,803	99.22%
2001		15,228,340	13,873,036	91.10%		1,257,483	15,130,519	99.36%
2002		16,304,245	14,523,906	89.08%		1,313,971	15,837,877	97.14%
2003		18,646,958	17,156,334	92.01%		1,471,726	18,628,060	99.90%
2004		20,823,011	18,760,676	90.10%		1,692,104	20,452,780	98.22%
2005		21,626,845	19,709,618	91.13%		1,660,868	21,370,486	98.81%
2006		22,764,241	20,944,310	92.01%		1,702,934	22,647,244	99.49%
2007		25,334,259	23,532,388	92.89%		1,605,031	25,137,419	99.22%

Source: Jackson County Treasurer's Office

#### Ratios of General Bonded Debt Outstanding Last Ten Years

**General Bonded Debt Outstanding** 

			Gene	rai Bonded D	ebt Ot	utstan	aing			
_	Year	(	General Obligation Bonds	Less: Amount: Restricte to Repayir	d ng		Total	% of Personal Income	% of Actual Taxable Value of Property	 Per Capita
	1998	\$	820,000		-	\$	820,000	1.089	% 0.03%	\$ 5.26
	1999		1,580,000		-		1,580,000	2.049	% 0.06%	\$ 10.06
	2000		1,355,000		-		1,355,000	1.719	% 0.05%	\$ 8.55
	2001		1,120,000		-		1,120,000	1.409	% 0.04%	\$ 7.00
	2002		13,625,000		-		13,625,000	17.469	% 0.42%	\$ 84.55
	2003		13,350,000		-		13,350,000	17.249	% 0.37%	\$ 82.11
	2004		13,075,000		-		13,075,000	16.729	% 0.35%	\$ 80.39
	2005		12,800,000		-		12,800,000	16.269	% 0.32%	\$ 78.23
	2006		19,495,000		-		19,495,000	24.809	% 0.46%	\$ 118.98
	2007		18,895,000		-		18,895,000	24.409	% 0.42%	\$ 115.92

#### Computation of Net Direct and Overlapping Debt As of December 31, 2007

	 Gross Amount Outstanding	of-Supporting or Paid by Benefited Entity	(	Net Amount Outstanding
Direct debt				
Building authority bonds	\$ 33,805,000	\$ 6,845,000	\$	26,960,000
Water and sewer bonds	37,945,000	37,945,000		-
Solid waste general obligation bonds	5,200,000	-		5,200,000
Solid waste revenue bonds (G.O. pledge)	 4,045,000	 <u>-</u>		4,045,000
Net direct debt	\$ 80,995,000	\$ 44,790,000		36,205,000
Overlapping debt				
School districts				161,660,157
Cities				45,720,000
Townships				35,082,396
Villages				9,285,000
Intermediate school district				1,606
Community colleges				25,215,000
Net overlapping debt			·	276,964,159
Net direct and overlapping debt			\$	313,169,159

Source: Jackson County Finance Department and Municipal Advisory Council of Michigan.

#### Legal Debt Margin Last Ten Years

Assessed value	\$ 6,033,906,000
Debt limit (10% of assessed value)  Debt applicable to limit - general obligation bonds	\$ 603,390,600 80,995,000
Legal debt margin	\$ 522,395,600

	 Debt Limit	Total Net Debt Applicable to Limit	I	Legal Debt Margin	Total Net Debt Applicable to Limit as a Percentage of Debt Limit
1998	\$ 297,460,003	\$ 36,103,000	\$	261,357,003	12.14%
1999	299,696,417	33,532,500		266,163,917	11.19%
2000	327,652,782	51,247,000		276,405,782	15.64%
2001	362,630,050	49,554,000		313,076,050	13.67%
2002	400,766,761	63,550,341		337,216,420	15.86%
2003	444,346,818	69,500,000		374,846,818	15.64%
2004	496,337,185	77,250,000		419,087,185	15.56%
2005	523,440,388	83,655,000		439,785,388	15.98%
2006	581,211,455	85,880,000		495,331,455	14.78%
2007	603,390,600	80,995,000		522,395,600	13.42%

#### Demographic and Economic Statistics Last Ten Years

Year	Population	Labor Force	Personal Income (thousands of dollars)	Po	r Capita ersonal ncome	Unemployment Rate
1998	155,991	75,754	\$ 3,555,313	\$	22,792	3.46%
1999	157,085	77,303	3,782,555		24,080	3.06%
2000	158,422	79,088	3,966,206		24,983	3.40%
2001	159,886	79,895	3,973,959		24,857	5.19%
2002	161,156	78,046	4,092,008		25,400	6.60%
2003	162,580	77,453	4,206,743		25,906	7.98%
2004	162,653	78,187	4,304,049		26,480	7.50%
2005	163,629	78,700	4,461,465		27,299	6.77%
2006	163,851	78,700 a	4,461,465	a	27,299	a 7.16%
2007	163,006	78,700 a	4,461,465	a	27,299	a 7.56%

a Census Data not available at time of publication

Sources: U.S. Census Bureau, U.S. Department of Commerce

Michigan Department of Career Development Employment Service Agency

Michigan Economic Development Corporation

#### Principal Employers Curent Year and Nine Years Ago

		2006 (1)	)		1999 (2)	
Employer	Employees	Rank	% of Total County Employment	Employees	Rank	% of Total County Employment
Foote Health Systems	3,146	1	4.24%	2,525	1	3.38%
Michigan Department of Corrections	2,345	2	3.16%	2,167	2	2.90%
Consumers Energy	2,000	3	2.70%	2,025	3	0
Local Government	870	4	1.17%	905	6	1.21%
MACI	850	5	1.15%	500	9	0.67%
Jackson Public Schools	782	6	1.05%			
Meijer Inc	755	7	1.02%	1,400	4	1.87%
Jackson Community College	650	8	0.88%	669	7	0.89%
Eaton Corporation	598	9	0.81%	600	8	0.80%
Wal-Mart Inc	568	10	0.77%			
TAC Manufacturing	558	11	0.75%			
Jackson County ISD	471	12	0.64%			
Milsco Michigan Seat	438	13	0.59%			
Great Lakes Home Health & Hospice	400	14	0.54%			
MAC Steel Division of Quanex	349	15	0.47%			
Alro Steel Corporation	325	16	0.44%			
Anesthesia Business Consultants	284	17	0.38%			
Dawn Food Products	273	18	0.37%			
Tenneco	270	19	0.36%			
Certainteed Corp	250	20	0.34%			
Jacobsons Stores Inc.				1,400	5	1.87%
	16,182		21.83%	12,191		16.30%

Source (1): Enterprise Group of Jackson Inc.

Source (2): Jackson County Building Authority Official Bond Statement Lifeways Issue Series 1999A

JACKSON COUNTY
Full-Time Equivalent County Government Employees by Function/Program
Last Eight Years

Function/Program	2000	2001	2002	2003	2004	2005	2006	2007
Legislative								
Board of Commissioners	15.0	15.0	15.0	12.0	12.0	12.0	12.0	12.0
Judicial								
Circuit Court	30.3	30.7	30.0	31.0	30.5	30.5	31.5	30.0
District Court	60.0	60.0	60.0	60.0	57.0	55.0	55.0	55.0
Friend of the Court	49.5	47.8	51.8	51.5	50.0	47.5	47.5	47.4
County Guardian	3.0	3.5	3.3	3.3	3.4	3.3	3.0	2.0
General Government and Elections								
County Adminstration	3.0	3.0	3.5	3.5	3.8	3.0	3.0	2.0
Administrative Services	5.0	6.0	5.0	5.0	4.0	4.8	4.5	4.5
Information & Tech Systems	8.0	7.0	8.0	9.0	8.0	7.0	7.0	7.0
Human Resources	7.0	7.0	7.0	6.0	6.0	5.0	3.0	3.0
Corporation Counsel	7.0	7.0	7.0	0.0	0.0	5.0	2.0	5.0
Equalization	8.0	9.0	8.0	8.0	9.0	9.0	8.0	8.0
GIS	-	-	-	-	-	-	-	3.0
Facilities Management	23.5	25.3	25.8	27.3	24.8	18.0	18.0	16.3
Fleet Operations	6.0	5.0	5.0	5.0	5.0	3.0	3.0	2.0
Clerk	20.0	20.3	20.3	20.5	21.0	19.5	20.3	20.4
Register of Deeds	5.0	5.0	6.0	6.0	6.0	6.0	6.0	6.0
Treasurer	8.0	8.0	8.0	7.0	3.0	1.5	2.0	1.5
MSU Extension	4.3	3.8	3.8	3.5	3.5	3.5	3.5	3.0
Drain Commissioner	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Print Department	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Retirement Board	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.3
Public Safety	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.3
Prosecuting Attorney	32.0	32.0	28.8	26.0	27.5	27.5	27.5	27.5
Sheriff	62.0	67.0	66.0	60.0	65.0	65.0	65.0	62.0
Emergency Management	20.0	18.0	17.0	20.0	20.0	20.0	20.0	20.0
Jail	29.0	31.0	32.0	56.0	57.5	56.3	58.0	56.0
Animal Control	7.0	7.0	7.0	7.0	7.8	7.8	7.3	7.3
Youth Center	40.8	41.5	40.8	38.5	42.8	39.5	39.5	39.6
Health and Welfare	40.0	41.5	40.0	30.3	42.0	37.3	37.3	37.0
Environmental Health	_	_	_	_	_	_	13.0	13.0
Public Health	69.3	70.0	62.8	60.0	59.3	56.0	43.7	41.4
Medical Examiner	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Department Oon Aging	20.5	27.3	31.8	27.0	24.2	26.5	26.3	29.1
Veterans Services	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Culture & Recreation	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Parks & Recreation	8.0	9.0	11.0	10.0	10.0	10.0	8.0	6.0
Golf Course	-	-	-	-	-	-	1.0	3.6
County Extention							1.0	5.0
Other								
Aiport	5.0	3.0	5.0	4.0	4.0	4.0	4.0	4.0
Enterprise Funds	4.0	4.0	3.5	3.5	7.5	9.0	8.5	9.0
Total	561.2	574.2	574.2	578.6	580.4	558.1	557.0	549.8

JACKSON COUNTY

# Operating Indicators by Function/Program Last Seven Years

Function/Program	2000	2001	2002	2003	2004	2005	2006	2007
Public Safety Sheriff: Number of complaints Number of dispatches Number of arrests Number of bookings	1 1 1 1	1 1 1 1	1 1 1 1	6,355	25,110 136,800 1,562 7,448	23,795 140,099 1,610 8,376	24,669 134,028 1,871 8,991	26,641 129,691 1,856 9,576
Health Public Health: Immunizations admistered WIC participants Vision/hearing screening		1 1 1	11,277 4,896 17,998	10,839 5,031 17,208	10,558 5,200 16,855	12,586 5,243 15,411	7,859 5,082 9,518	7,645 5,272 14,964
Culture & Recreation Parks & Recreation: Special events participation Cascades Falls participation Rounds of Golf Camper participation	150,000 20,000 49,160 12,000	175,000 25,000 47,900 12,540	180,000 26,500 50,000 13,500	200,000 25,000 43,620 12,540	210,000 25,000 44,056 12,590	215,000 28,000 45,665 14,500	215,000 27,500 40,700 15,300	200,000 40,000 30,000 13,300

## Capital Asset Statistics by Function/Program Last Ten Years

Function/Program	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Public safety										
Corrections facility capacities	186	186	186	186	186	426	426	426	426	426
Vehicle:										
Sheriff	_	-	-	36	36	35	38	40	43	38
Animal control	-	-	-	5	4	4	5	4	4	4
Parks and recreation										
Parks:										
County	15	15	15	15	15	15	15	15	15	16
Park acreage:										
Parkland	591	591	591	591	591	591	591	591	591	1000
Picnic areas	15	15	15	15	15	15	15	15	15	17
Buildings:										
Restaurant/meeting	1	1	1	1	1	1	1	1	1	1
County recreation center	1	1	1	1	1	1	1	1	1	1
Picnic shelter/pavilions	10	10	10	10	10	10	10	10	10	10
Concession	1	1	1	1	2	2	2	2	2	2
Swimming beach areas	12	12	12	12	12	12	12	12	12	12
Golf Courses:										
18 hole course	1	1	1	1	1	1	1	1	1	1
Par 3 course	1	1	1	1	1	1	1	1	1	1
Driving range	1	1	1	1	1	1	1	1	1	1
Trails/paths/sidewalks	3	3	3	3	3	3	3	3	3	4
Playgrounds	15	15	15	15	15	15	15	15	15	15
Boat launch	8	8	8	8	8	8	8	8	8	8
Campgrounds	2	2	2	2	2	2	2	2	2	2
Public works										
Miles of streets										
Paved primary	540	540	540	540	540	542	652	652	652	652
Paved local	656	656	656	656	656	722	972	972	1,010	1,010
Gravel	369	369	369	369	369	312	312	312	283	283

#### SINGLE AUDIT ACT COMPLIANCE

#### COUNTY OF JACKSON, MICHIGAN SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2007

Federal Grantor/ Pass-Through Grantor/ Program Title	Federal CFDA Number	Grant/ Agreement/ Account Number	Receipts/ Revenue Recognized	Disbursements/ Expenditures
PRIMARY GOVERNMENT:				
U.S. DEPARTMENT OF AGRICULTURE				
Direct Program -				
U.S.D.A. Food Distribution: Entitlement commodities	10.550	-n/a-	\$ 649	\$ 649
Bonus commodities	10.550	-n/a- -n/a-	32	32
Passed-through the Michigan Department of Education: School Breakfast Program -				
Jackson County Youth Center	10.553	-n/a-	16,150	16,150
National School Lunch Program -				
Jackson County Youth Center	10.555	-n/a-	29,779	29,779
School Snack Program -				
Jackson County Youth Center	10.555	-n/a-	3,458	3,458
Passed-through the Michigan Department of Community Health Special Supplemental Program for Women,				
Infants and Children: 2006-2007	10.557	XX4W1006	604,540	604,540
Passed-through the Region 2 Area Agency on Aging - Title III Elderly Feeding Program -	10.558	-n/a-	130,043	130,043
Elderly Feeding	10.558	-II/a-	130,043	130,043
Total U.S. Department of Agriculture			784,651	784,651
U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT				
Passed-through MSHDA				
Michigan State Housing Development Authority	14.228	MSC-2005-0727-HOA	158,800	158,800
<u>U.S. DEPARTMENT OF JUSTICE</u> Passed-through the Detroit Community Justice Partnership -				
Project Safe Neighborhoods				
2005	16.609	2003GPCX0568	16,005	16,005
Passed-through the Michigan Family Independence Agency - Juvenile Accountability Incentive Block Grant				
2006/2007	16.523	JAIBG-05-38001	1,930	1,930
2007/2008	16.523	JAIBG-06-38001	8,313	8,313
Passed-through Department of Community Health -				
Edward Byrne Memorial State and Local Law Enforcement Assistance - Discretionary Grants LAWNET Enhancement Project				
2006/2007	16.580	72239-1-06B	30,517	30,517
2007/2008	16.580	72239-2-07B	21,524	21,524
Total U.S. Department of Justice			78,289	78,289

continued...

#### COUNTY OF JACKSON, MICHIGAN SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS (Continued) FOR THE YEAR ENDED DECEMBER 31, 2007

Federal Grantor/ Pass-Through Grantor/ Program Title	Federal CFDA Number	Grant/ Agreement/ Account Number	Receipts/ Revenue Recognized	Disbursements/ Expenditures
PRIMARY GOVERNMENT: (Continued)				
U.S. DEPARTMENT OF TRANSPORTATION  Passed-through Michigan Office of Highway Safety Planning				
Highway Training and Education -				
Safe Communities 2007/2008	20.600	PT-08-16	\$ 2,866	\$ 2,866
Enforcement Grant 2006/2007	20.600	PT-07-13	8,566	8,566
Youth Alcohol Enforcement Grant 2006/2007	20.601	AL-07-17	4,072	4,072
Total U.S. Department of Transportation			15,504	15,504
U.S. ENVIRONMENTAL PROTECTION AGENCY  Passed through Michigan Department of Environmental Quality -  State Grant to Reimburse Operators of Small				
Water Sytems for Training and Certification Costs	66.471	-n/a-	9,000	9,000
U.S. DEPARTMENT OF EDUCATION  Passed-through Jackson Public Schools  Title 1 Part D for Neglected and Delinquent Children  Passed-through Jackson County Intermediate School District	84.013	-n/a-	10,998	10,998
Part H IDEA				
2006/2007 2007/2008	84.181 84.181	061340 071340	138,478 32,958	138,478 32,958
Total U.S. Department of Education			182,434	182,434
U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES				
Passed-through the Region 2 Area Agency on Aging: Special Programs for the Aging - Title III,				
Part B - Grants for Supportive Services and Senior Centers: Home Care Assistance	93.044	-n/a-	36,198	36,198
Chore	93.044	-n/a-	20,443	20,443
Senior Center Operations	93.044	-n/a-	25,562	25,562
Counseling	93.044	-n/a-	15,997	15,997
Case Coordination	93.044	-n/a-	20,332	20,332
Health Prevention/Promotion	93.UNK	-n/a-	7,655	7,655
Grandparents Raising Grandchildren	93.UNK	-n/a-	37,301	37,301
Caregiver Information and Assistance	93.UNK	-n/a-	15,470	15,470
Special Programs for the Aging - Title III, Part C - Nutrition Services: C-1 Congregate Site Meals	93.045	-n/a-	127,561	127,561

continued...

## COUNTY OF JACKSON, MICHIGAN SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS (Continued) FOR THE YEAR ENDED DECEMBER 31, 2007

Federal Grantor/ Pass-Through Grantor/ Program Title	Federal CFDA Number	Grant/ Agreement/ Account Number	Receipts/ Revenue Recognized	Disbursements/ Expenditures	
PRIMARY GOVERNMENT: (Continued)					
U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES (Continued)					
Special Programs for the Aging - Title III, Part C - Nutrition Services: C-2 Home Delivered Meals	93.045	-n/a-	\$ 130,514	\$ 130,514	
Passed-through the Michigan Family Independence Agency: SFSC Grant 2006/2007	93.556	SFSC-05-38003	50,644	50,644	
IV-D Support Incentive 2007	93.563	-n/a-	406,400	406,400	
Child Support Enforcement: Friend of the Court 2006/2007	93.563	CS/FOC-05-38001	1,962,548	1,962,548	
Prosecuting Attorney 2006/2007 2007/2008	93.563 93.563	CSPA-06-38002 CSPA-07-38002	125,122 45,152	125,122 45,152	
Child Abuse and Neglect 2005	93.658	PROFC-05-38001-2	20,250	20,250	
Passed-through South Central Michigan Substance Abuse Council Born Free	93.959	-n/a-	789	789	
Passed-through the Michigan Department of Community Health: Michigan Abstinence Partnership 2006/2007	93.235	-n/a-	112,863	112,863	
Immunization - IAP - 2006/2007	93.268	H23CCH522556	67,380	67,380	
Immunization - AFIX 2006/2007	93.268	H23IP522556	900	900	
Immunization - Nurse Training 2006/2007	93.268	H23IP522556	1,950	1,950	
Immunization - VFC 2006/2007	93.268	H23IP522556	4000	4,000	
Immunization Vaccine Provided	93.268	-n/a-	985,069	985,069	
Bioterrorism - Focus A 2006/2007	93.283	CCU517018	175,653	175,653	
Bioterrorism - Pandemic Flu 2006/2007	93.283	CCU517018	80,401	80,401	

continued...

## COUNTY OF JACKSON, MICHIGAN SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS (Concluded) FOR THE YEAR ENDED DECEMBER 31, 2007

Federal Grantor/ Pass-Through Grantor/ Program Title	Federal CFDA Number	Grant/ Agreement/ Account Number	Receipts/ Revenue Recognized	Disbursements/ Expenditures
PRIMARY GOVERNMENT: (Concluded)				
U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES (Concluded) Medical Assistance Program:				
Medicaid Administration 2006/2007	93.778	5XX05MI5048	\$ 30,660	\$ 30,660
Medicaid Outreach Activities	93.778	50506MI5048	37,730	37,730
CSHC Care Coordination	93.778	50506MI5048	8,637	8,637
AIDS Counseling and Testing 2006/2007	93.940	U62 CCU52346401	18,318	18,318
Preventative Health and Health Services Block Grant - STD Control 2006/2007	93.991	B1MIPRVS	22,028	22,028
SIDS Counseling	93.994	B04MC07777	1,615	1,615
Maternal and Child Health Services Block Grant to the States:  Local Match 2006/2007	93.994	B1 MI MCHS	90,557	90,557
Case Management Services 2006/2007	93.994	B1 MI MCHS	20,517	20,517
Passed-through The Michigan Public Health Institute FIMR Case Abstraction	93.994	G-06269-115-504200	5,400	5,400
Total U.S. Department of Health and Human Services			4,711,616	4,711,616
U.S. Department of Homeland Security  Passed-through Michigan Department of State Police  Emergency Management - State and Local Assistance	07.042	n/a	25 200	25 200
2007 Emergency Management Performance Grant  Emergency Management - State and Local Assistance	97.042 83.548	-n/a- FEMA 1346 DR MI	25,290 8,901	25,290 8,901
Total Federal U.S. Department of Homeland Security	63.346	TEMIA 1340 DK MI	34,191	34,191
TOTAL FEDERAL FINANCIAL ASSISTANCE - PRIMARY GOVERN	MENT		5,974,485	5,974,485
COMPONENT UNITS:				
OFFICE OF SOLID WASTE AND EMERGENCY RESPONSE Brownfield Pilots Cooperative Agreements	66.811	-n/a-	16,018	16,018
Brownfield Assessment Grant	66.818	-n/a-	9,839	9,839
TOTAL FEDERAL FINANCIAL ASSISTANCE - COMPONENT UNIT	S		25,857	25,857
TOTAL FEDERAL AWARDS - REPORTING ENTITY			\$ 6,000,342	\$ 6,000,342

#### NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

#### FOR THE YEAR ENDED DECEMBER 31, 2007

#### 1. BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards includes the federal grant activity of Jackson County, Michigan and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the financial statements.

#### 2. FISCAL YEAR

Federal expenditures reported on the accompanying schedule of expenditures of federal awards include certain amounts that are reported for the year ended September 30, 2007 to coincide with the fiscal year of the fund in which the expenditures are reported. The funds passed through the Region II Area Agency on Aging and the Michigan Department of Community Health are presented for the year ended September 30, 2007.



## INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

June 27, 2008

To the Board of Commissioners of Jackson County, Michigan Jackson, Michigan

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of *Jackson County*, *Michigan*, as of and for the year ended December 31, 2007, and have issued our report thereon dated June 27, 2008. We did not audit the financial statements of the Medical Care Facility, which is a major fund, and therefore a separate opinion unit. In addition, we did not audit the financial statements of the Road Commission and the Economic Development Corporation. Those financial statements were audited by other auditors whose reports were furnished to us, and our opinion, in so far as it relates to the amounts included for the Medical Care Facility, Road Commission and Economic Development Corporation, is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. The financial statements of the Medical Care Facility were not audited in accordance with *Government Auditing Standards*.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit, we considered Jackson County, Michigan's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the County's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the County's financial statements that is more than inconsequential will not be prevented or detected by the County's internal control. We consider the deficiency described in the accompanying schedule of findings and questioned costs as item 2007-1 to be a significant deficiency in internal control over financial reporting.

A *material weakness* is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be presented or detected by the County's internal control.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, we do not believe that the significant deficiency described in the accompanying schedule of findings and questioned costs is a material weakness.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Jackson County's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of Jackson County in a separate letter dated June 27, 2008.

The County's responses to the findings identified in our audit are described in the accompanying schedule of findings and questioned costs. We did not audit the County's responses and, accordingly, we express no opinion on them.

This report is intended solely for the information and use of management, others within the organization, the Board of Commissioners and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Rehmann Loham



#### INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

June 27, 2008

To the Board of Commissioners of Jackson County Jackson, Michigan

#### **Compliance**

We have audited the compliance of *Jackson County*, *Michigan*, with the types of compliance requirements described in the *U. S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* that are applicable to each of its major federal programs for the year ended December 31, 2007. Jackson County's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of Jackson County's management. Our responsibility is to express an opinion on Jackson County's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Jackson County's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on Jackson County's compliance with those requirements.

In our opinion, the County complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended December 31, 2007. However, the results of our auditing procedures disclosed instances of noncompliance with those requirements, which are required to be reported in accordance with OMB Circular A-133 and which are described in the accompanying schedule of findings and questioned costs as item 2007-2.

#### **Internal Control Over Compliance**

The management of Jackson County, Michigan is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered Jackson County, Michigan's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over compliance.

Our consideration of internal control over compliance was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in the County's internal control that might be significant deficiencies or material weaknesses as defined below. However, as discussed below, we identified certain deficiencies in internal control that we consider to be significant deficiencies.

A control deficiency in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to administer a federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented or detected by the entity's internal control. We consider the deficiency in internal control over compliance described in the accompanying schedule of findings and questioned costs as item 2007-2 to be a significant deficiency.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected by the entity's internal control. We did not consider any of the deficiencies described in the accompanying schedule of findings and questioned costs to be material weaknesses.

Jackson County, Michigan's response to the finding identified in our audit is described in the accompanying schedule of findings and questioned costs. We did not audit Jackson County, Michigan's response and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of the audit committee, management, the Board of Commissioners, others within the organization, and federal awarding and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Rehmann Loham

#### SCHEDULE OF FINDINGS AND QUESTIONED COSTS

#### FOR THE YEAR ENDED DECEMBER 31, 2007

#### **SECTION I - SUMMARY OF AUDITORS' RESULTS**

#### Financial Statements

Type of auditors' report issued:	<u>Unqualified</u>
Internal control over financial reporting:	
Material weakness(es) identified?	yes <u>X</u> no
Significant deficiency(ies) identified not considered to be material weaknesses?	X yes none reported
Noncompliance material to financial statements noted?	yes <u>X</u> no
Federal Awards	
Internal Control over major programs:	
Material weakness(es) identified?	yes <u>X</u> no
Significant deficiency(ies) identified not considered to be material weaknesses?	X yes none reported
Type of auditors' report issued on compliance for major programs:	<u>Unqualified</u>
Any audit findings disclosed that are required to be reported in accordance with Circular A-133, Section 510(a)?	X yes no

#### **SCHEDULE OF FINDINGS AND QUESTIONED COSTS (Continued)**

#### FOR THE YEAR ENDED DECEMBER 31, 2007

#### **SECTION I - SUMMARY OF AUDITORS' RESULTS (Concluded)**

Identification of major programs:

<u>CFDA Number(s)</u>	Name of Federal Program or Cluster
10.557	Women, Infants and Children
93.044, 93.045	Aging Cluster
93.268	Immunization Grants
93.563	Title IV-D Child Support Enforcement
Dollar threshold used to distinguish between Type A and Type B programs:	<u>\$300,000</u>
Auditee qualified as low-risk auditee?	yes <u>X</u> no

#### SECTION II – FINANCIAL STATEMENT FINDINGS

#### 2007-1 Significant Audit Adjustments

Criteria: Management is responsible for maintaining its accounting records in

accordance with generally accepted accounting principles (GAAP).

**Condition:** During our audit, we identified and proposed three adjustments (which were

approved and posted by management) that were significant, either individually or in the aggregate, to the County's financial statements. These adjustments included corrections for interest receivable, investments, escrow

payable, due from other funds and net assets.

Cause: Internal controls did not detect all adjustments necessary to properly record

year-end balances.

#### **SCHEDULE OF FINDINGS AND QUESTIONED COSTS (Continued)**

#### FOR THE YEAR ENDED DECEMBER 31, 2007

• Effect: As a result, adjustments proposed and made to interest receivable in the Delinquent Tax Revolving fund, Investments and escrow payable in the Circuit Court Trust agency fund, and due from other funds and net assets in the Foreclosure Tax Administration fund

Recommendation: We recommend that the County take steps to ensure that all year-end

adjustments are identified and properly made for financial reporting

purposes.

Management's

**response:** The County will implement this recommendation immediately.

#### SECTION III – FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

#### 2007-2 Allocation and Certification of Payroll Expenditures (Repeated)

**Criteria:** 

The Office of Management and Budget Circular No. A-87, *Cost Principles for State, Local, and Indian Tribal Governments*, requires that when employees work on multiple activities, the distribution of their salaries or wages must be supported by personnel activity reports, except when a substitute system has been approved by the cognizant Federal agency. The Circular requires these reports be prepared at least monthly and must coincide with one or more pay periods.

**Condition:** 

During the year ended December 31, 2007, the Health Department allocated payroll charges to federal programs, including the Women, Infants and Children and Immunization programs, based on pre-determined percentages that had been determined by management. However, these percentages had remained static for several years and did not specifically coincide with particular pay periods. It appears the County is not allocating wages and salaries in a manner consistent with federal guidelines.

**Effect:** 

This condition increases the risk that the County will report an incorrect amount for expenditures related to the grants administered by these departments.

#### SCHEDULE OF FINDINGS AND QUESTIONED COSTS (Concluded)

#### FOR THE YEAR ENDED DECEMBER 31, 2007

Cause:

This condition appears to be the result of (1) past practice not having been previously questioned by the pass-through entity, and (2) lack of specific knowledge and understanding of the payroll allocation methods allowed by federal guidelines.

**Recommendation:** We recommend that the County implement a new payroll allocation method for the Health Department that is consistent with federal guidelines. Employees should track on their timesheets the number of hours spent working for each federal program. The timesheets should be signed by the employee and a supervisor who had direct knowledge of the employee's work schedule. Using the information from the timesheets, salaries and wages could be allocated to the various federal programs and tracked through the accounting system which is already well established.

#### Management's

response:

The County has determined that its current Health Department payroll allocation methods are not consistent with federal guidelines. A new payroll allocation method was instituted in October 2007, which is considered to be fiscal year 2008 for the Health Department.

#### SECTION IV – PRIOR YEAR FINDINGS

#### 2006-1 **Allocation and Certification of Payroll Expenditures**

For the year ended December 31, 2007, the Department on Aging implemented an appropriate payroll allocation method.

\*\*\*\*\*



June 27, 2008

To the Board of Commissioners of Jackson County Jackson, Michigan

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Jackson County (the "County") for the year ended December 31, 2007, and have issued our report thereon dated June 27, 2008. Professional standards require that we provide you with the following information related to our audit.

## Our Responsibility Under Auditing Standards Generally Accepted in the United States of America and OMB Circular A-133

As stated in our engagement letter dated February 8, 2008, our responsibility, as described by professional standards, is to express opinions about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with accounting principles generally accepted in the United States of America. Our audit of the financial statements does not relieve you or management of your responsibilities.

In planning and performing our audit, we considered the County's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinions on the financial statements and not to provide assurance on the internal control over financial reporting. We also considered internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

As part of obtaining reasonable assurance about whether the County's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit. Also, in accordance with OMB Circular A-133, we examined, on a test basis, evidence about the County's compliance with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* applicable to each of its major federal programs for the purpose of expressing an opinion on the County's compliance with those requirements.

While our audit provides a reasonable basis for our opinion, it does not provide a legal determination on the County's compliance with those requirements.

#### Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to you in our meeting about planning matters on April 16, 2008.

#### **Significant Audit Findings**

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by the are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year. We noted no transactions entered into by the governmental unit during the year for which there is a lack of authoritative guidance or consensus. There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were:

- Management's estimate of the useful lives of depreciable capital assets is based on the length of time it is believed that those assets will provide some economic benefit in the future.
- Management's estimate of the accrued compensated absences is based on current hourly rates and policies regarding payment of sick and vacation banks.
- Management's estimate of the insurance claims incurred but not reported is based on information provided by the entity's third party administrators and subsequent claims activity.

We evaluated the key factors assumptions used to develop these estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

#### Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

#### Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. Material misstatements detected as a result of audit included an adjustment for interest receivable the Delinquent Tax Revolving fund, an adjustment to investments and escrow payable in the Circuit Court Trust agency, and an adjustment to record an advance in the Foreclosure Tax Administration fund. These adjustments were corrected by management:

#### Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

#### Management Representations

We have requested certain representations from management that are included in the management representation letter dated June 27, 2008.

#### Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Entity's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

#### Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the governmental unit's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

This information is intended solely for the use of the governing body and management of the County and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

Rehmann Lohan

#### **Comments and Recommendations**

#### For the Year Ended December 31, 2007

In planning and performing our audit of the financial statements of Jackson County as of and for the year ended December 31, 2007, in accordance with auditing standards generally accepted in the United States of America, we considered the County's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control. Accordingly, we do not express an opinion on the effectiveness of the County's internal control.

Our consideration of internal control was for the limited purpose described in the first paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control. The deficiencies we noted that we consider to be significant deficiencies are described in the Schedule of Findings and Questioned Costs in County's Single Audit report.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.

#### **Other Matters**

#### **Information Technology**

Limiting access to key financial data through strong password and access policies is a key IT control. Jackson County does not have a strong set of password controls that limit access to company financial information. We recommend that management oversee increasing password and other controls to include, but not limited to, the following matters:

• We understand that computer passwords at the network and financial accounting software level are not changed on a regular basis. In order to reduce the risk of access to computer files by unauthorized personnel, we recommend that the County institute a policy that requires passwords to be changed on a regular basis. For the size and complexity of Jackson County, once every six months would be adequate. The County may also wish to investigate building into its software automatic expiration of passwords to ensure that they are changed periodically.

#### **Comments and Recommendations (Continued)**

#### For the Year Ended December 31, 2007

 Usernames and passwords are a key control for limiting access to an organizations network and financial reporting system. Passwords should be forced by the system to be at least eight characters with a combination of letters, numbers and special characters. Currently, Jackson County does not force either of these controls at the network or financial application level. We recommend that the network and accounting system be set to force complex passwords.

We understand that there is no formal process in place for adding, changing or deleting users. In order to provide adequate security to computer system operations and valuable assets such as system hardware, software, and data, procedures should be developed to address changes in employee security rights. Typical procedures include the following:

- A form be developed that details the rights a new user will need with a spot for appropriate management sign-off.
- A form be developed that details a needed change in user rights with a spot for appropriate management sign-off.
- A process that ensures immediate deletion of terminated personnel passwords from the system.
- A process that ensures at least a yearly review of the granted security rights of each user.

#### **Bank Reconciliations**

Presently, there is no independent review of all completed cash bank reconciliations by a person independent of the person preparing the bank reconciliations. In order to enhance the internal controls in this key process, we recommend that a person independent of the preparer review the bank reconciliations and document the review, through signature and date, soon after the bank reconciliations are prepared.

In addition, various County departments use different bank reconciliation forms. We recommend that the County standardize its bank reconciliation forms used by all departments. This would enhance the bank reconciliation preparation and review processes.

#### **Trust and Agency Account Balance**

The County uses its agency funds to account for assets held on behalf of outside parties, including other governments. During our audit, we requested support for various accounts held as part of the County's agency fund. During our testing of these accounts, it was noted that not all of the Industrial Facilities Tax (IFT) payments were disbursed to local units during the year.

It is our recommendation that the County implement internal procedures to ensure that all applicable IFT's are paid out to the local units once collected.

#### **Comments and Recommendations (Continued)**

#### For the Year Ended December 31, 2007

#### **Independent review and approval of journal entries**

Currently, the County has no independent review and approval process for journal entries prepared by the various individuals. Because journal entries are a convenient mechanism through which fraudulent activity can be concealed, it is highly advisable that all journal entries be reviewed and approved by a person independent of preparing and posting the entry. Such review and approval needs to be documented (by initialing and dating the entry) and should ensure that appropriate source documents are present to support the purpose and dollar amount of the entry.

#### **Daily deposits and reconciliations**

The treasurer's office does daily reconciliations of deposits. We recommend that the County require the signature of the preparer on the daily reconciliation form. We also recommend that all daily reconciliations be reviewed and approved by a person independent of preparing and posting the entry and that a copy of the daily deposit slip from the bank is attached to the reconciliation.

The County has adhered to this recommendation and implemented this procedure in 2008.

#### **Purchase order policy**

The County's policy is to use purchase orders to facilitate approval of purchases in all departments. During testing it was noted that purchase orders were not always used when required by the County's purchasing policy. Essentially, these purchases were approved for payment after the invoices were received. We recommend that the County implement internal procedures to ensure that purchase orders are used and approved when required by the County's purchasing policy.

#### Parks depository account

During our internal control assessment of reconciling processes, it was noted that the Parks depository account is not reviewed and approval documented by the Finance Office. We recommend that this review be done in order to provide an independent verification that the account has been properly liquidated.

#### **Health department accounts payable checks**

Presently, accounts payable checks processed by the County central processing function are picked and mailed by the Health Department Administrative Assistant. This same employee also has the task of entering the account payable request transaction into the account payable system (batch). We recommend that another individual at the Health Department pick up and mail the accounts payable checks for a better separation of duties.

#### **Comments and Recommendations (Concluded)**

#### For the Year Ended December 31, 2007

#### **Timeliness of Audit Report Issuance**

All reports are dated June 27<sup>th</sup> for this year's audit. As auditors of the Jackson Primary Government, we have to wait for the reports of the component units in order to combine the audited component unit information into our workpapers and the final reports of the County audit. This year, two of the component unit reports were not finalized until the first and second weeks of June, which leaves a short amount of time to analyze, process and combine the audited amounts and related footnotes into the County CAFR, and to provide for the reviews of County Officials, and for the submission of the County CAFR to the Michigan Department of Treasury by the due date of June 30th.

We recommend that the County ensure that all of its component units have their audit reports in hand by at least mid-May or before to allow for the necessary time to include that information into the County CAFR report, in order to provide for time for combinations, reviews and report submissions.

\* \* \* \* \*